

Before Starting the Special CoC Application

You must submit both of the following parts in order for us to consider your Special NOFO Consolidated Application complete:

1. the CoC Application, and
2. the CoC Priority Listing.

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The Special Notice of Funding Opportunity (Special NOFO) for specific application and program requirements.
2. The Special NOFO Continuum of Care (CoC) Application Detailed Instructions for Collaborative Applicants which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

CoC Approval is Required before You Submit Your CoC's Special NOFO CoC Consolidated Application

- 24 CFR 578.9 requires you to compile and submit the Special NOFO CoC Consolidated Application on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You must upload the [Specific Attachment Name] attachment to the 4A. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

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1A-1. CoC Name and Number: CO-500 - Colorado Balance of State CoC

1A-2. Collaborative Applicant Name: Colorado Coalition for the Homeless

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Colorado Coalition for the Homeless

1A-5.	New Projects	
	Complete the chart below by indicating which funding opportunity(ies) your CoC applying for projects under. A CoC may apply for funding under both set asides; however, projects funded through the rural set aside may only be used in rural areas, as defined in the Special NOFO.	
1.	Unsheltered Homelessness Set Aside	Yes
2.	Rural Homelessness Set Aside	Yes

1B. Project Capacity, Review, and Ranking–Local Competition

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

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1B-1.	Web Posting of Your CoC Local Competition Deadline–Advance Public Notice. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Local Competition Deadline attachment to the 4A. Attachments Screen.	
	Enter the date your CoC published the deadline for project application submission for your CoC's local competition.	08/16/2022

1B-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. (All Applicants)	
	Special NOFO Section VII.B.1.a.	
	You must upload the Local Competition Scoring Tool attachment to the 4A. Attachments Screen.	
	Select yes or no in the chart below to indicate how your CoC ranked and selected new project applications during your CoC's local competition:	
1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	No

1B-3.	Projects Rejected/Reduced–Notification Outside of e-snaps. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4A. Attachments Screen.	
1.	Did your CoC reject or reduce any project application(s)?	Yes
2.	Did your CoC inform the applicants why their projects were rejected or reduced?	Yes
3.	If you selected yes, for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.	10/05/2022

1B-3a.	Projects Accepted–Notification Outside of e-snaps. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Notification of Projects Accepted attachment to the 4A. Attachments Screen.	
	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.	10/05/2022
1B-4.	Web Posting of the CoC-Approved Special NOFO CoC Consolidated Application. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Web Posting–Special NOFO CoC Consolidated Application attachment to the 4A. Attachments Screen.	
	Enter the date your CoC posted its Special NOFO CoC Consolidated Application on the CoC's website or affiliate's website–which included: 1. the CoC Application, and 2. Priority Listings.	10/17/2022

2A. System Performance

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

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2A-1.	Reduction in the Number of First Time Homeless—Risk Factors.	
	Special NOFO Section VII.B.2.b.	
	Describe in the field below:	
	1. how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time;	
	2. how your CoC addresses individuals and families at risk of becoming homeless; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.	

(limit 2,500 characters)

1. Our CoC identified risk factors for first-time homelessness based on review and discussion at meetings of the CoC Governing Board/regional CoC planning meetings, prioritization criteria contained in our Coordinated Entry (CE) documents and the CE assessment tool, and reviewing data with the CoC Data and Performance Committee. We consider a combination of risk factors that depend on household type including but not limited to: loss of jobs/income, mental illness, substance abuse, physical illness, unpaid medical bills, family/household trauma, and DV.

2. Our CoC operates several homeless prevention programs which are funded through HUD, State of Colorado (e.g. Colorado Housing and Finance Authority), and private funding (e.g. United Way, Rocky Mountain Health Foundation). The CoC Lead Agency, Colorado Coalition for the Homeless also publicizes the availability of its homeless prevention programs to our regional CoC planning groups, to the Governing Board, and to homeless service providers to quickly divert households at risk to those programs before they lose their housing. Our CoC has homeless prevention partnerships with service providers, faith-based organizations, victim- service (DV) providers, and mental health providers. Our CoC provides various types of homeless prevention assistance, including working with landlords and property managers on forbearance, assistance with arrears, mediation, and rental and utility assistance. CoC providers offer counseling on diversion/problem-solving strategies with persons at-risk of becoming homeless. Providers have extended their partnership networks to ensure that persons from marginalized communities have access to resources to increase equity within the CoC. For example, one of our service providers, La Puente, recently developed a partnership with the Immigrant Resource Center who had already developed trusting relationships with their clients. Together these organizations were able to serve community members who are at-risk of homelessness due to job loss.

3. The organization responsible for overseeing our CoC's strategy to reduce the number of families and individuals experiencing homelessness for the first time is Colorado Coalition for the Homeless the CoC Lead Agency. The position responsible is the Balance of State Continuum of Care Coordinator. This work is conducted with the feedback, guidance, and support of the Data and Performance Committee.

2A-2.	Length of Time Homeless--Strategy to Reduce. (All Applicants)	
	Special NOFO Section VII.B.2.c.	
	Describe in the field below:	
	1. your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
	2. how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

(limit 2,500 characters)

1. Our strategies to reduce the length of time homeless include: (a) making length of time homeless one of our CE prioritization factors (b) requiring adherence to a Housing First model for all CoC and ESG funded projects and educating and encouraging use of a Housing First model for all housing in the CoC; (c) working with our rapid rehousing providers and property managers on strategies for identifying appropriate housing units more quickly (e.g. landlord education, recruitment, and mitigation funds) (d) developing additional units of permanent supportive housing (we have several permanent supportive housing projects in the development pipeline that will break ground in the next two years) and (e) ensuring CoC wide outreach connects people to housing and services.

In addition, our CoC is part of a statewide partnership with the State of Colorado and Community Solutions. This Statewide implementation, Colorado Built for Zero, has led to one county (Fremont County) reaching functional zero for veteran homelessness, with another (Pueblo) on the verge of ending veteran homelessness and then moving their focus to ending chronic homelessness. Three other counties achieved quality data for at least one population, and the other counties are working toward quality data. The local CE planning groups utilize By Name Lists to ensure persons experiencing homelessness are known to them and engaged regularly and moved toward housing opportunities.

2. Our CE uses length of time homeless as a prioritization factor. We use By Name Lists to identify families and individuals with the longest duration of homelessness, and then prioritize and connect them with appropriate housing as quickly as possible. We track the duration of homelessness using data from By Name Lists and other reports generated from our HMIS system and DV comparable databases.

3. The organization responsible for overseeing our CoC's strategy to reduce the length of time that families and individuals remain homeless is Colorado Coalition for the Homeless, the CoC Lead Agency. The position responsible is the Balance of State Continuum of Care Coordinator. This work is conducted with the feedback, guidance, and support of the Data and Performance Committee

2A-3.	Successful Permanent Housing Placement or Retention. (All Applicants)	
	Special NOFO Section VII.B.2.d.	
	Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in:	
	1. emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and	
	2. permanent housing projects retain their permanent housing or exit to permanent housing destinations.	

(limit 2,500 characters)

1. Our strategies include: (a) working with shelter and outreach providers to implement a 'housing focused' strategy aimed to move people quickly into permanent housing (b) working with our rapid rehousing programs to ensure that households are moved quickly into housing and provided the level of support needed (c) creating more units of permanent supportive housing and other housing (d) via CE and work with Community Solutions: Built for Zero maintaining By Name Lists to ensure that persons experiencing homelessness are known and that we are working to quickly move them to housing, and (e) ensuring that households not prioritized via CE are connected to other housing in the community.

As an example of efforts to increase housing availability, the San Luis Valley Housing Coalition recently commissioned a Valley-wide housing study with 15 communities. Priorities of the San Luis Valley Housing Plan include increasing existing inventory with improvements to run-down and abandoned homes and development on vacant lots, adding new rental housing, and updating zoning rules as needed.

2. Our strategy includes: (a) working to resolve barriers to housing stability by providing the appropriate level of services (e.g. health care, mental health care, substance use treatment, employment services, budgeting and life skills classes, legal assistance) (b) working with households in RRH to ensure that they are provided the correct level of assistance to exit to permanent housing including transfer to a PSH program when appropriate; and (c) providing landlord education, mediation, and mitigation funding to ensure that households remain housed.

3. The organization responsible for overseeing the CoC's strategy to increase the rate that individuals and families exit or retain permanent housing is Colorado Coalition for the Homeless (CCH), the CoC Lead Agency. The position responsible is the Balance of State Continuum of Care Coordinator. This work is conducted with the feedback, guidance, and support of the Data and Performance Committee.

2A-4.	Returns to Homelessness—CoC's Strategy to Reduce Rate. (All Applicants)	
	Special NOFO Section VII.B.2.e.	

	Describe in the field below:
1.	how your CoC identifies individuals and families who return to homelessness;
2.	your CoC's strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)

1. Our CoC identifies risk factors for returns to homelessness with review, analysis, and discussion of data from HMIS and our DV comparable database at meetings of the CoC Governing Board, regional CoC planning groups, and the Data and Performance Committee. We utilize this data to identify risk factors and assess whether certain programs have higher than average rates of return to homelessness.

2. Our CoC uses several effective strategies to minimize returns to homelessness: a) Case managers are trained to monitor formerly homeless households to recognize and address risk factors for returns to homelessness with an appropriate mix of follow-up services. Training includes helping households identify and take advantage of other sources of support in the local community, such as employment opportunities, life skills classes, budgeting classes, parenting classes, and free or inexpensive sources of continuing education. Use of local and CoC-wide homeless prevention resources is another strategy to assist households that are at high risk for returning to homelessness. In addition, the CoC provides education, mediation, and mitigation funding to landlords to reduce returns to homelessness.

3. The organization responsible for overseeing our CoC's strategy to reduce the rate individuals and persons in families return to homelessness is Colorado Coalition for the Homeless, the CoC Lead Agency. The position responsible is the Balance of State Continuum of Care Coordinator. This work is conducted with the feedback, guidance, and support of the Data and Performance Committee.

2A-5.	Increasing Employment Cash Income–Strategy. (All Applicants)	
	Special NOFO Section VII.B.2.f.	
	Describe in the field below:	
	1. the strategy your CoC has implemented to increase employment cash sources;	
	2. how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and	
	3. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.	

(limit 2,500 characters)

1. Our strategies for increasing access to employment and increasing employment income include ensuring that all clients' case plans have goals for employment and job skills training which include making appointments at the county workforce center, applying for all appropriate jobs, and reviewing these commitments during regularly scheduled case management meetings. Agencies provide employment readiness training to support clients in entering or reentering the job market. Another strategy includes CoC partner organizations providing employment directly. For example, the Pueblo Rescue Mission and the City of Pueblo employ persons experiencing homelessness to clean up trash and debris in community spaces. Several CoC partners work with Work and Gain Education & Employment Skills (WAGEES), a program for persons re-entering from corrections. Our CoC regularly evaluates system performance and program data (APR and CAPER) data from all CoC-funded and ESG- funded programs to analyze performance for increasing clients' incomes from employment.

2. Under the leadership of our regional CoC planning groups, job and resource fairs and "one-stop" shops are regularly held to help connect households experiencing homelessness with mainstream employment organizations and major regional employers.

3. The organization responsible for overseeing our CoC's strategy to increase income from employment is Colorado Coalition for the Homeless the CoC Lead Agency. The position responsible is the Balance of State Continuum of Care Coordinator. This work is conducted with the feedback, guidance, and support of the Data and Performance Committee.

2A-5a.	Increasing Non-employment Cash Income-Strategy. (All Applicants)	
	Special NOFO Section VII.B.2.f.	
	Describe in the field below:	
	1. the strategy your CoC has implemented to increase non-employment cash income;	
	2. your CoC's strategy to increase access to non-employment cash sources; and	
	3. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,500 characters)

1, 2. CoC strategies for increasing access to non-employment cash income and increasing non-employment cash income include: a) working with our programs and their case managers to ensure that all clients' case plans have a commitment to applying for all eligible cash benefits within 30 days of program enrollment, b) assisting clients with each step of the application process, and c) following up with clients and county caseworkers to ensure that cash benefits are received. Our CoC encourages all program case managers to attend SOAR training events and advocate for their clients' applications for SSI/SSDI benefits. To facilitate better coordination with SOAR, the Balance of State Continuum of Care Coordinator serves on the SOAR Committee for the State. Our CoC has several attorneys and paralegals who assist our clients with their SSI and SSDI cases. Our CoC regularly evaluates system performance and program-level APR and CAPER data from CoC-funded and ESG-funded programs to analyze performance on increasing clients' non-employment cash income.

3. The organization responsible for overseeing our CoC's strategy to increase non-employment cash income is Colorado Coalition for the Homeless the CoC Lead Agency. The position responsible is the Balance of State Continuum of Care Coordinator. This work is conducted with the feedback, guidance, and support of the Data and Performance Committee.

2B. Coordination and Engagement–Inclusive Structure and Participation

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

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2B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry. (All Applicants)	
	Special NOFO Sections VII.B.3.a.(1)	

In the chart below for the period from May 1, 2021 to April 30, 2022:

1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC's coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing of CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	No
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	CoC-Funded Victim Service Providers	Yes	Yes	Yes
5.	CoC-Funded Youth Homeless Organizations	Yes	Yes	Yes
6.	Disability Advocates	Yes	Yes	Yes
7.	Disability Service Organizations	Yes	Yes	Yes
8.	Domestic Violence Advocates	Yes	Yes	Yes
9.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
10.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
11.	Hospital(s)	Yes	Yes	No
12.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Yes	Yes	Yes
13.	Law Enforcement	Yes	Yes	Yes
14.	Lesbian, Gay, Bisexual, Transgender, Queer (LGBTQ+) Advocates	Yes	Yes	Yes
15.	LGBTQ+ Service Organizations	Yes	Yes	Yes
16.	Local Government Staff/Officials	Yes	Yes	Yes
17.	Local Jail(s)	Yes	Yes	No
18.	Mental Health Service Organizations	Yes	Yes	Yes
19.	Mental Illness Advocates	Yes	Yes	Yes

20.	Non-CoC Funded Youth Homeless Organizations	Yes	Yes	Yes
21.	Non-CoC-Funded Victim Service Providers	Yes	Yes	Yes
22.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
23.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
24.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
25.	Other homeless subpopulation advocates	Yes	Yes	Yes
26.	Public Housing Authorities	Yes	Yes	Yes
27.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
28.	Street Outreach Team(s)	Yes	Yes	Yes
29.	Substance Abuse Advocates	Yes	Yes	Yes
30.	Substance Abuse Service Organizations	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Service Providers	Yes	Yes	Yes
	Other:(limit 50 characters)			
33.	Colorado Division of Housing	Yes	Yes	Yes
34.	U.S. Dept. of Veteran Affairs (VA)	Yes	Yes	Yes

2B-2.	Open Invitation for New Members. (All Applicants)	
	Special NOFO Section VII.B.3.a.(2), V.B.3.g.	

	Describe in the field below how your CoC:
1.	communicated the invitation process annually to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and
4.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, other People of Color, persons with disabilities).

(limit 2,500 characters)

1. Our CoC website has a section inviting new members to join, and specifically invites partners who represent the voice of lived expertise and other marginalized populations. The website includes contact information for board members and staff, as well as meeting information. Members of our Governing Board and regional CoC planning groups invite new members to monthly Governing Board meetings, regional CoC planning meetings (held at least 4 times per year) via CoC and partner websites, email announcements, and social media. We solicit new members on an ongoing basis informally through outreach at existing community meetings and one-on-one outreach to new members.

2. All CoC meetings are conducted in accordance with HUD published best practices, including the "HUD Teams Accessibility Guidance" and "Microsoft Teams Tips for Inclusive Meetings". Our regional CoC planning groups include disability advocates and providers who ensure that meeting participants who have a disability receive all the communication assistance they need, including accessible electronic formats.

3. Our CoC outreaches to persons with lived experience via one-on-one outreach by CoC staff, board members, and committee members.

4. Our CoC invites organizations and individuals serving culturally specific communities, including Black, Latino, Indigenous, LGBTQ+, and persons with disabilities in a variety of ways, both formal and informal. Our CoC website has a section inviting new members to join, and specifically invites partners who represent the voice of lived expertise and other marginalized populations. Members of our Governing Board and our regional CoC planning groups invite new organizations and individuals to monthly Governing Board meetings and regional CoC planning meetings (held at least 4 times per year). We solicit new members on an ongoing basis informally through outreach at existing community meetings and one-on-one conversations.

2B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness. (All Applicants)	
	Special NOFO Section VII.B.3.a.(3)	

	Describe in the field below how your CoC:
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

1. Our CoC solicits and considers opinions from a broad array of organizations and individuals that have knowledge of homelessness at regularly scheduled CoC Governing Board meetings, CoC committee meetings, and regional planning meetings. Informally, members of the Governing Board and the regional CoC planning groups solicit opinions on an ongoing basis, during community meetings and direct outreach to partners. Our Youth Action Board, including the two youth with lived experience who serve on our Board of Directors, are an important resource for soliciting feedback.

2. Regional CoC planning groups hold periodic public forums and listening sessions to solicit the community's opinions about homelessness. In addition, CoC staff and members attend local meetings and contact state and local government officials within the cities and counties of the CoC geography to provide information and solicit feedback.

All of our meetings and forums are well publicized and announced via e-mail, on the CoC and partner websites, and at other meetings. The CoC Governing Board, CoC committee, and regional planning meetings, and other forums are open to the public and to anyone with an interest in preventing and ending homelessness in the local community.

3. We use information gathered at these meetings and forums to create improvements and new approaches to the homeless crisis response system.. Recently, the CoC convened stakeholders for "Homelessness Legislation & Funding Opportunities 2022" to inform CoC members of new federal, state, and local funding opportunities and to discuss strategies to maximize the impact for persons experiencing homelessness in the Balance of State CoC. This discussion helped inform updates to the CoC Strategic Plan. Feedback from our Youth Action Board and Rural Collaborative led to the development of an LGBTQ+ toolkit that was distributed to service providers to help address the unique needs of LGBTQ+ individuals who are experiencing homelessness.

2B-4.	Public Notification for Proposals from Organizations Not Previously Funded. (All Applicants)	
	Special NOFO Section VII.B.3.a.(4)	

	Describe in the field below how your CoC notified the public:
1.	that your CoC's local competition was open and accepting project applications;
2.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
3.	about how project applicants must submit their project applications;
4.	about how your CoC would determine which project applications it would submit to HUD for funding; and
5.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.

(limit 2,500 characters)

1,2. On August 6, 2022 an invitation was posted on the CoC website inviting new and existing applicants to attend an informational meeting/Q and A session regarding the FY 2022 Supplemental NOFO funding opportunity. The informational meeting was held on August 12, 2022 and a recording for the informational meeting was made available and a PDF copy of the PowerPoint was shared on the website and via email. Information detailing the process and timeline to apply was published on the CoC website on August 18, 2022. This information was also emailed to the stakeholder distribution list. 3. Instructions for project submission were provided at the informational meeting and posted on the website. 4. The CoC outlines the approved project ranking process in the CoC Governance Charter. The relevant section from the charter is excerpted and posted on the website on a page dedicated to information about the NOFO funding opportunity to ensure that the information is communicated transparently and is easy to access for potential applicants. The scorecard for new projects submitted under the supplemental NOFO was emailed to all entities who submitted a non-binding letter of intent to apply. 5. As noted above, an informational meeting was held on August 12, 2022 and a recording for the informational meeting was made available and a PDF copy of the PowerPoint was shared on the website and via email. A chat function was available during the informational meeting for attendees who preferred to ask questions in an electronic format. The meeting was closed captioned and a transcript was posted after the meeting. All information is communicated electronically via email and postings on the website. CoC staff is also available to answer questions for anyone who requires assistance. In addition to CoC-generated materials, the CoC posted links to HUD e-snaps resources and other HUD resources on the CoC website.

2C. Coordination / Engagement—with Federal, State, Local, Private, and Other Organizations

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

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2C-1.	Coordination with Federal, State, Local, Private, and Other Organizations. (All Applicants)
	Special NOFO Section VII.B.3.b.
	In the chart below:
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with Planning or Operations of Projects
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Yes
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	
18.		

2C-2.	CoC Consultation with ESG Program Recipients. (All Applicants)	
	Special NOFO Section VII.B.3.b.	

	Describe in the field below how your CoC:
1.	consulted with ESG Program recipients in planning and allocating ESG funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,500 characters)

1. The “recipient” for all ESG and ESG-CV funds within our CoC jurisdiction is the Colorado Division of Housing (DOH). Managers at the CoC Lead Agency, Colorado Coalition for the Homeless, work directly with managers at DOH to determine ESG and ESG-CV funding allocations to the CoC Lead Agency and to make recommendations to the CoC Governing Board. The CoC Governing Board approves all final funding allocations to the CoC Lead Agency’s ESG and ESG-CV subrecipients. For ESG and ESG-CV homeless prevention and rapid rehousing programs, DOH has contracted a large portion of the funding to the CoC Lead Agency. Under the supervision of the CoC Governing Board, the CoC Lead Agency subgrants the funds to selected non-metro and rural homeless service providers.

2. The CoC Lead Agency works with the CoC Governing Board to establish performance measures for the CoC Lead Agency’s ESG and ESG-CV subrecipients. As part of this work, the CoC Lead Agency provides the CoC Governing Board with the most recent CAPER reports and other information that tracks the performance of the CoC Lead Agency’s ESG and ESG-CV subrecipients. The Colorado Division of Housing conducts periodic monitoring of the CoC Lead Agency’s ESG and ESG-CV programs.

3. The CoC Lead Agency provides PIT count and HIC data annually to the three Consolidated Planning jurisdictions in the CoC’s geographic area: the Colorado Division of Housing, the City of Pueblo, and the City of Grand Junction.

4. The CoC Lead Agency ensures that local homelessness information is communicated and addressed in the Consolidated Plans. Each Consolidated Planning Jurisdiction, the Colorado Division of Housing, the City of Pueblo, and the City of Grand Junction is provided with the most recent HIC and PIT data, CAPER reports, the annual CoC System Performance Measures (SPM) report, and other information that tracks the performance of the ESG and ESG-CV subrecipients.

2C-3.	Discharge Planning Coordination. (All Applicants)
	Special NOFO Section VII.B.3.c.

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.		
1.	Foster Care	Yes
2.	Health Care	Yes
3.	Mental Health Care	Yes
4.	Correctional Facilities	Yes

2C-4.	CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts. (All Applicants)	
	Special NOFO Section VII.B.3.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:		
1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

2C-4a.	CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts–Formal Partnerships. (All Applicants)	
	Special NOFO Section VII.B.3.d.	

Describe in the field below:		
1.	how your CoC collaborates with the entities checked in Question 2C-4; and	
2.	the formal partnerships your CoC has with the entities checked in Question 2C-4.	

(limit 2,500 characters)

The Centennial and San Luis Valley Boards of Cooperative Education (BOCES) are MOU partners of the Colorado Rural Collaborative, which is the group that collaborates with the CoC on youth Coordinated Entry, youth PIT, and the Youth Action Board. The BOCES McKinney-Vento programs host an annual summit with CoC partners, youth leaders, and others to train on the McKinney-Vento Homeless (Education) Act and develop action steps to leverage crosssystem resources and link youth with those resources to reduce youth homelessness. These McKinney-Vento programs also leveraged their HUD/CARES funds that allowed the use of ESG funds for McKinney-Vento services.

2C-4b.	CoC Collaboration Related to Children and Youth–Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services. (All Applicants)	
	Special NOFO Section VII.B.3.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services

(limit 2,500 characters)

Our CoC has a policy that requires every homeless service provider to inform households experiencing homelessness about eligibility for educational services, and to ensure that the homeless children and youth they serve are enrolled in school and are plugged into the services they need. This policy is implemented through our regional CoC planning groups, some of whom have formal written policies, and some of whom have informal verbal policies. In general, service providers, case managers, and school district homeless liaisons collaborate to identify homeless families and make sure that all homeless children and youth are enrolled in school and receiving services. School district homeless liaisons participate in local CoC planning meetings, which gives the local CoC planning groups an opportunity to better understand the challenges of serving children and youth who are homeless and enrolled in school. Most of our regional CoC planning groups also devote some of their planning meetings to educating local case managers so that they understand their families' rights to educational services under the McKinney-Vento Act and associated guidance.

The CoC Lead Agency recently distributed a McKinney-Vento Act education toolkit to the entire CoC membership (ref. "Know Your Rights Toolkit," National Law Center on Homelessness and Poverty). Representatives from SEA, CEA and school districts have collaborated and participated in our regional CoC and Coordinated Entry case conferences to both provide and receive information and make referrals for homeless families and students in the local school districts.

2C-5.	Mainstream Resources—CoC Training of Project Staff. (All Applicants)	
	Special NOFO Section VII.B.3.e.	

Indicate in the chart below whether your CoC trains project staff annually on the following mainstream resources available for program participants within your CoC's geographic area:

	Mainstream Resource	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI—Supplemental Security Income	Yes
3.	TANF—Temporary Assistance for Needy Families	Yes
4.	Substance Abuse Programs	Yes
5.	Employment Assistance Programs	Yes
6.	Other	No

2C-5a.	Mainstream Resources—CoC Collaboration with Project Staff Regarding Healthcare Organizations. (All Applicants)	
	Special NOFO Section VII.B.3.e.	

	Describe in the field below how your CoC:
1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations to assist program participants with enrolling in health insurance;
3.	provides assistance to project staff with the effective use of Medicaid and other benefits; and
4.	works with projects to promote SOAR certification of program staff.

(limit 2,500 characters)

1. Our CoC-wide and regional CoC planning meetings regularly feature training on the details of mainstream benefit programs for program participants, such as SSI/SSDI, TANF, Food Stamps, Medicaid, etc. Written updates are also shared with our email distribution list, as appropriate.

2, 3. Representatives from several substance use treatment and behavioral health treatment providers, Colorado Public Health, area clinics, and hospitals are part of regular CoC meetings and provide updates, offer feedback, and participate in CoC planning activities. Local mental health centers have outreach staff who are included in CoC planning and CE activities. Our Medicaid Regional Accountable Entities (RAEs) participate in CoC planning and provide education and information to partners.

4. To facilitate better coordination with SOAR, the CoC Balance of State Continuum of Care Coordinator serves on the SOAR Committee for the State. The regional CoC planning groups and most of their local service providers now take advantage of SOAR training through Easter Seals of Colorado (the SOAR state team lead for Colorado). There are currently SOAR certified case managers with several CoC partners, including the Centers of Independence throughout the Balance of State. The Centers for Independence also participate in CoC planning and CE activities.

3A. New Projects With Rehabilitation/New Construction Costs

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

3A-1.	Rehabilitation/New Construction Costs—New Projects. (Rural Set Aside Only).	
	Special NOFO Section VII.A.	
If the answer to the question below is yes, you must upload the CoC Letter Supporting Capital Costs attachment to the 4A. Attachments Screen.		
Is your CoC requesting funding for any new project(s) under the Rural Set Aside for housing rehabilitation or new construction costs?		Yes

3B. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

3B-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)	
	Special NOFO Section VII.C.	
	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No

3B-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)	
	Special NOFO Section VII.C.	
	You must upload the Project List for Other Federal Statutes attachment to the 4A. Attachments Screen.	
	If you answered yes to question 3B-1, describe in the field below:	
1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and	
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.	

(limit 2,500 characters)

4A. Attachments Screen For All Application Questions

		Please read the following guidance to help you successfully upload attachments and get maximum points:	
	1.	You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.	
	2.	You must upload an attachment for each document listed where 'Required?' is 'Yes'	
	3.	We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images and reduces file size. Many systems allow you to create PDF files as a Print Option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.	
	4.	Attachments must match the questions they are associated with.	
	5.	Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.	
	6.	If you cannot read the attachment, it is likely we cannot read it either. - We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time). - We must be able to read everything you want us to consider in any attachment.	
	7.	Open attachments once uploaded to ensure they are the correct attachment for the required Document Type.	
Document Type	Required?	Document Description	Date Attached
1B-1. Local Competition Announcement	Yes	Local Competition...	10/05/2022
1B-2. Local Competition Scoring Tool	Yes	Local Competition...	10/14/2022
1B-3. Notification of Projects Rejected-Reduced	Yes	Notification of P...	10/07/2022
1B-3a. Notification of Projects Accepted	Yes	Notification of P...	10/07/2022
1B-4. Special NOFO CoC Consolidated Application	Yes		
3A-1. CoC Letter Supporting Capital Costs	No	CoC Letter Suppor...	10/14/2022
3B-2. Project List for Other Federal Statutes	No		
P-1. Leveraging Housing Commitment	No	Leveraging Housin...	10/14/2022
P-1a. PHA Commitment	No	PHA Commitment	10/14/2022
P-3. Healthcare Leveraging Commitment	No	Healthcare Levera...	10/17/2022
P-9c. Lived Experience Support Letter	No		
Plan. CoC Plan	Yes	CoC Plan	10/14/2022

Attachment Details

Document Description: Local Competition Announcement

Attachment Details

Document Description: Local Competition Scoring Tool

Attachment Details

Document Description: Notification of Projects Rejected-Reduced

Attachment Details

Document Description: Notification of Projects Accepted

Attachment Details

Document Description:

Attachment Details

Document Description: CoC Letter Supporting Capital Costs

Attachment Details

Document Description:

Attachment Details

Document Description: Leveraging Housing Commitment

Attachment Details

Document Description: PHA Commitment

Attachment Details

Document Description: Healthcare Leveraging Commitment

Attachment Details

Document Description:

Attachment Details

Document Description: CoC Plan

Submission Summary

Ensure that the Special NOFO Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	10/03/2022
1B. Project Review, Ranking and Selection	10/10/2022
2A. System Performance	10/12/2022
2B. Coordination and Engagement	10/12/2022
2C. Coordination and Engagement–Con't.	10/12/2022
3A. New Projects With Rehab/New Construction	No Input Required
3B. Homelessness by Other Federal Statutes	10/10/2022
4A. Attachments Screen	Please Complete
Submission Summary	No Input Required

Local Competition Deadline

Updates & Announcements, CO

+

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https://www.coloradocoalition.org/boscocnews

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2022 PIT E-SurveySharePointWork EmailE-SnapsCCHHMIS/HDX/SAGEGDRiveRemote AccessTime ClockBoard & CommitteeEquity & Inclusion...iPage - Control Panel»Other bookmarks

ManageShortcutsCoC


Edit

Get updates on our initiatives and see how you can help!

SIGN UP FOR THE EMAILS

Updates & Announcements - CO BoS CoC (Including CoC Funding Process & Competition Information)

This page provides Colorado Balance of State Continuum of Care updates, announcements, and events.



Taken north of Durango, along Highway 550, "The Million Dollar Highway".

Keep us bookmarked for easy viewing!

*Click the + to the left of the text below in order to expand!

+2022 REGULAR NOFO INFORMATION FROM HUD

-2022 SPECIAL NOFO INFORMATION

2022 Special NOFO Webpage from HUD (Contains NOFO itself and various support documents for applicants, including FAQ's, webinars, etc.)

2022 Special NOFO PDF - "Special NOFO - Continnum_of_Care_Supplemental_FR-6500-N-25S.pdf"

Helpful Link(s):

HUD's Special NOFO Digest Page - Contains Webinars and various TA and other resources which provide insight into project design and implementation that will greatly increase likelihood of projects being awarded under the Unsheltered Set Aside and Rural Set Aside. It's highly recommended you read through this page and read/watch all content if applying for projects through the special NOFO.

CoC Special NOFO Timeline

June 22, 2022: HUD releases CoC Supplemental NOFO to Address Unsheltered & Rural Homelessness release

July 15, 2022: HUD releases Special NOFO applications to Address Unsheltered and Rural Homelessness in e-snaps. Applicants can access project applications through either:

The Unsheltered Homelessness Set Aside; or

The Rural Set Aside.

Project applicants must be sure to select the funding opportunity corresponding to the Set Aside they intend to apply for (i.e., the Unsheltered Homelessness Set Aside or Rural Set Aside).

HUD has Navigational Guides and Detailed Instructions to help CoCs and project applicants access the applications and answer the questions on each form. Available at: https://www.hud.gov/program_offices/comm_planning/coc/specialCoCNOFO

Tuesday, September 20, 2022: All project applications must be submitted to E-SNAPS for review and ranking by the Project Ranking Committee. (Corrected - original communication stated BoS CoC. We will access applications on E-SNAPS and forward to the ranking committee)

October 5, 2022: BoS CoC notifies, in writing, all project applications who submitted their project applications to the CoC by the CoC established deadline whether their projection application(s) will be accepted and ranked on the CoC Priority Listing, rejected, or reduced by the CoC

October 18, 2022: BoS CoC posts on our website all parts of the Special NOFO Consolidated Application, including the CoC Application, the CoC Application attachments, and the CoC Priority Listing, and notifies key community members and stakeholders that the CoC Consolidated Application is available.

Thursday, October 20, 2022: BoS CoC submits Consolidated Supplemental Application to HUD, no later than 8:00 PM Eastern Time

CONTACT

BoS CoC Related Questions:

Shawn Hayes

Balance of State Continuum of Care Coordinator

shayes@coloradocoalition.org

CoC Regular and Special NOFO-Specific Questions

Deanne Witzke

Vice President of Community Services

shayes@coloradocoalition.org

and/or

Mark Miller

CCH Rural Initiative Manager

shayes@coloradocoalition.org

4:54 PM

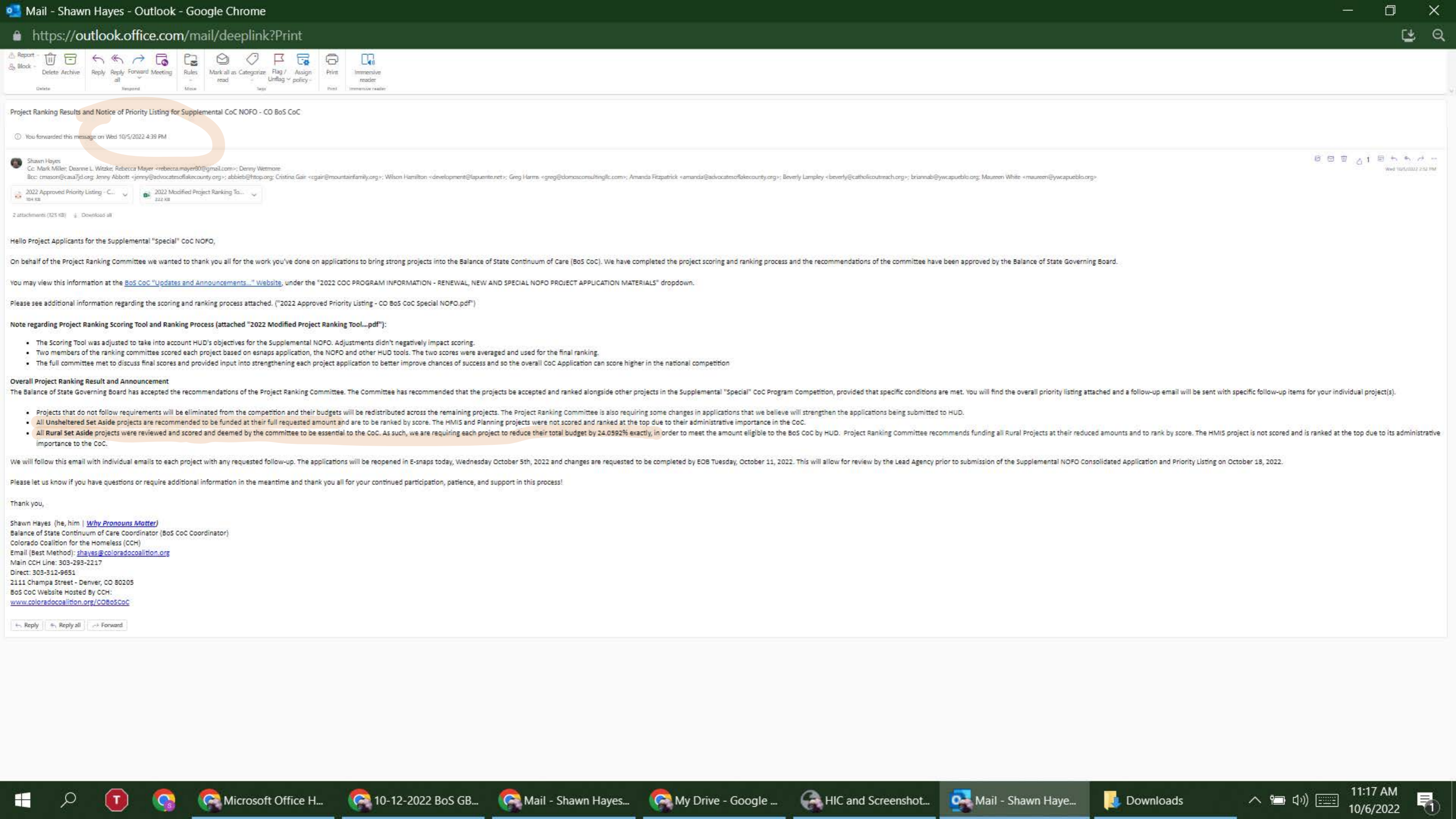
8/16/2022

Local Competition Scoring Tool

Special NOFO Eligibility Requirements - These are eligibility requirements and each project must meet these to be considered. Mark each answer with an X.		Yes	No	Will Participate/NA
1	Applicant has active SAM registration with current information:			
2	Applicant has a valid Unique Entity Identifier (UEI) (formerly DUNS number) in application:			
3	Applicant has no Outstanding Delinquent Federal Debts. It is HUD policy, consistent with the purposes and intent of 31 U.S.C. 3720B and 28 U.S.C. 3201(e), that applicants with outstanding delinquent federal debt will not be eligible to receive an award of funds, unless: -A negotiated repayment schedule is established and the repayment schedule is not delinquent, or -Other arrangements satisfactory to HUD are made before the award of funds by HUD.			
4	Applicant has no Debarments and/or Suspensions. In accordance with 2 CFR 2424, no award of federal funds may be made to debarred or suspended applicants, or those proposed to be debarred or suspended from doing business with the Federal Government.			
5	Applicant has an Accounting System. HUD will not award or disburse funds to applicants that do not have a financial management system that meets federal standards as described at 2 CFR 200.302. HUD may arrange for a survey of financial management systems for applicants selected for award who have not previously received federal financial assistance or where HUD Program officials have reason to question whether a financial management system meets federal standards, or for applicants considered high risk based on past performance or financial management findings.			
6	False Statements. A false statement in an application is grounds for denial or termination of an award and may result in criminal, civil, and/or administrative sanctions, including fines, penalties, and imprisonment. It is critical that grantees are truthful in all communications with HUD and that a false statement in an application or any other communication with HUD is grounds for denial or termination of an award and may result in criminal, civil, and/or administrative sanctions, including fines, penalties, and imprisonment. The Uniform Guidance mandates to accompany fiscal reports, at 2 CFR 200.415, specifically lists the criminal false statements and civil and administrative false claims act statutes ("U.S. Code Title 18, Section 1001 and Title 31, Sections 3729-3730 and 3801-3812.")			
7	Mandatory Disclosure Requirement. Each recipient or applicant for a Federal award must disclose in writing credible evidence, to the Office of Inspector General (OIG) and to the awarding Program Office at HUD, whenever, in connection with the award, performance, or closeout of this award or any subaward agreement thereunder, the recipient or applicant has credible evidence that a principal, employee, agent, sub awardee, subrecipient, or subcontractor of the recipient or applicant has committed: (a) violation of Federal criminal law involving fraud, conflict of interest, bribery, or gratuity violations potentially affecting the Federal award, or (b) a violation of the civil False Claims Act (31 U.S.C. 3729-3733). This disclosure must be made at Re-clearance Version March 17 OGC 3.10 the time of application if credible evidence of such a violation exists at that time, or if the applicant or recipient becomes aware of the violation after submitting the application within ten days after learning of credible evidence of the violation. Recipients that have received a Federal award including the term and condition outlined in Appendix XII to 2 CFR part 200—Award Term and Condition for Recipient Integrity and Performance Matters are required to report certain civil, criminal, or administrative proceedings to SAM. Failure to make required disclosures as provided in 24 CFR 200.113 can result in any of the remedies described in § 200.339. Remedies for noncompliance, including suspension or debarment. (See also 2 CFR parts 180 and 2424, 31 U.S.C. 3321 note; and 41 U.S.C. 2313.)			
8	Resolution of Civil Rights Matters. Outstanding civil rights matters must be resolved before the application submission deadline. Review NOFO if outstanding matters exist for further information.			
9	Prohibition Against Lobbying Activities. Applicants are subject to the provisions of Section 319 of Public Law 101-121, 31 U.S.C. 1352, (the Byrd Amendment), and 24 CFR part 87, which prohibit recipients of federal awards from using appropriated funds for lobbying the executive or legislative branches of the Federal government in connection with a Federal award. All applicants must submit with their application the signed certification regarding lobbying included in the Application download from Grants.gov. In addition, applicants must disclose, using Standard Form LLL (SF-LLL), "Disclosure of Lobbying Activities," any funds, other than federally appropriated funds, that will be or have been used to influence federal employees, members of Congress, or congressional staff regarding specific awards. Federally recognized Indian tribes and tribally designated housing entities (TDHEs) established by federally recognized Indian tribes as a result of the exercise of the tribe's sovereign power are excluded from coverage of the Byrd Amendment, but state-recognized Indian tribes and TDHEs established only under state law shall comply with this requirement. Applicants must submit the SF-LLL if they have used or intend to use non-federal funds for lobbying activities.			
10	Demonstrate they are Eligible Project Applicants - Eligible project applicants for the CoC Program Competition are, under 24 CFR 578.15, nonprofit organizations, States, local governments, and instrumentalities of State and local governments. Public housing agencies, as such term is defined in 24 CFR 5.100, are eligible without limitation or exclusion.			

Special NOFO Project Requirements - These are project requirements and each project must meet these to be considered. Mark each answer with an X.		Yes	No	Will Participate/NA
11	<p>(1) Unsheltered Homelessness Set Aside. CoCs may submit projects for any type of project described in Section V.4.a, including projects for CoC planning costs and, where the CoC's Collaborative Applicant is a HUD-approved UFA, projects for UFA costs.</p> <p>(a) All projects must be ranked, including projects for CoC planning and, where applicable, UFA costs on the appropriate project listing.</p> <p>(b) Any project containing a request for acquisition, new construction, or rehabilitation funds will be rejected.</p>			
	<p>(2) Rural Set Aside. CoCs may submit projects for any type of project described in Section V.B.4.a, except for projects for CoC planning and UFA costs.</p> <p>(a) All projects must be ranked.</p> <p>(b) Any project proposing to serve a geographic area not defined as a rural area (see Appendix B) will be rejected.</p>			
	<p>(3) Additional Requirements for Projects for both Unsheltered Homelessness Set Aside and Rural Set Aside.</p> <p>In addition to the requirements above:</p> <p>(a) HUD will review project subrecipient eligibility as part of the threshold review process. Project applicants are required to submit documentation of subrecipients' eligibility with the project application.</p> <p>(b) All permanent housing, Joint TH and PH-RRH Component Projects, and SSO projects must follow a Housing First approach as defined in Section III.C.2.e of this NOFO.</p>			
12	<p>Grant Terms</p> <p>Unsheltered Set Aside Projects. 3 Year Grant Terms</p> <p>(1) A CoC may apply for planning costs from the Unsheltered Homelessness Set Aside. The maximum amount available for CoC planning project is three (3) percent of the total amount awarded to recipients from the Unsheltered Homelessness Set Aside. CoCs may apply for up to 3 percent of the maximum award amount for the Unsheltered Homelessness Set Aside, but HUD will reduce this amount to no more than 3 percent of the amount awarded to the CoC for projects under the Unsheltered Homelessness Set Aside if that is less than the amount requested.</p>			
13	<p>Rural Set Aside Projects. 3 Year Grant Terms</p> <p>Exceptions and/or conditions: The initial grant term for projects awarded funds for acquisition, new construction, or rehabilitation (which are only permissible for projects awarded under the Rural Set Aside) and other activities to serve program participants will be 3 to 5 years. These grants will provide up to 2 years to complete the acquisition, new construction, or rehabilitation activities, and upon completion of the acquisition, new construction, or rehabilitation, will require the remaining grant activities to serve program participants for 3 years. The initial grant term for all other projects will be 3 years, including for CoC planning and UFA costs.</p> <p>Grant terms may be extended, consistent with 2 CFR 200.308 and 2 CFR 200.309.</p>			
14	Submitted the required certifications as specified in the NOFA.			
15	Demonstrated the project is cost-effective, including costs of construction, operations, and supportive services with such costs not deviating substantially from the norm in that locale for the type of structure or kind of activity.			
16	Demonstrated they participate in HMIS - Project applicants, except Collaborative Applicants that only receive awards for CoC planning costs and, if applicable, UFA Costs, must agree to participate in a local HMIS system. However, in accordance with Section 407 of the Act, any victim service provider that is a recipient or subrecipient must not disclose, for purposes of HMIS, any personally identifying information about any client. Victim service providers must use a comparable database that complies with the federal HMIS data and technical standards. While not prohibited from using HMIS, legal services providers may use a comparable database that complies with federal HMIS data and technical standards, if deemed necessary to protect attorney client privilege.			
17	<p>Demonstrated Project Meets Minimum Project Standards - HUD will assess all new projects for the following minimum project eligibility, capacity, timeliness, and performance standards. Please note that these are minimum threshold criteria. CoCs and project applicants should carefully review each year's NOFA to ensure they understand and have accounted for all applicable standards. To be considered as meeting project quality threshold, all new projects must meet all of the following criteria:</p> <p>Project applicants and potential subrecipients must have satisfactory capacity, drawdowns, and performance for existing grant(s) that are funded under the SHP, S+C, or CoC Program, as evidenced by timely reimbursement of subrecipients, regular drawdowns, and timely resolution of any monitoring findings; service providers must use a comparable database that complies with the federal HMIS data and technical standards. While not prohibited from using HMIS, legal services providers may use a comparable database that complies with federal HMIS data and technical standards, if deemed necessary to protect attorney client privilege.</p> <p>For expansion projects, project applicants must clearly articulate the part of the project that is being expanded. Additionally, the project applicants must clearly demonstrate that they are not replacing other funding sources; and,</p> <p>Project applicants must demonstrate they will be able to meet all timeliness standards per 24 CFR 578.85. Project applicants with existing projects must demonstrate that they have met all project renewal threshold requirements of this NOFA. HUD reserves the right to deny the funding request for a new project, if the request is made by an existing recipient that HUD finds to have significant issues related to capacity, performance, unresolved audit or monitoring findings related to one or more existing grants, or does not routinely draw down funds from eLOCCS at least once per quarter. Additionally, HUD reserves the right to withdraw funds if no APR is submitted on the prior grant.</p>			
18	Demonstrated Project is Consistent with Jurisdictional Consolidated Plan(s) - All projects must be consistent with the relevant jurisdictional Consolidated Plan(s). The CoC will be required to submit a Certification of Consistency with the Consolidated Plan at the time of application submission to HUD.			

Notification of Projects Reduced



Notification of Projects Accepted

Report Block

Delete Archive

Reply Reply all Forward Meeting

Rules

Mark all as read

Categorize

Flag / Unflag

Assign policy

Print

Immersive reader

Project Ranking Results and Notice of Priority Listing for Supplemental CoC NOFO - CO BoS CoC

You forwarded this message on Wed 10/5/2022 4:39 PM

Shawn Hayes

Cc: Mark Miller; Dearnie L. Witzke; Rebecca Mayer <rebecca.mayer80@gmail.com>; Denny Wetmore; cmason@casa7jd.org; Jenny Abbott <jenny@advocatesoflakecounty.org>; abbielb@htop.org; Cristina Gair <cgair@mountainfamily.org>; Wilson Hamilton <development@lapuente.net>; Greg Harms <greg@domasconsultingllc.com>; Amanda Fitzpatrick <amanda@advocatesoflakecounty.org>; Beverly Lampley <beverly@catholicoutreach.org>; briannab@ywcapueblo.org; Maureen White <maureen@ywcapueblo.org>

2022 Approved Priority Listing - C...

2022 Modified Project Ranking To...

2 attachments (325 KB) Download all

Hello Project Applicants for the Supplemental "Special" CoC NOFO,

On behalf of the Project Ranking Committee we wanted to thank you all for the work you've done on applications to bring strong projects into the Balance of State Continuum of Care (BoS CoC). We have completed the project scoring and ranking process and the recommendations of the committee have been approved by the Balance of State Governing Board.

You may view this information at the [BoS CoC "Updates and Announcements..." Website](#), under the "2022 COC PROGRAM INFORMATION - RENEWAL, NEW AND SPECIAL NOFO PROJECT APPLICATION MATERIALS" dropdown.

Please see additional information regarding the scoring and ranking process attached. ("2022 Approved Priority Listing - CO BoS CoC Special NOFO.pdf")

Note regarding Project Ranking Scoring Tool and Ranking Process (attached "2022 Modified Project Ranking Tool...pdf"):

The Scoring Tool was adjusted to take into account HUD's objectives for the Supplemental NOFO. Adjustments didn't negatively impact scoring.

Two members of the ranking committee scored each project based on esnaps application, the NOFO and other HUD tools. The two scores were averaged and used for the final ranking.

The full committee met to discuss final scores and provided input into strengthening each project application to better improve chances of success and so the overall CoC Application can score higher in the national competition

Overall Project Ranking Result and Announcement

The Balance of State Governing Board has accepted the recommendations of the Project Ranking Committee. The Committee has recommended that the projects be accepted and ranked alongside other projects in the Supplemental "Special" CoC Program Competition, provided that specific conditions are met. You will find the overall priority listing attached and a follow-up email will be sent with specific follow-up items for your individual project(s).

Projects that do not follow requirements will be eliminated from the competition and their budgets will be redistributed across the remaining projects. The Project Ranking Committee is also requiring some changes in applications that we believe will strengthen the applications being submitted to HUD.

All Unsheltered Set Aside projects are recommended to be funded at their full requested amount and are to be ranked by score. The HMIS and Planning projects were not scored and ranked at the top due to their administrative importance in the CoC.

All Rural Set Aside projects were reviewed and scored and deemed by the committee to be essential to the CoC. As such, we are requiring each project to reduce their total budget by 24.0592% exactly, in order to meet the amount eligible to the BoS CoC by HUD. Project Ranking Committee recommends funding all Rural Projects at their reduced amounts and to rank by score. The HMIS project is not scored and is ranked at the top due to its administrative importance to the CoC.

We will follow this email with individual emails to each project with any requested follow-up. The applications will be reopened in E-snaps today, Wednesday October 5th, 2022 and changes are requested to be completed by EOB Tuesday, October 11, 2022. This will allow for review by the Lead Agency prior to submission of the Supplemental NOFO Consolidated Application and Priority Listing on October 18, 2022.

Please let us know if you have questions or require additional information in the meantime and thank you all for your continued participation, patience, and support in this process!

Thank you,

Shawn Hayes (he, him | [Why Pronouns Matter](#))

Balance of State Continuum of Care Coordinator (BoS CoC Coordinator)

Colorado Coalition for the Homeless (CCH)

Email (Best Method): shaves@coloradocoalition.org

Main CCH Line: 303-293-2217

Direct: 303-312-9651

2111 Champa Street - Denver, CO 80205

BoS CoC Website Hosted By CCH:

www.coloradocoalition.org/COBOSCoC

Reply

Reply all

Forward

Windows Taskbar

11:17 AM

10/6/2022

CoC Letter Supporting Capital Costs



Date: October 12, 2022

To: U.S. Department of Housing and Urban Development (HUD, Office of Special Needs Assistance Programs (SNAPS)

Re: CoC Letter Supporting Capital Costs

To Whom it May Concern:

The Colorado Coalition for the Homeless, the Lead Agency for the Colorado Balance of State Continuum of Care, enthusiastically supports the CASA of the Seventh Judicial District (CASA7JD) project application for The Village on San Juan PSH. This project is applying under the Rural Set Aside and is requesting \$1,000,000 in new construction funding. The CoC has conferred with CASA7JD and confirmed that they will meet HUD requirements to comply with (1) Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and (2) HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

CASA7JD has and will continue to use supportive housing projects for the training of their tenant population. In the past they have hired level laborers to assist all trades in any capacity legally allowed, including following and observing. These young workers are paid by funding sought from local, regional, and national foundations. For this project CASA7JD will set aside three of the homes for "youth build" projects partnering with a local charter school who offers alternative education plans. CASA7JD completed a project in Delta, CO last December and over 24% of construction costs were paid to small family-owned businesses, while site work and framing was completed by minority-owned businesses in Delta County.

CASA7JD has used their last two supportive housing projects as training opportunities. CASA7JD sought specific funding to hire youth experiencing homelessness, and CASA7JD's current property manager was hired through these efforts. On past projects young adults either homeless or coming out of foster care assisted with cleaning, site work and foundations, framing, electrical, roofing, insulating, drywall, trim, flooring, painting, and landscaping. The Village on San Juan PSH will serve homeless youth and seniors; CASA7JD will offer youth who are interested training and work opportunities as home health assistants or CNAs for the senior population.

The CoC will serve as a resource for CASA7JD to ensure that all HUD requirements are met for The Village on San Juan PSH.

Sincerely,

A handwritten signature in black ink, appearing to read "Lisa Thompson".

Lisa Thompson, DNP, PMHNP-BC

Chief Operating Officer

Colorado Coalition for the Homeless

CO Balance of State Continuum of Care Lead Agency

Leveraging Housing Commitment

Date: October 10, 2022

To: Grand Valley Catholic Outreach

Re: Letter of Support, HUD Supplemental Unsheltered and Rural NOFO



GRAND
JUNCTION
HOUSING
AUTHORITY

Sister Karen and Development Team:

The Grand Junction Housing Authority (GJHA) enthusiastically supports the application for Grand Valley Catholic Outreach, Mother Teresa Place Permanent Supportive Housing as part of the U.S. Department of Housing and Urban Development (HUD) Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness.

Since 1974, GJHA has worked with Grand Valley Catholic Outreach and other strong community partners to provide affordable apartment communities, maximize the use of Housing Choice Vouchers and provide myriad supportive services to our community's most vulnerable individuals and families, including many challenged with homelessness. Mother Teresa Place is our community's next and most robust permanent supportive housing endeavor, and we stand ready to partner with you to assure its success.

As part of our shared commitment to this project, we have applied to HUD to conduct a Request for Proposals to reallocate a portion of the GJHA Housing Choice Voucher Program as project-based vouchers. As you know, GJHA must work through this public process before a commitment of project-based vouchers can occur. Our request to HUD contemplates a final result of an allocation of twenty (20) project-based vouchers for Mother Teresa Place. Once we receive HUD approval, which hopefully will be soon, the process will take two months to complete. While we cannot provide a full guarantee of these twenty (20) project-based vouchers at this time, we are comfortable indicating our purpose for opening up the RFP process is, primarily, to support Mother Teresa Place.

We look forward to strengthening our partnership with your organization and the Colorado Balance of State Continuum of Care and working collaboratively to end homelessness in Colorado.

Respectfully,

Jody M. Kole
CEO

8 Foresight Circle Grand Junction, CO 81505 (970) 245-0388
(TTY) Dial 711 or 1 (800) 842-9710



Date: October 6, 2022

To: West Mountain Regional Health Alliance

Re: Letter of Intent, HUD Supplemental Unsheltered and Rural NOFO

To Whom it May Concern,

Headwaters Housing Partners enthusiastically supports the West Mountain Regional Health Alliance application for the U.S. Department of Housing and Urban Development Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness.

As part of our shared commitment to this project, we intend to reserve up to eight rooms for permanent supportive housing in our latest housing development, *The Gateway*, at 252 Green Street, Parachute CO, once the building rehabilitation is complete and ready for occupancy in 2024.

We look forward to strengthening our partnership with the Roaring Fork/Eagle Valley Continuum of Care and to exploring how we may work together to end homelessness in Colorado.

Please contact me with any questions at grady@headwatershp.com.

Sincerely,

Grady Lenkin

Partner, Headwaters Housing Partners



600 17th Street, Suite 2210 South
Denver, CO 80202
303.534.1937
boettcherfoundation.org

August 30, 2022

Carlton Mason
CEO
CASA of the 7th Judicial District
PO Box 1708
Montrose, CO 81402

Dear Carlton:

Congratulations! We are pleased to inform you that the Trustees of the Boettcher Foundation have approved a conditional grant to CASA of the 7th Judicial District in the amount of \$50,000 toward the Village on San Juan Multigenerational Housing Project, as described in the grant proposal. We are honored to support this project and your organization's work to improve our communities right here at home, and we hope this grant will play a role in helping your organization reach new heights.

The conditions of this grant are that you have notified us when a date has been scheduled for groundbreaking for this project, and that there are no changes to the terms outlined in the grant request. If there are changes to the terms outlined in the grant request, the foundation reserves the right to revoke its conditional grant unless and until those changes are approved by the foundation. This conditional grant will remain in effect for a period of one year from the date of approval and will be payable upon advice from you that the balance of the funds has been raised or committed, along with a list of major donors. Contact Garrett Mayberry, Program Manager, if you have any questions regarding your grant: garrett@boettcherfoundation.org or 303.534.1937.

Please let us know if you would like to have a news release announcing your grant. We do require all news releases including information about our grant be approved by the Foundation prior to distribution. Contact our Director of Communications and Community Engagement Curtis Esquibel at curtis@boettcherfoundation.org or 303.285.6208.

All of us at the Boettcher Foundation extend our best wishes to you and your associates on the successful completion of this project.

Sincerely,

DocuSigned by:

3624B79D64614B7...
Katie S. Kramer
President & CEO

KSK/lb

STATE OF COLORADO



FINANCIAL SERVICES
Andrea Eurich, Controller

PROCUREMENT DIVISION
1575 Sherman St., 6th Floor
Denver, Colorado 80203
www.colorado.gov



Jared Polis
Governor

Michelle Barnes
Executive Director

September 29, 2022

RE: RFA #: RFP IHEA 2022000433 AAA Grant Program - Round II

Hello,

This letter is to inform you that Colorado Department of Human Services (CDHS) has completed the evaluation of proposals received in response to the above solicitation. CDHS intends to award the following Applicants the work as identified in the solicitation:

- 1. Northeast Colorado Association of Local Governments (Region 1)*
- 2. Larimer County AAA (Region 2A)*
- 3. Denver Regional Council of Governments (DRCOG) (Region 3A)*
- 4. Boulder County AAA (Region 3B)*
- 5. East Central Council of Governments (Region 5)*
- 6. Pueblo AAA (Region 7)*
- 7. League for Economic Assistance and Planning Area Agency on Aging (Region 10)*
- 8. Associated Governments of Northwest Colorado (Region 11)*
- 9. Vintage dba NWCCOG (Region 12)*
- 10. Upper Arkansas Area Council of Governments Area Agency on Aging (Region 13)*

Funding (or partial funding) has been given to Applicants based off of individual projects that were submitted as outlined in the Score Sheet Totals document.

Provided no protest regarding this solicitation and award is received prior to **5pm (MT) on October 06, 2022**, it is the intent of the CDHS to enter into contractual agreements with the identified vendors in compliance with the terms and conditions stated in the solicitation, published addenda, and the submitted application. Final award will be contingent upon successful contract discussions.

Thank you again for your application and interest in this important project. If you would like to leave feedback about any part of the solicitation process, please provide the feedback at the following [link](#).

Sincerely,

Raven Lopez

Digitally signed by Raven Lopez
Date: 2022.09.29 15:46:33
+0800

Raven Lopez
Purchasing Agent

KETTERING FAMILY PHILANTHROPIES
GRANT RECIPIENT AGREEMENT

1. The Grantee understands and will comply with all conditions in the grant award letter.
2. The Grantee did not receive any assurance from anyone associated with The Kettering Family Philanthropies that a grant would be approved prior to the appropriate committee formally reviewing and approving any grant proposal.
3. As a part of the review process, Kettering Family Philanthropies reserves the right to review applications with community planning agencies, resource people, and/or other funding sources. This can occur when KFP thinks that their input would be helpful in assessing applications and their potential significance.
4. In the event that the grant is not immediately spent for the purpose stated in the grant application, Grantee will hold such funds in a conservatively managed escrow account. Earnings on these funds will be applied to the stated project. The grant and any accumulated earnings may not be used as collateral for any other purpose.
5. The Grantee will use the funds only for the designated purpose as stated in the grant proposal, will not use the funds for any purpose prohibited by law, and for charitable purposes only. The grant will not be used: (a) To lobby or otherwise attempt to influence legislation, (b) To influence the outcome of any specific public election or participate or intervene in any political campaign on behalf of any candidate for public office, or conduct, directly or indirectly, any voter registration drive.
6. If circumstances warrant a change in the use of the grant, Grantee must submit a written request for redirection of the grant. The granting organization will respond in a reasonable period of time as to whether or not the request is granted. If the request is denied, both principal and accumulated earnings must be returned to the granting organization.
7. The Grantee must provide the granting organization the opportunity to review in advance any press release, announcement, publication or similar material that makes use of the granting organization's name.
8. The Grantee will submit a financial and narrative report on the project funded within one year of payment of the grant, unless another deadline has been mutually agreed upon. Grantee may request, in writing, an extension of the deadline. At the end of the grant period, any unused portion of the grant and accumulated earnings must be returned.
9. At the time of application, Grantee certified that it is a 501 (c) (3) organization as described in the Internal Revenue Code (IRC) and further described in the IRC as a 509(a) (1), (2) or (3), Type I or II organization. Grantee will report immediately to Kettering Family Philanthropies any change in its tax-exempt status, which may warrant termination of the grant.

Signature

Date

Printed Name

CASA of the 7th Judicial District

\$10,000.00

Organization

Amount



Phone (970)323.5445
Fax (970)323.6179
TDD/TTY 800-659-2656

December 21, 2021

CASA of the Seventh Judicial District
Carlton Mason
147 North Townsend Avenue
Montrose, CO 81401

RE: The Village on San Juan

Dear Carlton,

The Montrose County Housing Authority is the current contactor for the Division of Housing voucher program for the Montrose County region, if CASA of the Seventh Judicial District is awarded project - based vouchers, we are willing to act as the administrator for said vouchers.

Best Regards,

A handwritten signature in cursive script that reads "Susan M. Barrientos".

Susan Barrientos
Executive Director
Montrose County Housing Authority

PHA Commitment



October 3, 2022

Balance of State Governing Board

RE: PHA and CoC Collaboration, Supplemental Unsheltered and Rural NOFO

Dear Balance of State Governing Board:

The State of Colorado, Department of Local Affairs, Division of Housing (DOH) enthusiastically supports the Colorado Balance of State Continuum of Care's (CoC) application for the U.S. Department of Housing and Urban Development Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness.

DOH works with the Balance of State CoC to advance our shared vision of creating a future where homelessness is rare and brief when it occurs, and no one is left behind. In support of this effort, DOH recently partnered with the Colorado Department of Health Care Policy and Financing (HCPF) on the Statewide Supportive Housing Expansion (SWSHE) pilot. SWSHE focuses on creating as many high-quality supportive housing opportunities as possible for individuals with complex needs. SWSHE will help provide supportive services to promote housing attainment and retention to optimize health outcomes for those experiencing homelessness with complex needs.

If DOH is a recipient of the new Stability Vouchers, DOH commits to working with the CoC and other stakeholders to develop a prioritization plan for a potential allocation of Stability Vouchers through the coordinated entry process for individuals and families experiencing homelessness, at risk of homelessness, or fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking. DOH will partner with the CoC to match resources with the projects awarded under the Rural and Unsheltered Set Asides.

We look forward to a continued partnership with the CoC and to exploring how we may work together to end homelessness in Colorado.

Sincerely,

Katherine Helgersen
Director, Office of Rental Assistance





Tel. 754-2537
Fax 754-2477
Office located at:
138 S. Worth

*PHA Housing
Rural Development
Section 8 Existing*

Housing Authority of the Town of Center
138 S. Worth Street
Center, Colorado 81125

Date: October 3, 2022

To: Balance of State Governing Board

Re: PHA and CoC Collaboration, Supplemental Unsheltered and Rural NOFO

Dear Balance of State Governing Board


The Center Housing Authority enthusiastically supports the Colorado Balance of State Continuum of Care's (CoC) application for the U.S. Department of Housing and Urban Development Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness.

The mission of the The Center Housing Authority is to provide decent, safe and affordable housing for low -income citizens of our community.

As a recipient of the new Stability Vouchers, Center Housing Authority commits to working with the CoC and other stakeholders to develop a prioritization plan for a potential allocation of Stability Vouchers or a preference for general admission to the Housing Choice Voucher program through the coordinated entry process for individuals and families experiencing homelessness, at risk of homelessness, or fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking.

We look forward to strengthening our partnership with the CoC and to exploring how we may work together to end homelessness in Colorado.

Sincerely,


Theresa A. Chavez
Executive Director



Phone (970)323.5445
Fax (970)323.6179
TDD/TTY 800-659-2656

Date: October 3, 2022

To: Balance of State Governing Board

Re: PHA and CoC Collaboration, Supplemental Unsheltered and Rural NOFO

Dear Balance of State Governing Board,

Montrose County Housing Authority enthusiastically supports the Colorado Balance of State Continuum of Care's (CoC) application for the U.S. Department of Housing and Urban Development Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness.

As a recipient of the new Stability Vouchers, Montrose County Housing Authority commits to working with the CoC and other stakeholders to develop a prioritization plan for a potential allocation of Stability Vouchers or a preference for general admission to the Housing Choice Voucher program through the coordinated entry process for individuals and families experiencing homelessness, at risk of homelessness, or fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking.

We look forward to strengthening our partnership with the CoC and to exploring how we may work together to end homelessness in Colorado.

Sincerely,

A handwritten signature in blue ink that reads "Susan M. Barrientos".

Susan Barrientos, Executive Director
Montrose County Housing Authority

HOUSING AUTHORITY OF THE CITY OF TRINIDAD

422 E. 1st Street
Trinidad, Colorado 81082

(719) 846-7204 / Fax (719) 846-8217
Tdd: 1-800-545-1833 Ext. 297

Date: October 7, 2022

To: Balance of State Governing Board

Re: PHA and CoC Collaboration, Supplemental Unsheltered and Rural NOFO

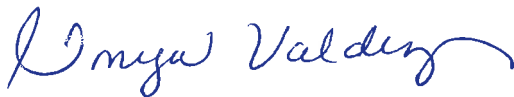
Dear Balance of State Governing Board,

The Trinidad Housing Authority enthusiastically supports the Colorado Balance of State Continuum of Care's (CoC) application for the U.S. Department of Housing and Urban Development Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness.

As a recipient of the new Stability Vouchers, Trinidad Housing Authority commits to working with the CoC and other stakeholders to develop a prioritization plan for a potential allocation of Stability Vouchers or a preference for general admission to the Housing Choice Voucher program through the coordinated entry process for individuals and families experiencing homelessness, at risk of homelessness, or fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking.

We look forward to strengthening our partnership with the CoC and to exploring how we may work together to end homelessness in Colorado.

Sincerely,



Tonya Valdez
Executive Director

Healthcare Leveraging Commitment



Directed to: Supplemental Unsheltered NOFO

Re: Health Care Services

For: Grand Valley Catholic Outreach Supplemental NOFO

Date: October 10, 2022

From: Marillac Clinic, Inc (dba MarillacHealth) – a **Federally Qualified Health Center (FQHC)**

MarillacHealth is a Federally Qualified Health Center (FQHC) and received initial designation in May 2015. Marillac is the only FQHC in Mesa County. We understand that Grand Valley Catholic Outreach has submitted an application for a ***Supplemental Unsheltered NOFA grant***.

This grant is directed toward **OUTREACH SERVICES** at the Day Center for persons who are homeless as well as toward services for persons who are homeless and who will eventually be sheltered in Catholic Outreach's Mother Teresa Place – a 40 unit complex for those who are homeless on our streets. Towards this project, MarillacHealth provides health care services, including behavioral health services, at the Day Center Outreach, in addition to coordinating care back to any of our main clinic sites for follow up and more comprehensive services, including pharmaceutical and dental care. Services are provided one-half day/week.

In accordance with this grant, these services at the Day Center location are available to Grand Valley Catholic Outreach by April 1, 2023 and will continue into the following year. The value of these services for personnel and supplies for one year is \$21,920

Thank you,

A handwritten signature in black ink, appearing to read 'Kristy Schmidt', is written over a horizontal line.

Kristy Schmidt
Chief Development Officer
MarillacHealth

October 10, 2022

Dear Secretary Fudge,

I am writing on behalf of the Advocates of Lake County, which provides comprehensive services to individuals experiencing homelessness and housing insecurity in our community. We commit to working with the Advocates of Lake County on their HUD-funded Coordinated Entry and Permanent Supportive Housing Project.

To support the project and its partners, St. Vincent Health commits to the provision of healthcare services through its hospital and Family Health Center. Whenever possible, St. Vincent Health staff will work with the Advocates of Lake County to tailor services to the unique needs and barriers of homeless and housing-insecure individuals. For instance, St. Vincent Health may invite Advocates of Lake County staff to co-locate at their facilities and provide services contemporaneously. St. Vincent Health staff may also incorporate local service providers, including the Advocates of Lake County, into care plans upon determining that local service providers can assist with social determinants of health.

St. Vincent Health also contributes access to a brand new, state-of-the-art hospital over the three-year project period (April 1, 2023 to March 31, 2026). The surgical and imaging equipment in this hospital were acquired through grant funds and private, civic donations and are valued at 1.2 million dollars.

Thank you for your consideration of this important project.

Sincerely,



John Gardner



October 6, 2022

Solvista Health
714 Front Street
Leadville, CO 80461

Dear Secretary Fudge,

I am writing on behalf of Solvista health in support of the Advocates of Lake County, which provides comprehensive services to individuals experiencing homelessness and housing insecurity in our community. Solvista Health commits to working with the Advocates of Lake County (ALC) on their HUD-funded Coordinated Entry and Permanent Supportive Housing Project.

Specifically, to support the project and its partners, Solvista Health commits to the provision of mental health and substance use disorder treatment and recovery services for all participants of ALC's HUD-funded project who qualify for, and choose, our services. Solvista will provide these services in our Leadville office, in our new Regional Assessment Center (located in adjacent Chaffee County), and in the community, as appropriate. The Regional Assessment Center supports addiction recovery and behavioral health through crisis walk-in, acute treatment, withdrawal management, respite care, and more.

Solvista looks forward to partnering with ALC to provide recovery and treatment services over the full three-year project period (April 1, 2023, to March 31, 2026).

Thank you for your consideration and support of this critical work,

Brian Turner, MPH
Chief Executive Officer



**Colorado Division of Housing
2021-22 Annual Request for Applications
for the Creation of Supportive Housing**

**Appendix 5: Memorandum of Understanding (MOU)
Between Owner, Lead Service Provider, and Auxiliary Service Provider
To Provide Supportive Services to Residents**

1. Description of Proposed Project and Contact Information (to be copied from the services plan by the project applicant)

Property Address:	1150 N. San Juan Ave. Montrose, CO 81401
Name of project owner and if it is an LLC, name of managing member:	CASA of the Seventh Judicial District, Inc. dba Youth & Family Advocacy Center
Owner's primary contact person (name, title, organization, phone number and email):	Carlton Mason CEO CASA of the Seventh Judicial District 970-249-0337 cmason@casa7jd.org
Number of dwelling units:	33
Of the total units, how many will be permanent supportive housing units:	33
Of the total units, how many units will be for families:	
Of the total units, how many will be for individuals or couples:	33
Of the total units, how many are projected to have project-based rent vouchers:	30



Estimated date of closing construction financing (day/month/year):	4/1/22
Estimated date of first occupancy (day/month/year):	5/1/23
Estimated date of full occupancy (day/month/year):	5/1/23

2. Contact Information for Lead Service Provider (to be completed by project applicant)

The Lead Service Provider is the entity that will be primarily responsible and accountable for overall management of supportive services, whether the property owner or another entity.

Lead Service Provider's primary contact person (name, title, phone number and email address):	Carlton Mason, CEO, CASA of the Seventh Judicial District, 970-249-0337 cmason@casa7jd.org
---	---

3. Description and Contact Information for Service Provider (to be completed by the proposed service provider)

This describes the entity that has agreed to provide certain supportive services to residents of the project.

Name of legal entity agreeing to provide services:	Community Dental Clinic, Inc d/b/a The PIC Place
Service Provider's primary contact person (name, title, phone number and email):	Jessie Neitzer, Executive Director 970-252-4852
Approximate number of clients served annually:	8000
Number of supportive housing units for which the Service Provider currently manages services:	0



Year in which the Service Provider first provided any of the services described herein:	1999
The special populations served during the past three years (check-offs).	<input checked="" type="checkbox"/> Chronically homeless <input checked="" type="checkbox"/> Homeless veterans <input checked="" type="checkbox"/> Homeless youth <input checked="" type="checkbox"/> Homeless Reentry/Justice Involved <input checked="" type="checkbox"/> Homeless with behavioral health conditions <input checked="" type="checkbox"/> Homeless with physical, developmental, or intellectual disabilities <input type="checkbox"/> Other homeless (Describe): <input checked="" type="checkbox"/> Exiting an institution with a physical, mental/behavioral, developmental or intellectual disability
Describe any programs terminated or major funding reduced or lost for supportive services in the past three years:	None

4. Categories of Special Needs Households Expected to Reside in the Property (to be completed by the project applicant)

Below are listed the special needs populations that we propose to serve and the approximate number of permanent supportive housing units that will be occupied by these populations. Recognizing that some households will fall into two or more categories, we have estimated the numbers of units based on the primary characteristics of households that we will use to identify needs for supportive housing.

Special Populations	Number of SH units	Additional explanations (as needed)
Chronically homeless		



Homeless veterans		
Homeless families		
Homeless youth	18	
Homeless Reentry/Justice Involved		
Homeless with behavioral health conditions		
Homeless with physical, developmental or intellectual disabilities		
Other homeless (describe):	15	Seniors 60+
Exiting an institution with a physical, mental/behavioral, developmental or intellectual disability		
Total number of SH units	30	

5. Services to Be Provided By Service Provider (to be completed by the proposed service provider)

5.1. General Supportive Services	Name of Service Provider (Legal Entity) - Include Lead Service Provider and/or Others	Whether Provided On-Site or Off-Site
Tenant orientation/move-in assistance		
Tenant's rights education/tenants council		
Case management		
Coordination of all resident		



services		
Psychosocial assessment		
Individualized service planning		
Individual counseling and support		
Referrals to other services and programs		
Crisis intervention		
Peer mentoring		
Support groups (list below)		
Recreational/socialization opportunities		
Legal assistance		
Transportation		
Meals		
Other nutritional services		
Emergency financial assistance (specify)		
Furnishings		
Other (specify):		

5.2. Independent Living Skills	Name of Service Provider (Legal Entity) - Include Lead Service Provider and/or Others	Whether Provided On-Site or Off-Site
Communication skills		
Conflict resolution/mediation training		
Personal financial management & budgeting		
Credit counseling		
Representative payee		
Entitlement assistance/benefits counseling		



Training in cooking/meal preparation		
Training in personal hygiene and self-care		
Training in housekeeping		
Training in use of public transportation		
Assistance with activities of daily living		
Other (specify):		

5.3. Health/Medical Services	Name of Service Provider (Legal Entity) - Include Lead Service Provider and/or Others	Whether Provided On-Site or Off-Site
Routine medical care	PIC Place	Off Site
Specialty medical care		
Medication management or monitoring	PIC Place	Off Site
Health and wellness education	PIC Place	Off Site
Nursing/visiting nurse care		
Home health aide services		
Personal care		
HIV/AIDS services	PIC Place	Off Site
Pain management	PIC Place on a limited basis	Off Site
Other (specify):	Dental Care	Off Site

5.4 Mental Health Services	Name of Service Provider (Legal Entity) - Include Lead Service Provider and/or Others	Whether Provided On-Site or Off-Site
Individual psychosocial assessment		
Individual counseling	PIC Place	Off Site
Group therapy	PIC Place	Off Site



Support groups (specify below)		
Peer mentoring/support (describe below)		
Medication management/monitoring (specify below)	PIC Place, on a limited basis	Off Site
Education about mental illness	PIC Place	Off Site
Education about psychotropic medication	PIC Place	Off Site
Psychiatric assessment		
Psychiatric services (specify below)		
Liaison with psychiatrist (describe)		
Psychiatric staff (i.e. - nurse)		
Other (specify):		

5.5. Substance Abuse Services	Name of Service Provider (Legal Entity) - Include Lead Service Provider and/or Others	Whether Provided On-Site or Off-Site
Service Provider and/or Others		
Recovery readiness services (tenants with active addictions)	PIC Place	Off Site
Relapse prevention and recovery planning	PIC Place	Off Site
Substance abuse counseling (individual)	PIC Place	Off Site
Substance abuse counseling (group)	PIC Place	Off Site
Methadone maintenance	Suboxone, no methadone, PIC Place	Off Site
Harm-reduction services (specify)		
Peer support groups (i.e. - AA/NA/CA)		
Sober recreational activities		



Detoxification treatment and In-patient Rehabilitation		
Rehabilitation program (out-patient)		
Other (specify):		

5.6. Employment Services	Name of Service Provider (Legal Entity) - Include Lead Service Provider and/or Others	Whether Provided On-Site or Off-Site
Provider and/or Others		
Job skills training (certificate programs)		
Job skills training (non-certificate services)		
Education		
Job readiness training: resumes, interviewing skills		
Job retention services – support, coaching		
Job development/job placement services		
Opportunities for tenants to volunteer		
Other (specify):		
Detoxification treatment and In-patient Rehabilitation		
Rehabilitation program (out-patient)		
Other (specify):		

5.7. Services for Families	Name of Service Provider (Legal Entity) - Include Lead Service Provider and/or Others	Whether Provided On-Site or Off-Site
Provider and/or Others		



COLORADO

Department of Local Affairs

Division of Housing

Support group for parents		
Support group for children		
Support group for families		
Assistance in accessing entitlements (including child support)		
Parenting/child development classes		
All-day child care		
After-school care		
Temporary child care during parent's illness, detox, etc.		
Tutoring children		
Other children's services provided (specify):		
Referral to other children's services (specify):		
Domestic violence services		
Family advocacy (specify):		
Family reunification (specify):		
Other family services (specify):		

Section 6 - Signatures:

Jessie Neitzer

Authorized Representative of the Service Provider

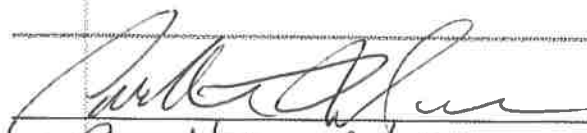
Title Executive Director

Date

12/30/2021

Organization Name

The PIC Place


Carlton Jackson

Authorized Representative of the Project Owner

Title

CEO

Date

12/30/21

Organization Name

CASA of the 7th J.D.



**Colorado Division of Housing
2021-22 Annual Request for Applications
for the Creation of Supportive Housing**

**Appendix 5: Memorandum of Understanding (MOU)
Between Owner, Lead Service Provider, and Auxiliary Service Provider
To Provide Supportive Services to Residents**

1. Description of Proposed Project and Contact Information (to be copied from the services plan by the project applicant)

Property Address:	1150 N. San Juan Ave. Montrose, CO 81401
Name of project owner and if it is an LLC, name of managing member:	CASA of the Seventh Judicial District, Inc. dba Youth & Family Advocacy Center
Owner's primary contact person (name, title, organization, phone number and email):	Carlton Mason CEO CASA of the Seventh Judicial District 970-249-0337 cmason@casa7jd.org
Number of dwelling units:	33
Of the total units, how many will be permanent supportive housing units:	33
Of the total units, how many units will be for families:	
Of the total units, how many will be for individuals or couples:	33
Of the total units, how many are projected to have project-based rent vouchers:	30



Estimated date of closing construction financing (day/month/year):	4/1/22
Estimated date of first occupancy (day/month/year):	5/1/23
Estimated date of full occupancy (day/month/year):	5/1/23

2. Contact Information for Lead Service Provider (to be completed by project applicant)

The Lead Service Provider is the entity that will be primarily responsible and accountable for overall management of supportive services, whether the property owner or another entity.

Lead Service Provider's primary contact person (name, title, phone number and email address):	Carlton Mason, CEO, CASA of the Seventh Judicial District, 970-249-0337 cmason@casa7jd.org
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3. Description and Contact Information for Service Provider (to be completed by the proposed service provider)

This describes the entity that has agreed to provide certain supportive services to residents of the project.

Name of legal entity agreeing to provide services:	Advantage Treatment Centers, Inc.
Service Provider's primary contact person (name, title, phone number and email):	Sarah Stangebye, LCSW, Clinical Director; Megan Outlaw, LCSW, Clinical Coordinator 970-823-2701
Approximate number of clients served annually:	500
Number of supportive housing units for which the Service Provider currently manages services:	0



Year in which the Service Provider first provided any of the services described herein:	1999
The special populations served during the past three years (check-offs).	<input checked="" type="checkbox"/> Chronically homeless <input checked="" type="checkbox"/> Homeless veterans <input checked="" type="checkbox"/> Homeless youth <input checked="" type="checkbox"/> Homeless Reentry/Justice Involved <input checked="" type="checkbox"/> Homeless with behavioral health conditions <input checked="" type="checkbox"/> Homeless with physical, developmental, or intellectual disabilities <input type="checkbox"/> Other homeless (Describe): <input checked="" type="checkbox"/> Exiting an institution with a physical, mental/behavioral, developmental or intellectual disability
Describe any programs terminated or major funding reduced or lost for supportive services in the past three years:	None

4. Categories of Special Needs Households Expected to Reside in the Property (to be completed by the project applicant)

Below are listed the special needs populations that we propose to serve and the approximate number of permanent supportive housing units that will be occupied by these populations. Recognizing that some households will fall into two or more categories, we have estimated the numbers of units based on the primary characteristics of households that we will use to identify needs for supportive housing.

Special Populations	Number of SH units	Additional explanations (as needed)
Chronically homeless		



Homeless veterans		
Homeless families		
Homeless youth	18	
Homeless Reentry/Justice Involved		
Homeless with behavioral health conditions		
Homeless with physical, developmental or intellectual disabilities		
Other homeless (describe):	15	Seniors 60+
Exiting an institution with a physical, mental/behavioral, developmental or intellectual disability		
Total number of SH units	30	

5. Services to Be Provided By Service Provider (to be completed by the proposed service provider)

5.1. General Supportive Services	Name of Service Provider (Legal Entity) - Include Lead Service Provider and/or Others	Whether Provided On-Site or Off-Site
Tenant orientation/move-in assistance		
Tenant's rights education/tenants council		
Case management		
Coordination of all resident		



services		
Psychosocial assessment		
Individualized service planning		
Individual counseling and support		
Referrals to other services and programs		
Crisis intervention		
Peer mentoring		
Support groups (list below)		
Recreational/socialization opportunities		
Legal assistance		
Transportation		
Meals		
Other nutritional services		
Emergency financial assistance (specify)		
Furnishings		
Other (specify):		

	Name of Service Provider (Legal Entity) - Include Lead Service Provider and/or Others	Whether Provided On-Site or Off-Site
5.2. Independent Living Skills		
Communication skills		
Conflict resolution/mediation training		
Personal financial management & budgeting		
Credit counseling		
Representative payee		
Entitlement assistance/benefits counseling		



Training in cooking/meal preparation		
Training in personal hygiene and self-care		
Training in housekeeping		
Training in use of public transportation		
Assistance with activities of daily living		
Other (specify):		

5.3. Health/Medical Services	Name of Service Provider (Legal Entity) - Include Lead Service Provider and/or Others	Whether Provided On-Site or Off-Site
Routine medical care		
Specialty medical care		
Medication management or monitoring		
Health and wellness education		
Nursing/visiting nurse care		
Home health aide services		
Personal care		
HIV/AIDS services		
Pain management		
Other (specify):		

5.4 Mental Health Services	Name of Service Provider (Legal Entity) - Include Lead Service Provider and/or Others	Whether Provided On-Site or Off-Site
Individual psychosocial assessment		
Individual counseling		
Group therapy		



Support groups (specify below)		
Peer mentoring/support (describe below)		
Medication management/monitoring (specify below)		
Education about mental illness		
Education about psychotropic medication		
Psychiatric assessment		
Psychiatric services (specify below)		
Liaison with psychiatrist (describe)		
Psychiatric staff (i.e. - nurse)		
Other (specify):		

5.5. Substance Abuse Services	Name of Service Provider (Legal Entity) - Include Lead Service Provider and/or Others	Whether Provided On-Site or Off-Site
Service Provider and/or Others	Advantage Treatment Centers, Inc. Sarah Stangebye, LCSW, Clinical Director, Megan Outlaw, LCSW, Clinical Coordinator	Off-Site
Recovery readiness services (tenants with active addictions)		
Relapse prevention and recovery planning	Advantage Treatment Centers, Inc. Sarah Stangebye, LCSW, Clinical Director, Megan Outlaw, LCSW, Clinical Coordinator	Off-Site
Substance abuse counseling (individual)	Advantage Treatment Centers, Inc. Sarah Stangebye, LCSW, Clinical Director, Megan Outlaw, LCSW, Clinical Coordinator	Off-Site
Substance abuse counseling (group)	Advantage Treatment Centers, Inc. Sarah Stangebye, LCSW, Clinical Director, Megan Outlaw, LCSW, Clinical Coordinator	Off-Site
Methadone maintenance	River Valley?	
Harm-reduction services (specify)		
Peer support groups (i.e. -	Advocates for Recovery?	



AA/NA/CA)		
Sober recreational activities	Advocates for Recovery?	
Detoxification treatment and In-patient Rehabilitation		
Rehabilitation program (out-patient)	Advantage Treatment Centers, Inc. Sarah Stangebye, LCSW, Clinical Director, Megan Outlaw, LCSW, Clinical Coordinator	Off-Site
Other (specify):		

5.6. Employment Services	Name of Service Provider (Legal Entity) - Include Lead Service Provider and/or Others	Whether Provided On-Site or Off-Site
Provider and/or Others		
Job skills training (certificate programs)		
Job skills training (non-certificate services)		
Education		
Job readiness training: resumes, interviewing skills		
Job retention services – support, coaching		
Job development/job placement services		
Opportunities for tenants to volunteer		
Other (specify):		
Detoxification treatment and In-patient Rehabilitation		
Rehabilitation program (out-patient)		
Other (specify):		



5.7. Services for Families	Name of Service Provider (Legal Entity) - Include Lead Service Provider and/or Others	Whether Provided On-Site or Off-Site
Provider and/or Others		
Support group for parents		
Support group for children		
Support group for families		
Assistance in accessing entitlements (including child support)		
Parenting/child development classes		
All-day child care		
After-school care		
Temporary child care during parent's illness, detox, etc.		
Tutoring children		
Other children's services provided (specify):		
Referral to other children's services (specify):		
Domestic violence services		
Family advocacy (specify):		
Family reunification (specify):		
Other family services (specify):		



Section 6 - Signatures:

Authorized Representative of the Service Provider

Title

Date

Organization Name

Carlton Mason

Authorized Representative of the Project Owner

Title CEO

Date 12/30/21

CASA of the 7th Judicial District

Authorized Representative of the Lead Service Provider*

Title

Date

(N/A if the Project Owner is the Lead Service Provider)

Organization Name



MEMORANDUM OF UNDERSTANDING
September 16, 2022

I, the undersigned, represent an independently incorporated organization, commit to be a partner for the Valley Alliance to End Homelessness Permanent Supportive Housing Project for the CoC Special NOFO to address unsheltered and rural homelessness.

1. The name is: West Mountain Regional Health Alliance

2. The principal mailing address of the Alliance is:

PO Box 1909, Glenwood Springs, CO 81602

3. The mission of the Alliance is:

To build an integrated healthcare system to achieve optimal healthcare for all people who live in the West Mountain region.

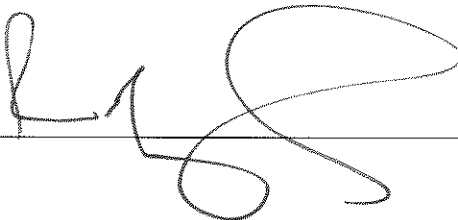
4. The overall goal of this submission is:

To establish a Permanent Supportive Housing Scattered Site Project to permanently house 12 chronically homeless individuals in the Colorado counties of Eagle, Garfield, and Pitkin.

5. This organization commits to support this project and serve chronically homeless individuals due to disabling conditions that have served as barriers to housing.

IN WITNESS WHEREOF, the members of the Consortium have hereunto affixed their signatures this day in September 2022.

Date 9/20/22

Signature 

Printed Name
Brian Murphy

CO:500 Colorado Balance of State Plan for Serving Individuals and Families Experiencing Homelessness with Severe Service Needs

P-1a. Development of New Units and Creation of Housing Opportunities–Leveraging Housing—attachments provided.

P-1b. Development of New Units and Creation of Housing Opportunities–PHA Commitment—attachments provided.

P-1c. Landlord Recruitment.

The Colorado Balance of State Continuum of Care (CoC) covers fifty-four of the sixty-four counties in the state. Due to the expansive geographic area covered, the CoC is organized into ten regional planning groups: Northeastern Plains, Southeastern Plains, Pueblo, Las Animas and Huerfano, Upper Arkansas Valley, San Luis Valley, Western Slope, Southwest Colorado, Grand Valley, and Roaring Fork/Eagle Valleys. Partners within each regional planning group have developed and continue to improve upon strategies to recruit landlords and increase the number of units available for program participants. The CoC convenes regular CoC-wide forums to discuss what is working well to problem-solve and encourage replication of effective strategies across regions.

Landlord recruitment is a high priority in Colorado's Balance of State rural and mountain communities who have low housing stock and incredibly low vacancy rates. The Colorado Department of Local Affairs, Division of Housing most recently published the Colorado Statewide Multifamily Survey for Quarter Two of 2020. Vacancy rates in Grand Junction, CO were at 2% and Pueblo, CO at 2.4%. This contrasts with a Metro Denver vacancy rate of 4.9%.

In some rural communities, the closure of mobile home parks further increases the strain on an already tight rental market, and in many communities, especially those with a large influx of seasonal tourists, short-term rentals (e.g., vacation homes, Airbnb) are further depleting available rentals. While efforts are being made at the State level to implement new legislation aimed at increasing the rights for mobile home renters and at the local level to regulate short-term rentals, residents are struggling to afford housing in their communities.

Several strategies to recruit landlords are used across the CoC regions. CoC partners provide financial incentives to landlords including double deposits, flat incentive payments, and repair funds. This strategy has been especially effective for partners who serve program participants with justice involved backgrounds. Partners maintain lists of landlords with whom they have worked in the past. Often a first touch with a landlord is when assistance is provided via a prevention program. Agencies leverage relationships built with landlords through prevention programs to connect with and recruit new landlords for housing programs. Partners attend their communities' Apartment Association events to network and to provide information to potential new landlords and property managers. They also provide written updates to be disseminated to Apartment Association email lists.

Another strategy utilized across the CoC regions to recruit and maintain landlord relationships is for service providers to serve as a point of contact for landlords and to quickly address any issues that arise. Cultivating a reputation of being responsive to landlord issues by sending an on-site case manager, addressing late rent payments, and responding to other issues creates a culture where landlords agree not to evict program participants and continue to make new units available to CoC partners. CoC partners rely on landlords with whom they have a proven-track record to connect with and recruit new landlords within their network.

In the San Luis Valley region, case managers from La Puente's Crisis Prevention provide education to landlords on the various rental assistance opportunities for individuals transitioning out of homelessness and are able to cite a track record of successful transitions and complete payments to previously engaged landlords to encourage new landlords to work with clients needing supportive resources. Case managers from La Puente's Street Outreach team function in a unique way to provide service to their clientele. In addition to the supportive services, they provide to unsheltered individuals they serve as mediators between landlords and previously unsheltered individuals who have recently transitioned into housing. La Puente keeps the client in contact with someone they have a positive relationship with while using the outreach worker's experience to leverage financial and legal resources to address issues between tenant and landlord. Including these mediation and post-housing supportive services for previously unsheltered individuals as Street Outreach duties also means that tenants are more likely to self-report when they are struggling with an issue, as they have a long-standing relationship with the street outreach workers. La Puente found that clients, especially those who have been chronically homeless and have a newer relationship with their dedicated housing case manager, tend to be more comfortable raising issues and asking for help from street outreach workers during the first months of being housed. Rapidly addressing issues is an important aspect of landlord mediation, helping to maintain housing for the specific client who needs an issue addressed while also fostering a positive relationship with the specific landlord, encouraging them to remain in the portfolio of the agency.

In the Grand Valley region, Grand Valley Catholic Outreach has taken the lead on publishing *Almost Home*, a guide to rental vacancies in Mesa County which is updated weekly. This guide is available on the agency's website, and physical copies are distributed to partner organizations. Participating landlords must sign an agreement to ensure that program participants are not evicted unnecessarily. The information is updated by the landlords and includes address, housing type (i.e., apartment, house), number of bedrooms, number of bathrooms, whether pets are allowed, rent amount, utility amount, and more. This information is provided at no cost to landlords. The most recent publication included 26 landlords or property managers and 131 units.

Other new and creative strategies have been implemented in the last three years. For example, in the Roaring Fork and Eagle Valley region, which is home to many of Colorado's ski resorts, CoC partners recruited seasonal resort employee housing units and secured dedicated units at three employee housing complexes in Pitkin County to use for ESG-CV Rapid Rehousing clients. Before these recruitment efforts, all affordable housing units were for seasonal resort employee housing and not available for persons experiencing homelessness. In Garfield and Eagle

Counties, partners worked with motels for ESG Rapid Rehousing programs for individuals and families experiencing homelessness.

In the San Luis Valley, case managers from La Puente's Emergency Shelter found that as many rental properties in this rural community are not listed in common digital or print resources. To respond to this deficit, they have incorporated walking canvasses of rental properties available within the two largest cities of the region. These canvasses include recording contact information for properties, contacting landlords, reviewing application processes, and helping arrange meetings between the potential landlords and tenants.

Lessons learned are that robust case management and consistent responsiveness to landlord needs is necessary to maintain good landlord relationships. Providing a service that benefits landlords, such as the Almost Home vacancy listing, attracts new landlords. Thinking creatively, such as looking to resort employee housing, expands options and increases the pool of rental units. And having incentive funds, double deposits, and repair funding available is a valuable tool for recruiting and preserving new landlords.

Data regarding landlord recruitment has been collected at the agency level and includes both quantitative and qualitative data. This includes landlord contacts, tenant histories, resource tracking, incentive preferences and inventory, etc. CoC partner agencies have expressed a willingness to further build capacity for data entry and evaluation as resources are identified to support this crucial work.

P-2. Leveraging Healthcare Resources—attachments provided

P-3. Current Strategy to Identify, Shelter, and House Individuals and Families Experiencing Unsheltered Homelessness.

P-3a. Current Street Outreach Strategy.

As described above, the Colorado Balance of State Continuum of Care (CoC) covers fifty-four of the sixty-four counties in the state. Due to the expansive geographic area covered, the CoC is organized into ten regional planning groups: Northeastern Plains, Southeastern Plains, Pueblo, Las Animas and Huerfano, Upper Arkansas Valley, San Luis Valley, Western Slope, Southwest Colorado, Grand Valley, and Roaring Fork/Eagle Valleys.

In the Colorado Balance of State, Street Outreach is an essential component to each region's strategy to connect unsheltered homeless households with long-term housing resources and specifically engaging the most vulnerable unsheltered households in their communities. Outreach team members receive ongoing training (e.g., trauma informed care, de-escalation, behavioral health crisis management, racial equity training) so they are able to skillfully engage with persons with the highest vulnerabilities in a culturally appropriate manner. Each outreach team across the CoC works to connect clients to housing and services according to the resources in their region. If clients express an interest, they are connected to a low-barrier emergency shelter or other transitional housing option as appropriate. First and foremost, clients are connected to

resources to meet their immediate needs (e.g., food, showers, clothing, emergency shelter, behavioral healthcare, medical services, etc.). Outreach teams also provide housing focused case management. Outreach is an important part of our CoC Coordinated Entry System (CE) as well. Outreach is often the first point of entry or “access point” for CE, with outreach staff providing an intake, diversion, and phased assessment. Representatives from outreach attend the CE case conferencing meetings to provide up-to-date information on clients and assist with locating clients who are prioritized for housing and are living outside and without a way to reach them by phone or email. Outreach teams assist in helping individuals order birth certificates, get identification, social security cards, and connect to community and housing resources.

Our CoC is part of a statewide partnership with Community Solutions: Built for Zero (BFZ). Three counties in the CoC have already achieved ‘quality data’ for at least one population, and the other counties are working toward quality data. Six participating communities completed a BFZ scorecard which tracks progress on 1. community participation and coverage, ensuring that a community is capturing all adults experiencing homelessness, including people living without shelter; people living in shelters, people living in transitional housing, people without homes about to enter hospitals or jails, and people fleeing domestic violence; 2. policies and procedures, ensuring that communities have policies in place to accurately reflect people entering or exiting homelessness and to maintain timely and accurate data, and 3. data infrastructure to track data points related to system-wide inflow and outflow, and ensuring that the by name list has the capacity to track critical population-based statuses in real time, including age, household size, chronic homeless status, and veteran status. Built for Zero Colorado publishes the scorecards for BFZ communities. As an example, the Colorado Balance of State Pueblo team completed the scorecard in April 2021 with a score of 12, and by May of 2022 had achieved a perfect score of 29 for their single individuals By Name List. Having each regions’ scorecard published on the website creates accountability among the CoC regions to improve their scorecards and work toward quality data.

Outreach teams are integral to building and maintaining our communities’ By Name Lists to ensure persons experiencing homelessness are known and engaged regularly and moved toward housing opportunities. Maintaining a By Name List allows CoC partners to track if there is someone who has not been engaged with recently and serves as a flag to outreach workers to attempt contact with that individual.

Depending on the region and resources available, outreach is conducted between two and seven days per week. In rural communities across the CoC regions, there is an emphasis on collaboration with partners from housing providers, emergency shelters, mental health centers, human services, faith communities, addiction recovery agencies, veteran organizations, and persons with lived expertise of homelessness working together to provide coordinated outreach. Some examples of how this looks for our regions are as follows:

In the Upper Arkansas Valley region, coordinated outreach is conducted every Tuesday and Thursday. Outreach teams consist of homeless service providers, mental health case managers, Department of Human Services, faith communities, addiction recovery group representations, and previously homeless individuals who have been hired as part of the outreach team.

In the Roaring Fork/Eagle Valley region, coordinated outreach is conducted Monday through Friday by Recovery Resources in Pitkin County who employ three outreach workers, Mind Springs Health who employ two outreach workers, and Our Community Foundation in Eagle County who employ two outreach workers. Outreach team members reflect the community they serve including members who are part of the BIPOC community, are bilingual, and/or who have lived experience of homelessness.

In the San Luis Valley region, La Puente's Street Outreach program currently consists of two FTE dedicated solely to the program and one AmeriCorps service member who splits time between outreach work and other La Puente programs. Outreach workers conduct daily distribution of supplies at a fixed place easily accessible by unsheltered individuals, then go on daily outreach trips to both individual campsites and areas with high concentrations of unsheltered individuals. In 2021, La Puente's Street Outreach program provided services to 231 unduplicated individuals and helped 28 previously unsheltered individuals to transition into housing. In addition to these client services, outreach workers also helped create a healthier environment for unsheltered individuals by educating law-enforcement and providing training to local landlords and community members on appropriate interactions and resources for unsheltered individuals.

In the Grand Valley region, outreach is conducted seven days per week. The outreach team engages with partners to augment their services. Twice a week, integrated health teams including doctors and behavioral health specialists provide services. Nursing students at Colorado Mesa University (CMU) also provide street medicine services during the school term. Other CMU student volunteers assist with distribution of cold weather gear. Complementing the work of the street outreach team, faith community members host a Sunday meal in the park for unsheltered community members.

A primary focus of Outreach teams is ensuring households experiencing unsheltered homelessness are connected to healthcare. The Western Slope outreach team has partnered with local first responders to accept referrals to outreach. In the Roaring Fork/Eagle valley, there is a focus on preventative health outreach by employing an EMT on the outreach team who provides health education with populations to prevent negative health outcomes. And as described above, the Grand Valley region works with medical providers, behavioral health clinicians, and nursing students as part of their core outreach team.

The Volunteers of America conducts veteran specific outreach at least twice a month in Pueblo, taking an office trike or vehicles loaded with supplies (e.g., water, hygiene kits) to various locations (e.g. libraries, parks, outside the local food bank). From this engagement, veterans who are interested can set a follow up screening appointment to connect to housing options.

Outreach teams throughout the CoC are able to serve individuals with the highest needs and who may be reluctant to engage with services by providing outreach services with no barriers (e.g., no screening or other requirements) and being responsive to requests. In one community, local officials tried to encourage outreach teams to take on an enforcement role. The outreach team declined to do so, as it went against their programmatic philosophy and instead worked to advocate for and empower persons experiencing unsheltered homelessness to participate in

advocacy with local officials. Maintaining this trusted position allows our outreach teams to engage individuals they might not otherwise be able to reach.

P-3b. Current Strategy to Provide Immediate Access to Low-Barrier Shelter and Temporary Housing for Individuals and Families Experiencing Unsheltered Homelessness.

The CoC provides swift, low-barrier access to individuals who wish to reside in emergency shelter or temporary housing in several ways. Outreach teams connect with unsheltered households and provide them with an option to access non-congregate shelter if they wish. Access points for the CoC Coordinated Entry System (CE) conduct an initial intake to determine immediate needs and using the housing-first philosophy respond in accordance with their needs. The CoC Regional Planning group includes a variety of community partners such as the 211 resource and referral line, mental health centers, food banks, human services offices, local hospitals, faith-based facilities, etc. Each regional planning group ensures all parties are educated about available resources so that they may make referrals.

Several emergency shelters across the CoC operate in a low-barrier manner and do not require criminal background checks, credit checks or income verification, program participation, sobriety, or identification. Emergency shelters and other temporary housing (e.g., sanctioned encampments) operate with a housing-focused model, with staff trained to provide housing navigation and housing-focused case management services to assist in moving clients quickly to permanent housing. Shelter staff are trained to start the Coordinated Entry (CE) phased assessment and to start housing planning conversations and adding program participants to applicable housing lists from day one of their shelter stay.

Emergency shelter staff receive relevant training to ensure low-barrier, culturally appropriate access for their clients (trauma informed care, de-escalation, behavioral health crisis management, racial equity, etc.). In cold-weather months, additional shelter is added via motel vouchers or adding cots or mats to existing shelters to ensure that no one has to be outside in the elements.

Over the last three-years, the CoC has adopted several new strategies to support unsheltered households in need of immediate support. With the on-set of COVID, and the influx of new resources to address it, several communities in the CoC began utilizing motel rooms for non-congregate shelter. Motels remain a key strategy for non-congregate sheltering. For example, the Roaring Fork/Eagle Valley region secured ESG shelter grants and partners with several motels to provide low-barrier, non-congregate shelter during the pandemic, and these individuals and families receive case management to assist them into permanent housing using Emergency Housing Vouchers, ESG and other non-HUD housing resources.

The Roaring Fork/Eagle Valley also secured funding to open a Safe Outdoor Space for up to 25 individuals, and employs a resident peer specialist, to help residents access housing, employment, and other resources. Local case managers work at the camp to provide services and housing navigation, and community groups bring hot meals for the residents. In addition to the

sanctioned outdoor spaces for individual households, the encampment provides access to bathrooms, electricity, heaters, and a large community tent for cooking and meetings.

In the Upper Arkansas Valley region, outreach staff provide tours of emergency shelter and transitional housing to unsheltered individuals who may be curious about seeking shelter or temporary housing but are hesitant to do so. This provides an opportunity for a trusted outreach worker to assist unsheltered individuals in moving towards shelter and housing in a trauma-informed and client driven manner.

P-3c. Current Strategy to Provide Immediate Access to Low Barrier Permanent Housing for Individuals and Families Experiencing Unsheltered Homelessness.

Through participation in the Coordinated Entry System (CE) and Colorado Built for Zero (BFZ), CoC partners have implemented a process to provide immediate access to low barrier permanent housing for individuals and families experiencing unsheltered homelessness. This process follows a Housing First approach.

Outreach teams and other CoC partners provide CE intake and assessment and add persons experiencing homelessness to the By Name List. They also work with households to explore diversion options and to add them to all housing lists for which they might be eligible which do not participate in CE. The CE process includes collecting information on client preferences.

Maintaining a By Name List allows communities to better track who is experiencing unsheltered homelessness and increase the number of unsheltered households to permanent housing. For example, in the Southwest region, Montezuma County just started keeping a BNL in March 2022. They currently have 105 individuals on their BNL of whom 78 are unsheltered. They have housed 5 unsheltered individuals since March. In the Upper Arkansas Valley region, Chaffee County reports 33 individuals on their BNL of whom 18 are unsheltered. Since July 14 they have housed 7 unsheltered individuals.

A case conferencing assessment which is part of our CE in HMIS asks several questions about the client's current barriers to housing. This assessment follows the client through the case conferencing process and can be updated when new information is available. The case conferencing assessment also automatically populates on the region's By Names List, allowing for updates on a client's housing status at-a-glance, and expedites the process to swiftly moved unsheltered households into permanent housing.

Strategy four of the CoC Strategic Plan, is to support creation of affordable and supportive housing across the Balance of State Continuum of care (Rapid Rehousing, Permanent Supportive Housing, other types of Affordable Housing and Supportive Housing interventions that are supported by the community, including people with lived experience.) The CoC works closely with the State of Colorado and local jurisdictions in the fifty-four county Balance of State region to educate stakeholders about the need for additional housing and to advocate for a reduction in barriers to developing additional housing for persons experiencing or at risk of experiencing homelessness.

The CoC has executed MOUs and coordinated with three local Public Housing Authorities (PHAs), Garfield County Housing Authority, Grand Junction Housing Authority, and Colorado Division of Housing, on the implementation of Emergency Housing Vouchers (EHV). The CoC has solicited commitment from four PHAs, Trinidad Housing Authority, Montrose Housing Authority, Center Housing Authority, and Colorado Division of Housing, to coordinate on the implementation of Stability Vouchers.

To meet the specific needs of each rural CoC region, each community has implemented unique strategies to provide immediate access to appropriate housing for the homeless community in their region. In 2022, the San Luis Valley Housing Coalition commissioned a Valley-wide housing study with fifteen communities. Priorities of the San Luis Valley Housing Plan include increasing existing inventory with improvements to run-down and abandoned homes and developing on vacant lots; adding new rental housing; and updating zoning rules as needed. A vacant home/vacant land inventory and a mobile home park listing was commissioned for each of the communities. CoC partners are working with local elected and non-elected officials to advocate for zoning changes to support this work. One such project currently underway is the rehab of a former elementary school into affordable housing.

In April 2021, in the Western Slope region, the Montrose Housing Action Plan was released. This is a five-year plan focused on 1. Crisis Intervention (short term support for those experiencing homelessness and housing instability); 2. Mobile homes (promoting safety, affordability, and tenants' rights in mobile home communities); 3. Rapid Rehousing and Permanent Supportive Housing (housing for rent at 30% of income, with strong safety net of supportive services); and 4. Meeting the Market (increasing the overall inventory of housing for moderate- and lower-income individuals, families of various sizes, and elders). The CASA of the 7th Judicial District is seeking specific opportunities to serve youth and seniors in Montrose and the surrounding areas.

In the Pueblo region, they are nearing completion on a project to rehab a 17-unit motel as SRO units for individuals over 55 experiencing unsheltered homelessness. Pueblo opened 35 new units of PSH in 2022 with a partnership between the State, the Veterans Administration, the local Sheriff's Department, and Health Solutions, with 10 units for veterans, 8 units for individuals exiting jails, and the remainder for any individual prioritized through coordinated entry.

In the Roaring Fork/Eagle Valley, Headwaters Housing Partners purchased the Parachute Inn with over 100 units specifically to rehab for low-income housing. Eight of these units will be paired with the West Mountain Regional Health Alliance PSH. In the Grand Valley, the Grand Valley Housing Authority is paring twenty vouchers with Grand Valley Catholic Outreach's Mother Teresa House PSH. CASA of the 7th Judicial District is bringing on thirty-three units of PSH with support from private funders, including Boettcher Foundation, Kettering Family Philanthropies, as well as the Colorado Department of Human Services.

P-4. Updating the CoCs Strategy to Identify, Shelter, and House Individuals Experiencing Unsheltered Homelessness with Data and Performance

The CoC will use data from HMIS, the Coordinated Entry System (CE), the Built for Zero scorecard, and the local By Name List (BNL) to expand and improve the performance of street outreach. There is currently a one-to-one match for two communities' BNL data in HMIS, and we are working to expand to all communities. The entire 54 county CoC is in the process of integrating CE into HMIS. Specific data points we will use include, but are not limited to, the following: the scope of street outreach; the number of persons currently experiencing unsheltered homelessness; the number of unsheltered persons housed; housing retention for persons entering housing from unsheltered homelessness. All data is disaggregated and analyzed by race and other demographic factors to identify and address any disparities.

Our CoC is committed to improving and expanding how we use data to drive system and program performance. The CoC updated its Strategic Plan in September 2022, and several areas focus on data (qualitative and quantitative) and performance. Strategy #1, Coordinated Entry Utilization, Quality, and Support states: The BoS CoC focuses on a measurable increase in utilization of, quality of, and resources supporting coordinated entry across regional communities of underserved populations. We work to increase staffing specifically for Coordinated Entry and prioritize building the capacity of coordinated entry and CES activities like Diversion and Prevention. Strategy #2, HMIS Utilization and Coordinated Entry in HMIS states: The BoS CoC focuses on a strategy to improve HMIS utilization and build Coordinated entry into HMIS across the BoS CoC communities, including automated processes for Diversion & Prevention, Youth in CES Process, etc. Also utilizing a masked approach for DV Providers either required to or who would prefer to use an HMIS Comparable Database. And Strategy #3, Data Focus, Storytelling and Local Champions states: The BoS CoC focuses on quality data through HMIS and comparable databases, storytelling and local champions by continually understanding how programs are serving participants through a lens of equity with a focus on racial equity. We do this through the collection and understanding of data, which we use to share best practices across our communities to advance housing justice and reduce homelessness. This includes highlighting local champions who access and provide services in communities, making our systems more equitable by responding to data disparities real-time and using the information to build-up regional coalitions.

Under the Rural Set Aside, we are requesting an SSO to support outreach in the Grand Valley region, adding two outreach staff who will assist unsheltered households in accessing low barrier shelter. This outreach team will be utilizing HMIS. They will also be contributing to Coordinated Entry and the By Name List and working to swiftly connect households to permanent housing solutions adhering to a Housing First Model.

As a part of the Colorado Built for Zero (BFZ) implementation, our goal is to be the first state in the country to achieve Functional Zero. To that end, the CoC HMIS Lead has created a custom dashboard that provides the 7-key inflow/outflow metrics that BFZ communities are required to report on, allowing communities who participate in HMIS to collect and analyze their inflow/outflow numbers in one place.

P-5. Identify and Prioritize Households Experiencing or with Histories of Unsheltered Homelessness.

The CoC will ensure that resources awarded under the special NOFO will contribute to reducing unsheltered homelessness and individuals and families who are currently unsheltered or have histories of unsheltered homelessness will be prioritized for assistance. The CoC Lead Agency is scheduling one-on-one meetings with all project applicants who are recommended for funding under this NOFO to assess what, if any, technical assistance they may require to ramp up for implementation of their project.

Our CoC is part of a statewide partnership with Community Solutions: Built for Zero (BFZ). Three counties in the CoC have already achieved ‘quality data’ for at least one population, and the other counties are working toward quality data. Participating communities complete a BFZ scorecard which tracks progress on 1. community participation and coverage, ensuring that a community is capturing all adults experiencing homelessness, including people living without shelter; 2. policies and procedures, ensuring that communities have policies in place to accurately reflect people entering or exiting homelessness and to maintain timely and accurate data, and 3. data infrastructure to track data points related to system-wide inflow and outflow, and ensuring that the by name list has the capacity to track critical population-based statuses in real time, including age, household size, chronic homeless status, and veteran status. Built for Zero Colorado publishes the scorecards for BFZ communities on their website. For example, the Colorado Balance of State Pueblo team completed the scorecard in April 2021 with a score of 12, and by May of 2022 achieved a perfect score of 29 for their single individuals By Name List (BNL).

Outreach teams are integral to building and maintaining our communities’ BNL to ensure persons experiencing homelessness are known and engaged regularly and connected with appropriate housing opportunities. Maintaining a BNL also allows us to track if there is someone who has not been engaged recently and serves as a flag to outreach workers to attempt contact with that individual.

Our Coordinated Entry System (CE) is capable of prioritizing households who are unsheltered or have a history of unsheltered homelessness and will do so for resources under this grant. Strategy #2 of the CoC Strategic Plan, updated in September 2022, is to increase HMIS utilization and to integrate CE in HMIS. Automating these processes will increase HMIS participation for non-HUD funded programs such as outreach. We are also applying for SSO-Outreach and SSO-CE under the Rural Set Aside which will increase HMIS and CE capacity for the CoC.

P-6. Involving Individuals with Lived Experience of Homelessness in Decision Making.

The CoC made several improvements over the last few years to increase the way persons with lived expertise are included in decision making.

As a YHDP applicant, the CoC created a Youth Action Board in 2018. Youth Action Board representation on the CoC Governing Board was codified in the BoS Governance Charter.

Feedback provided by our Youth Action Board and Rural Collaborative led to the development of an LGBTQ+ toolkit that was distributed to service providers to help address the unique needs of LGBTQ+ individuals who are experiencing homelessness.

There are a total of three individuals with lived expertise of homelessness on our CoC Governing Board. As CoC Governing Board members, these individuals make decisions around funding approval (CoC and ESG), approval of policies and procedures (CoC, Coordinated Entry, HMIS), and the governance of the CoC. Regional CoC Planning groups also include persons with lived expertise. For example, the Roaring Fork/Eagle Valley planning group and Coordinated Entry case conferencing both include persons with lived expertise who provide input and engage in decision making regarding housing and services.

CoC partners solicit feedback from program participants. In the Southwest Colorado region, a resident council has been formed to provide feedback and suggest program improvements. In the San Luis Valley region, their largest service provider, La Puente, builds relationships with program participants to facilitate open and honest feedback. As a result, La Puente has been able to make program improvements based on candid feedback, such as 1) changing the goods and food items distributed by outreach team members, 2) including digital options for RRH program participants to meet with their case managers, and 3) changing the meal times for the shelter to be more accessible.

Several CoC partners hire persons with lived expertise, including agency leadership, property managers, direct service staff, and specific “peer support” roles. The Safe Outdoor Space (sanctioned camp) in the Roaring Fork/Eagle region employ a resident with lived experience of unsheltered homelessness to manage the site and to assist program participants with accessing housing and services. The peer resident, along with several other camp residents, was matched to housing through the Coordinated Entry System. This peer employee also served as a member of the local Homeless Stability Coalition to offer a lived expertise perspective with local planning efforts. In the Pueblo region, a recently hired Peer Support Specialist provides one-on-one support with system navigation, and also hosts group meetings called “Coffee Talks” for persons experiencing homelessness. This position also serves on local planning committees to advise on policy change.

The State of Colorado convened a Lived Experience Advisory Group (LEAG) in November 2021 to advise on Emergency Solutions Grant (ESG) implementation. Three individuals from the Balance of State participated in the LEAG. The first written report from the LEAG will be imminently released and will be used to inform CoC policy decisions.

In addition to standing groups, the CoC partners often rely on time-limited engagements to receive input and make improvements regarding a specific project or initiative. Grand Valley Catholic Outreach held focus groups with persons with lived expertise of homelessness as they created the plan for Mother Teresa Place Permanent Supportive Housing, one of the programs we are applying for under the Unsheltered Set Aside and included feedback in the design process.

At the St. Benedict's Campground staff worked with program participants to advocate for policy change, namely, to create a space that was focused on the wellness of unsheltered individuals versus one designed to exclude them from the rest of the city. These efforts included an approach where staff solicited feedback from campground residents and relayed their message to city officials and facilitated meetings between persons experiencing unsheltered homelessness and city officials.

In August 2022, the Western Slope region developed and distributed a survey to persons who are experiencing homelessness or have experienced homelessness in the past five years. The survey gathered feedback to assist with CoC improvements. Participants were asked about 1. the process to access housing resources, 2. what does and does not work in the current system, and 3. their preferences and barriers in accessing housing and services. The region will follow up with regular listening sessions with homeless individuals and people formerly homeless to gather information on how service provision can improve in their region. In the Southeastern Plains, the regional planning group distributed two surveys, designed by constituents with lived experience, to improve CE and understand in more detail what the current service gaps are in their community.

Over the next six months, the CoC will convene focus groups to further engage with the voice of lived expertise and inform CoC improvements. A health foundation grant is providing funding to compensate participants with lived expertise for their time.

P-7. Supporting Underserved Communities and Supporting Equitable Community Development.

Over the last year, the HMIS Lead Agency has been integrating the Coordinated Entry System (CE) into HMIS. The HMIS Lead Agency is onboarding new agencies who have not had the capacity to utilize HMIS, ensuring that clients who were not previously represented in the HMIS database are included in the data we use to report on our CoC. We are also working to ensure that there is a one-to-one match of data captured on our By Name Lists and what is shown in HMIS. To date, we have two communities wherein the By Name List and HMIS match, and we are working to increase that. As part of this application, we are requesting additional HMIS funding to continue to expand the reach of HMIS to non-HUD funded programs. Some of the agencies we are targeting include those who provide outreach, sheltering, and other non-HUD funded housing and services.

The CoC produces CoC-wide data from HMIS, comparable databases for DV programs, and the Point in Time, which includes an analysis of PIT data alongside census data to highlight racial disparities. Per the 2022 Point in Time count, homelessness disproportionately impacted persons who identify as Black or African American (4% of the homeless population vs. 2% of the census population); American Indian, Alaska Native, or Indigenous (5% and 3% respectively); or multi-racial (8% and 2%). This contrasted with the finding of persons identifying as white (79% of the homeless population vs 92% of the census population). In addition, our CoC regional planning groups use HMIS and other agency data to analyze more deeply at the local and programmatic level.

As part of our CoC effort to better identify and serve underserved populations, we asked CoC-funded agencies to report on their internal efforts to address racial equity as part of the project ranking process. We understand the need for agencies to represent the populations we serve, at all levels, and to be trained to appropriately serve clients from all backgrounds. Most CoC-funded agencies have recently conducted racial equity assessments, and all have engaged in racial equity, trauma informed care, and LGBTQ+ trainings, which are ongoing.

In the Roaring Fork/Eagle Valley region, it was determined that Indigenous persons were not being served at the same rate as the overall population, based on HMIS and agency data from 2017 to 2022 compared to the 2020 census. This led to inclusion of representation from the Indigenous community on the CoC regional planning group, CE committee, and case conferencing. The community is continuing to increase representation of BIPOC persons in their planning, providing additional training, and continuing to use real-time data from HMIS to make improvements and offer equitable housing opportunities.

In the Grand Valley, there was recently a job-site closure that affected a large number of individuals and families from the immigrant community who were not previously facing homelessness. One of the service providers in the region, La Puente, reached out to the Immigrant Resource Center, who already had relationships and had built trust with these community members. Including the Immigrant Resource Center in initial meetings with clients was crucial to gaining the trust of clients from the immigrant community. In addition, La Puente had bilingual staff ready to work directly with clients once a 'warm handoff' had been made.

Across the CoC, Spanish is the second most common language spoken, and hiring bilingual staff is another strategy to serve underserved populations inclusively. Our HMIS speaks English, Spanish, Portuguese, and Vietnamese. All HMIS paperwork is available in English, Spanish, and Somali.

The Colorado Statewide HMIS Collaborative has seated a Racial Equity Drivers Work Group to ensure that we are capturing, analyzing, and reporting on relevant data to identify and reduce racial disparities. The BoS CoC Coordinator sits as the Chair of the Statewide Collaborative. This group seeks to use HMIS to review each step of the CE Process for racial disparities and to recommend policy changes that will further reduce racial disparities at every step and improve services to underserved communities.