

# Our mission is to prevent and end homelessness.

We do this by creating housing, by providing physical and mental healthcare, and by providing a range of services that equip people to function at their best and work toward a brighter future.

**ON THE COVER:** Former client Alma and her husband at their new home. Link to the story on page 12.  $\mathcal{S}$ 

**TOP:** With emergency housing provided by the Coalition, Melvin was able to maintain his health during the COVID emergency despite having underlying health conditions.

**BOTTOM:** Stout Street Recuperative Care Center and Renaissance Legacy Lofts, under construction in 2021, will provide special purpose housing and services to reduce utilization of emergency and inpatient healthcare systems.





## Homes. Health. Hope.

These three elements are intertwined and inter-dependent. Together, they *are* the work of ending homelessness—of making our entire community stronger, more equitable, and better for everyone. When marginalized individuals have the resources and supports they need to attain stable lives, we all benefit from stronger neighborhoods and communities.

This 2021 report validates this approach to create lasting stability, shares stories about lives transformed for the better, and celebrates communities improved for everyone.

> Homes, health, and hope are » interlocking elements of our work, each supporting the impact of the other elements.



## Homelessness is a Health Condition

Thirty-eight years ago, the Colorado Coalition for the Homeless began its work as a healthcare organization, providing primary care to individuals struggling to survive on the street. Very early, we observed that homelessness makes it extremely challenging for individuals to manage health conditions; in other words, homelessness itself is a health condition. Moreover, lack of a stable home makes it challenging to gain or manage employment. It also creates ongoing trauma for individuals, contributing to worsening mental health and, often, substance use.

Having a home gives a person the foundation to address the other destabilizing factors in their lives. Early efforts of combining housing with healthcare and supportive services showed this to be a powerful approach that helped people not just stabilize but thrive and connect with their community and neighbors.

 The Stout Street Health Center provides for our clients' physical and mental health needs, as well as dental and optometric care.

## Housing is Healthcare

In 2021, the Coalition concluded a five-year longitudinal study evaluating the impact of the Housing First model in decreasing criminal justice system involvement of chronically homelessness individuals by providing housing and supportive services. Published by the Urban Institute, an independent public policy research organization, the report on the five-year Denver Supportive Housing Social Impact Bond (Denver SIB) Initiative, affirmed the effectiveness of the Housing First model in ending the homelessness-to-jail cycle.

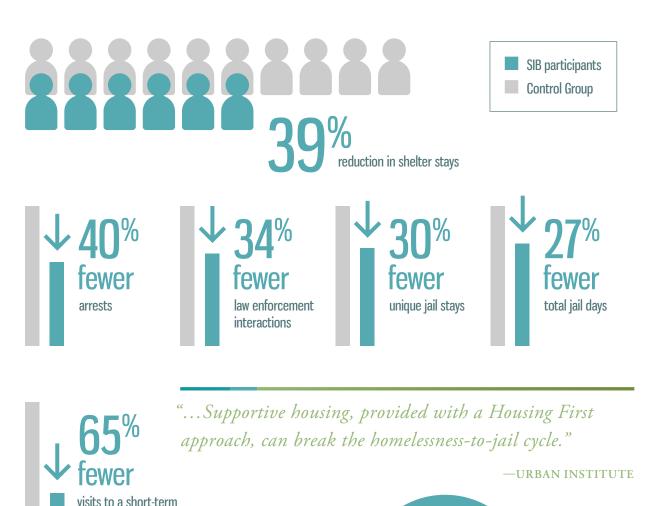




The aim of the Denver SIB Initiative was to demonstrate that providing stable housing and comprehensive services would reduce the public costs of law enforcement, jail days, and courts. The Colorado Coalition for the Homeless was the central provider of this program, giving subsidized housing and wraparound supportive services to 285 individuals since the outset of the study in 2016.

Participants were selected based on long-term homelessness and frequent interactions with Denver's criminal justice system. Housing stability and interactions with law enforcement of this group were compared to that of a randomized control group of individuals who received usual care services in the community.

The results were evident, even within the first year, and continued throughout the five-year study period.



"[The SIB Initiative] showed me that I'm worthy of being saved at a point in time when I didn't think anyone cared."

or city-funded detoxification unit

of participants remained in stable housing after

one year

of participants remained in stable housing after three years

**Read the full Urban Institute** 

report linked here.  $\mathscr{O}$ 

Coalition healthcare workers quickly » set up patient screening and triage procedures in response to the COVID-19 emergency.

"The Denver SIB Initiative demonstrated that with the offer of housing first and the right supports, people can exit homelessness and remain housed, even after living on the streets or in shelters for years and grappling with mental health and substance use challenges. Furthermore, it showed that investment in supportive housing can decrease police interactions and arrests, disrupt jail cycling, and reduce the use of emergency detoxification facilities."

Responding to the COVID-19 pandemic revealed our strengths, our ingenuity, and our commitment to caring for vulnerable people who couldn't "stay home" during the worst public health emergency in a century. The COVID-19 public health emergency hasn't changed the Coalition's approach; it showed that, with resources, we could do much more to help vulnerable individuals and families. Caring for those recovering from COVID-19 and protecting those at high risk due to underlying health conditions allowed us to demonstrate *again* that housing is an essential first step to creating lasting stability.

The Coalition continued motel leases begun in 2020 to provide activated respite for unsheltered individuals recuperating from COVID-19, or awaiting COVID test results, and to provide emergency accommodations to protect those who were at high risk of severe illness or death due to underlying health conditions.

----URBAN INSTITUTE

Over 12 months, 5,361 individuals were served in these transitional housing settings, providing an opportunity to heal, receive daily medical care, and connect to supportive services.

Throughout 2021, we continued to care for the health needs of our vulnerable neighbors while creating and implementing new protocols to test, care for, and vaccinate even more people experiencing homelessness who were impacted by the coronavirus. Our work paid off: The COVID-19 infection and death rates among those experiencing homelessness were lower than illness and death in Denver's housed population.

Clients received daily medical care in » order to manage their ongoing health conditions at transitional housing sites.

 The Coalition's Outreach team members visit encampments and other locations to meet individuals and families, connecting them to housing and services.





## Expanding our Reach in 2022

Now, based on our observed results and independent validation of the Housing First model, we are doubling down.

With the additional funding of the federal Social Impact Partnership to Pay for Results Act (SIPPRA) and the opening of the new Renaissance Legacy Lofts, the Coalition will expand its capacity for Housing First and integrated services, focusing attention on reducing the cost of emergency and inpatient medical care. The Stout Street Recuperative Care Center will create 75 beds of medical respite housing where individuals can recover from inpatient hospitalizations and connect to housing and services to attain ongoing stability after discharge. With the purchase of a hotel property in Denver's city center, newly named Park Avenue Inn, the Coalition will provide emergency and transitional housing for many more individuals.

## In 2022, the Stout Street Recuperative Care Center will create BEDS OF MEDICAL RESPITE HOUSING

**TOP:** Vocational Services Case Manager » Stephanie talks with Daniel about his new job.

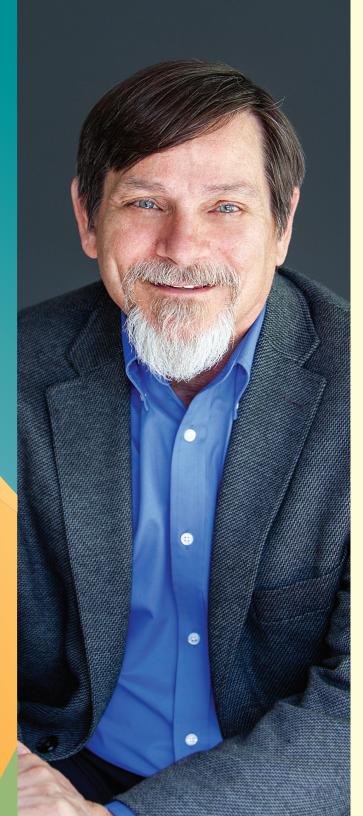
**BOTTOM:** Patrick found support and » stability in his new home with the help of the Coalition's veterans services program.

## The Critical Ingredient is You

In 38 years of working to prevent and end homelessness in Colorado, the evidence has been clear: Housing and services are the solution to homelessness and are far less expensive than having individuals cycle through the criminal justice system and other emergency services. There is one critical ingredient, and that is the generosity of our community in investing in lasting solutions. Throughout these years, generous donors like you have made significant gifts that allowed the Coalition to validate the Housing First model. Charitable gifts and grants have funded capital development and direct services that have stabilized lives and built stronger communities. You, the Coalition's donors, are one of our most valuable resources and partners, and we thank you.







## Honoring John Parvensky

The Colorado Coalition for the Homeless Board of Directors and staff congratulate John Parvensky on his induction into the *Affordable Housing Finance* (AHF) Hall of Fame.

AHF recognized that as President and CEO of the Colorado Coalition for the Homeless, Parvensky has dedicated his career to creating groundbreaking affordable housing developments and providing essential health services to those most in need. Read the AHF article here.  $\mathscr{P}$ 

In accepting this honor, Parvensky urged the attendees: "I would encourage you all to look at supporting organizations and opportunities that focus on the lowestincome and most vulnerable families and individuals in our communities. While most developments have their challenges, there's nothing, nothing, more exciting and rewarding than putting together a project that provides not only a quality roof over somebody's head but creates community and enhances health one step at a time, one family at a time, one individual at a time." "John has dedicated his life to fighting homelessness and building strong communities. An organizer at heart, he knows it takes collaboration to tackle affordable housing and chronic homelessness. Colorado is stronger because of John's work."

#### —JOHN HICKENLOOPER, US SENATOR FOR COLORADO

"John Parvensky is one of the people who helps with the conscience of Denver to ensure that as we make decisions as a community, and as a city we are always thinking about people who are the most vulnerable, the most disadvantaged, and are without homes."

> —BRITTA FISHER, CHIEF HOUSING OFFICER, CITY AND COUNTY OF DENVER

# Legacy Gifts Transform Lives

The Coalition has remained true to our vision to end homelessness with homes, health, and hope throughout our 38 years.

Housing is the essential first step in ending homelessness. Charitable gifts have been vital in attracting public investment in housing development, creating innovative housing solutions like Stout Street Recuperative Care Center, and more generally to accelerate development and construction of new housing. Legacy gifts—gifts made through estate plans and bequests—represent an important way to support housing development to end homelessness for years to come.

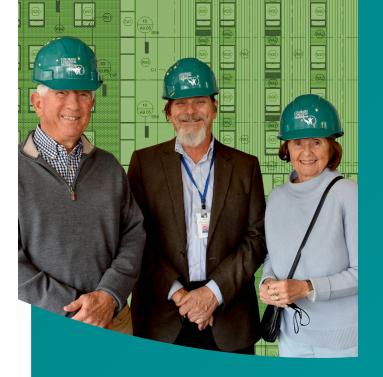
Most people who create legacy gifts will choose one of two options:

- A bequest in a will or Living Trust
- Naming the Coalition as co-beneficiary of a retirement plan

Donors who create legacy gifts to the Coalition have tremendous flexibility to prioritize loved ones while also having a lasting impact in ending homelessness. Both options also preserve full control over the donor's assets for life; if they are needed, they're available. If not, a beautiful gift will one day come to the Coalition, exactly as planned.

To learn more, please visit us online at ColoradoCoalition.org/legacygifts You can also contact Meg Mullen, CFRE, Chief Development Officer, at MMullen@ColoradoCoalition.org

Please help us create a lasting solution for homelessness. Please consider a legacy gift for the Coalition.



## Wag 8 Annalee Schorr

Please join our family of legacy donors people like Wag and Annalee Schorr—who share your same commitment to ensuring everyone has a home. They have invested in the work of the Colorado Coalition for the Homeless for many years, and have designated the Coalition as a beneficiary of their IRA.

"We hope our legacy gift will inspire you to consider something similar in your estate plan." -THE SCHORRS

## Donors

Our sincere appreciation to each of you for making this work possible!

### \$1 million and above

Jeff Bezos/Families Day One Fund

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## on the cover Hope: Alma's story

Alma and her husband were mired in poverty, substance abuse, and homelessness. They turned to the Coalition for help. When the family moved into transitional housing, Alma began meeting with a counselor, but she had little expectation that much would change. Over time, she began to see that her family could have a better life; that she had the power to change her circumstances.

Within two years, she passed her GED and became employed. Shortly after, she no longer needed housing assistance. Today, 20 years after connecting with the Coalition, Alma is a psychotherapist who works to help others; she and her husband are now homeowners. She reached out to the Coalition to thank the organization for the help that helped her change her future. Rotary Club of Denver Lower Downtown Rotary Club of Denver Southeast Saint Joseph Medical Staff Saipe Family SRI Fund John & Debbie Sakys Secunda Family Foundation Lesley Shiffrin & John Lochhead Ted & Jean Simon Drew Storevik Stephen & Joan Sullivan Dr. Julie M. Sutarik Jack & Konnie Thompson Jennifer & Charles Thornton-Kolbe Joseph & Lana Turner Buzz & George Ann Victor Firth & Colin Waldon The WaterBlum Fund at Rose Community Foundation Thomas Williams Williams Weese Pepple & Ferguson David & Debbie Younggren

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"This program that CCH assisted with getting me into an apartment within 30 days was a great experience. I didn't expect it to move so quickly...and now we have a home, and they (CCH) are a godsend."

—PATSY, HOUSING ASSISTANCE CLIENT

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In 2021, the Colorado Coalition for the Homeless served 5,361

INDIVIDUALS IN EMERGENCY HOUSING due to COVID-19 status

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"[Housing Assistance] is a great program—it's a blessing!"

#### -KENNETH

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"I was assigned a case manager and a team and then before I knew it I had a home. I have a home now! You guys are doing a fabulous job..."

#### -HOLLY, HOUSING ASSISTANCE CLIENT

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### "This will enable me to get back on my feet. A blessing for sure. Thank you so much."

#### **—BARNEY, HOUSING ASSISTANCE CLIENT**

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Thank you to our generous donors of all gift levels.

# **2021** Financial Highlights

Consolidated Statement of Activities: Year Ended December 31, 2021

Renaissance Housing Development Corporation Renaissance Property Management Corporation Stout Street Health Center LLC Blue Spruce LLLP CCH Lincoln Glenarm LP Civic Center Apartments LLLP Concord Plaza Housing Corporation Forum Building Housing LP Fusion Studios, LLLP Loretto Heights Housing Corporation Lowry Boulevard Apartments, LLLP Off Broadway Lofts LLLP Park Avenue Housing Corporation

## **Operating Revenues and Support**

Contributions and Grants	15,839,005
Government Contracts and Grants	59,755,174
Program Income	33,093,561
Interest and Investment Income	1,063,253
Other and In-Kind Revenue	3,589,260
Total Operating Revenues and Support	113,340,253

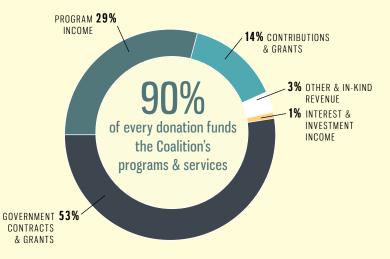


Healthcare	46,829,981
Housing	40,670,582
Housing Management	5,258,410
Education and Advocacy	739,658
General Administrative	8,708,151
Fundraising	1,588,643
Total Operating Expenses	103,795,425

Net Income from Operating Activities 9,544,828

## **Non-Operating Activities**

Net Income from Non-Operating Activities	6,879,873
Gain on Sale of Real Estate	6,140,873
Capital Grants for Construction	739,000





### **Net Assets**

Total Change in Net Assets	16,424,701
Net Assets, Beginning of Year	99,297,437
Net Assets, End of Year	115,722,138

# Leadership

John Parvensky president & ceo Cathy Alderman chief communications & public policy officer Jennifer Cloud chief real estate officer Mandy Graves May chief quality and information officer Adam Mingal general legal counsel Meg Mullen chief development officer Renata Robinson chief human resources officer Pete Stoller chief financial officer Lisa Thompson chief operating officer

Carrie Craig vice president, supportive housing Andrew Grimm vice president, integrated health operations Shontel Lewis vice president, equity, inclusion & diversity Jamal Moloo vice president, integrated care services Amy Moore vice president, property management Deanne Witzke vice president, community services

"Every time we complete a new project that allows a family or individual to move from the street into housing, it provides tremendous pride and reward."

-JOHN PARVENSKY

Bridgett Copeland director, workforce development and training Aaron Crowder director, residential services l ara Dicus director, behavioral health/quality assurance Susan Dunn director, renaissance children's center Peter Dybing **DIRECTOR**, **SAFETY** Bronson Eshleman director, Finance & Accounting Aimee Fisher DIRECTOR, NURSING Christina Garcia senior director of housing assistance & SUBSIDY ASSET MANAGEMENT Theresa Helweg director, HEALTHCARE REVENUE CYCLE David Iverson Director, psychiatry Cesar Jimenez director, family support services Bridie Johnson senior director, behavioral health services Greg Keefe director, programming and it Sean Kiley **DIRECTOR**, **CLIENT ACCESS** Joanna Leonard Director, Pharmacy Services Tim Marshall director, vocational services Becky Nelson director, grants & compliance Carol Niforatos **Director**, **Dental Services** Miriah Nunnaley **Director**, **Recuperative care services** Rollin Oden Director, wagees Liesl Thomas, director, annual campaigns Lisa Trigilio director. Fort Lyon SUPPORTIVE RESIDENTIAL COMMUNITY Jacob Wessley director, outreach & engagement Aubrey Wilde director, advocacy program Alexis Whitham **DIRECTOR**, COMMUNICATIONS

## Philosophy of service

We believe all people have the right to adequate housing and healthcare. We work to remove the barriers that restrict access to these rights. Society benefits when adequate housing and healthcare are available to everyone.

## We create lasting solutions to homelessness by:

- Honoring the inherent dignity of those we serve, affirming their capabilities and fostering their hope that a better life is possible.
- Building strong, caring, and trauma-informed communities through the integration of housing, healthcare, and supportive services.
- Advocating for social and racial equity, inclusivity and diversity and challenging the status quo in partnership with our workforce members and those we serve.
- Achieving excellence through continuous quality assurance, innovation and professional development.
- Using resources judiciously and effectively.

## **Committee Members**

### **Board of Directors**

Joel Neckers Chair Donna Hilton vice chair Thomas Wolf TREASURER Cuicatl G. Montoya **SECRETARY** Christopher Bates Darrell Brown Jay Brown Mychael Dave James F. Davis Norman Haglund Randle Loeb Jynx Messacar Myra Nagy T.R. Reid Thomas Collins Riley Andrew Romero Charles Savage Jane Tidball Gayle Van Loan Leanne Wheeler

### **Program Committee**

Jane Tidball CHAIR Darrell Brown Mychael Dave Andrew Grimm Leland Hansen Donna Hilton Melissa Jones Laray Kraeplin Randle Loeb Lori Malone Mandy Graves May Cuicatl G. Montoya John Parvensky Thomas Collins Riley Charles Savage Lisa Thompson Thomas Wolf

### Renaissance Housing **Development** Corporation

John Parvensky CHAIR Bill Windsor SECRETARY Darrell Brown Lindsey Dunn Norman Haglund Randle Loeb Grant Muller Kimberly Nelms Alan Robinson Michael Sullivan Matthew Walker Jim Winston

### **Finance Committee**

Thomas Wolf CHAIR Meredith Johnson Charles Savage Joe Swensson

> Katie, who lives in permanent supportive » housing at Renaissance Riverfront Lofts, is part of a peer-to-peer support network for people experiencing homelessness and substance use disorders.

### Consumer **Advisory Board**

Myra Nagy chair Melissa Jones vice chair Randle Loeb secretary Lori Malone Stephen Shankland Vittoria Whitsett Gayle Van Loan

### Resource **Development &** Marketing Committee

Thomas Collins Rilev CHAIR Donna Hilton Meg Mullen





## We believe homelessness is solvable.

## 🏠 homes 🛛 🕸 health 🖄 hope

The mission of the Coalition is to work collaboratively toward the prevention of homelessness and the creation of lasting solutions for families, children, and individuals who are experiencing or at-risk of homelessness throughout Colorado. The Coalition advocates for and provides a continuum of housing and a variety of services to improve the health, well-being, and stability of those we serve.

# Support the Coalition today by visiting coloradocoalition.org