

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2021 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2021 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2021 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1A-1. CoC Name and Number: CO-500 - Colorado Balance of State CoC

1A-2. Collaborative Applicant Name: Colorado Coalition for the Homeless

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Colorado Coalition for the Homeless

1B. Coordination and Engagement–Inclusive Structure and Participation

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.n., and VII.B.1.p.	

In the chart below for the period from May 1, 2020 to April 30, 2021:

1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC's coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing of CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	No
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	No
4.	CoC-Funded Victim Service Providers	Yes	Yes	Yes
5.	CoC-Funded Youth Homeless Organizations	Nonexistent	No	No
6.	Disability Advocates	Yes	Yes	Yes
7.	Disability Service Organizations	Yes	Yes	Yes
8.	Domestic Violence Advocates	Yes	Yes	Yes
9.	EMS/Crisis Response Team(s)	No	No	No
10.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
11.	Hospital(s)	Yes	Yes	No
12.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Yes	No	No
13.	Law Enforcement	Yes	Yes	No
14.	Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates	Yes	Yes	Yes
15.	LGBT Service Organizations	Yes	Yes	Yes
16.	Local Government Staff/Officials	Yes	Yes	No
17.	Local Jail(s)	Yes	Yes	No
18.	Mental Health Service Organizations	Yes	Yes	Yes

19.	Mental Illness Advocates	Yes	Yes	Yes
20.	Non-CoC Funded Youth Homeless Organizations	Yes	Yes	Yes
21.	Non-CoC-Funded Victim Service Providers	Yes	Yes	Yes
22.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
23.	Organizations led by and serving LGBT persons	Yes	Yes	Yes
24.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
25.	Other homeless subpopulation advocates	Yes	Yes	Yes
26.	Public Housing Authorities	Yes	Yes	Yes
27.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
28.	Street Outreach Team(s)	Yes	Yes	Yes
29.	Substance Abuse Advocates	Yes	Yes	Yes
30.	Substance Abuse Service Organizations	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Service Providers	Yes	Yes	Yes
	Other:(limit 50 characters)			
33.	Colorado Division of Housing	Yes	Yes	Yes
34.	US Dept. of Veterans Affairs	Yes	Yes	Yes

1B-2.	Open Invitation for New Members.	
	NOFO Section VII.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	communicated the invitation process annually to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and
4.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, persons with disabilities).

(limit 2,000 characters)

(1) Our CoC invites new members and communicates the invitation process in a variety of ways, both formal and informal. Members of our Governing Board and our regional CoC planning groups invite new members at monthly Governing Board meetings, regional CoC planning meetings (held at least 6 times per year), on their local CoC websites, and via e-mail announcements. The CoC Lead Agency, members of our Governing Board and our regional CoC planning groups also solicit new members informally on an ongoing basis, during various other meetings, and during various other conversations in person and via e-mail. We also have a standing invitation to new members on our CoC website (hosted by the CoC Lead Agency).

(2) Our regional CoC planning groups include disability advocates and disability service providers who ensure that meeting participants who are disabled receive whatever communication assistance they need, including accessible electronic formats.

(3) Most of our regional CoC planning groups already include at least one

homeless or formerly homeless person. Members of our regional CoC planning groups and our local outreach teams routinely speak to homeless or formerly homeless persons about becoming members, and about recruiting other formerly homeless persons to become members.

(4) Our CoC invites organizations and individuals serving Latino, Native American and disabled persons in a variety of ways, both formal and informal. Members of our Governing Board and our regional CoC planning groups invite these organizations and individuals at monthly Governing Board meetings, and regional CoC planning meetings (held at least 6 times per year). The CoC Lead Agency, members of our Governing Board and our regional CoC planning groups also solicit these individuals and organizations informally on an ongoing basis, during various other meetings, and during various other conversations in person and via e-mail.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section VII.B.1.a.(3)	

Describe in the field below how your CoC:

1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,000 characters)

(1) Our CoC solicits and considers opinions from a broad array of organizations and individuals that have knowledge of homelessness in the Balance of State region, or an interest in preventing and ending homelessness in the region. This occurs at regularly scheduled Governing Board meetings, multiple board committee meetings, and regional CoC planning meetings. Members of the Governing Board and the regional CoC groups also do this informally on an ongoing basis, during various other meetings, and during various other conversations in person and via e-mail.

Some of our regional CoC planning groups also hold periodic public forums and listening sessions to solicit the community's opinions about homelessness.

(2) All of our meetings and forums are well publicized and announced via e-mail, on regional CoC websites, and at other meetings. The Governing Board meetings, board committee meetings, and regional CoC planning meetings, and other public forums, are open to the public and open to anyone with an interest in preventing and ending homelessness in the local community.

(3) Our Governing Board, multiple board committees, and regional CoC planning groups use information gathered at these meetings and forums to create improvements and new approaches to the homeless crisis response system, both at the regional planning level and at the Balance of State CoC level. Our regional CoC planning groups also report the results of their meetings and forums to the Governing Board, which uses the information to improve the CoC-wide planning process.

1B-4.	Public Notification for Proposals from Organizations Not Previously Funded.	
	NOFO Section VII.B.1.a.(4)	

	Describe in the field below how your CoC notified the public:
1.	that your CoC's local competition was open and accepting project applications;
2.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
3.	about how project applicants must submit their project applications;
4.	about how your CoC would determine which project applications it would submit to HUD for funding; and
5.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.

(limit 2,000 characters)

(1) In an August 23, 2021 e-mail to the CoC Governing Board, potential applicants and other stakeholders, the CoC Lead Agency announced the opening of the 2021 CoC grant competition and provided links to the application materials and other resources on the HUD website. This e-mail was forwarded to the entire CoC membership.

(2) The e-mail referenced above was sent to multiple organizations that have never received CoC program funding. The CoC Lead Agency also fielded multiple questions (via e-mail) from organizations that have never received CoC program funding.

(3) The CoC Lead Agency's August 23, 2021 e-mail referenced above directed potential applicants to the HUD website for instructions on how to prepare and submit project applications.

(4) In an August 26, 2021 e-mail to the CoC Governing Board, potential applicants and other stakeholders, the CoC Lead Agency explained the availability of the DV Bonus funds and the CoC Bonus funds, attached a copy of the NOFO, and established a deadline for Letters of Intent to apply for new project funds. This e-mail was also forwarded to the entire CoC membership.

(5) As stated above, this information was communicated via e-mail to the CoC Governing Board, potential applicants and other stakeholders, which included disability advocates and disability service organizations.

1C. Coordination and Engagement–Coordination with Federal, State, Local, Private, and Other Organiza

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section VII.B.1.b.	

In the chart below:

1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with Planning or Operations of Projects
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBT persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	

18.	HUD subrecipients	Yes
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1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section VII.B.1.b.	

	Describe in the field below how your CoC:
1.	consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,000 characters)

(1) The "recipient" for all ESG and ESG-CV funds within our CoC jurisdiction is the Colorado Division of Housing. Managers at the CoC Lead Agency work directly with managers at the state Division of Housing to determine ESG and ESG-CV funding allocations to the CoC Lead Agency and to make recommendations to the CoC Governing Board. All final funding allocations to the CoC Lead Agency's ESG and ESG-CV subrecipients are then approved by the CoC Governing Board. With regard to the ESG and ESG-CV homeless prevention and rapid rehousing programs, the state Division of Housing has contracted a large portion of the programs to the CoC Lead Agency, which contracts the funds to selected non-metro and rural homeless service providers under the supervision of the CoC Governing Board.

(2) The CoC Lead Agency works with the CoC Governing Board to establish performance measures for the CoC Lead Agency's ESG and ESG-CV subrecipients. As part of this work, the CoC Lead Agency provides the CoC Governing Board with the most recent CAPER reports and other information that tracks the performance of the CoC Lead Agency's ESG and ESG-CV subrecipients. The state Division of Housing also conducts periodic monitoring of the CoC Lead Agency's ESG and ESG-CV programs.

(3) The CoC Lead Agency provides PIT count and HIC data annually to the three Consolidated Planning jurisdictions in the CoC's geographic area: the state Division of Housing, the City of Pueblo, and the City of Grand Junction.

(4) The CoC Lead Agency ensures that local homelessness information is communicated and addressed in the Consolidated Plans by providing the state Division of Housing, the City of Pueblo, and the City of Grand Junction with the most recent HIC and PIT data, CAPER reports, the annual CoC System Performance Measures (SPM) report, and other information that tracks the performance of the ESG and ESG-CV subrecipients.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section VII.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported gender:

1. Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	No
2. Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
3. Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4. Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
5. Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.	Yes
6. Other. (limit 150 characters)	
Our regional CoC planning groups have been working with their regional homeless service providers to develop written policies on family separation.	Yes

1C-4. CoC Collaboration Related to Children and Youth—SEAs, LEAs, Local Liaisons & State Coordinators.	
NOFO Section VII.B.1.d.	

Describe in the field below:

1. how your CoC collaborates with youth education providers;
2. your CoC's formal partnerships with youth education providers;
3. how your CoC collaborates with State Education Agency (SEA) and Local Education Agency (LEA);
4. your CoC's formal partnerships with SEAs and LEAs;
5. how your CoC collaborates with school districts; and
6. your CoC's formal partnerships with school districts.

(limit 2,000 characters)

(1) and (2) In all of our regional CoC planning groups, homeless service providers, case managers, and youth education providers collaborate to identify homeless families and make sure that all homeless children and youth are enrolled in school and receiving the services they need. Youth education providers participate in regional CoC planning meetings, which gives the regional CoC planning groups an opportunity to better understand the challenges of serving children and youth who are homeless and enrolled in school.

(3) and (4) Our CoC collaborates with the State Education Agency (SEA), Local Education Agencies (LEAs) and local school districts to ensure that homeless children and youth receive education and related supportive services. Representative from these organizations attend many of our regional CoC planning meetings and provide valuable input into the development of local and CoC-wide policies regarding education services. Our CoC has a policy that requires every homeless service provider to ensure that the homeless children and youth they serve are enrolled in school and are plugged into the services they need. This policy is implemented through our regional CoC planning groups, some of whom have formal written policies, and some of whom have informal verbal policies.

(5) and (6) In all of our regional CoC planning groups, homeless service providers, case managers, and school district homeless liaisons collaborate to identify homeless families and make sure that all children and youth are enrolled and receiving the services they need. School district homeless liaisons participate in regional CoC planning meetings, which gives the regional CoC planning groups an opportunity to better understand the challenges of serving children and youth who are homeless and enrolled in school.

1C-4a.	CoC Collaboration Related to Children and Youth–Educational Services–Informing Individuals and Families Experiencing Homelessness about Eligibility.	
	NOFO Section VII.B.1.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,000 characters)

Our CoC has a policy that requires every homeless service provider to inform their families about eligibility for educational services, and to ensure that the homeless children and youth they serve are enrolled in school and are plugged into the services they need. This policy is implemented through our regional CoC planning groups, some of whom have formal written policies, and some of whom have informal verbal policies. In general, service providers, case managers, and school district homeless liaisons collaborate to identify homeless families and make sure that all homeless children and youth are enrolled in school and receiving the services they need. School district homeless liaisons participate in local CoC planning meetings, which gives the local CoC planning groups an opportunity to better understand the challenges of serving children and youth who are homeless and enrolled in school. Most of our regional CoC planning groups also devote some of their planning meetings to making sure that local case managers understand their families' rights to educational services under the McKinney-Vento Act and associated guidance. The CoC Lead Agency recently distributed a McKinney-Vento Act education toolkit to the entire CoC membership (ref. "Know Your Rights Toolkit," National Law Center on Homelessness and Poverty).

1C-4b.	CoC Collaboration Related to Children and Youth–Educational Services–Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	No
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	Yes	Yes
4.	Early Head Start	Yes	Yes
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No

6.	Head Start	Yes	Yes
7.	Healthy Start	No	No
8.	Public Pre-K	No	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors--Annual Training--Best Practices.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC coordinates to provide training for:

1.	Project staff that addresses safety and best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and
2.	Coordinated Entry staff that addresses safety and best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).

(limit 2,000 characters)

(1) Our regional CoC planning groups collaborate with their local victim service providers to provide trainings to all service providers on best practices for serving victims of domestic violence, dating violence, sexual assault and stalking. The training addresses best practices on safety and planning protocols for survivors of domestic violence that is consistent with trauma-informed care and victim-centered services. The frequency of these training events ranges from annually to quarterly depending on the region. Some of our regional CoC planning groups also offer one-on-one training to service providers who encounter a lot of families and individuals fleeing domestic violence, dating violence, sexual assault and stalking.

(2) Our regional CoC planning groups also collaborate with their local victim service providers to provide trainings to all coordinated entry staff and coordinated entry access points on best practices for serving victims of domestic violence, dating violence, sexual assault and stalking. The training addresses best practices on safety and planning protocols for survivors of domestic violence that is consistent with trauma-informed care and victim-centered services. The frequency of these training events ranges from annually to quarterly depending on the region. Some of our regional CoC planning groups also offer one-on-one training to coordinated entry staff who do a lot of assessments and referrals for families and individuals fleeing domestic violence, dating violence, sexual assault and stalking.

1C-5a.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors--Using De-identified Aggregate Data.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC uses de-identified aggregate data from a comparable database to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking survivors.

(limit 2,000 characters)

To assess the special needs related to domestic violence, dating violence, sexual assault and stalking, our CoC Lead Agency reviews de-identified data from two DV comparable databases. The data for all of our CoC-funded DV providers is entered into the EmpowerDB database. The data from all of our ESG and ESG-CV funded DV providers is entered into the CAFÉ database. Both of these comparable databases are capable of generating HUD-required APR and CAPER reports in CSV format.

1C-5b.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors—Coordinated Assessment—Safety, Planning, and Confidentiality Protocols.	
	NOFO Section VII.B.1.e.	
	Describe in the field below how your CoC's coordinated entry system protocols incorporate trauma-informed, victim-centered approaches while maximizing client choice for housing and services that:	
1.	prioritize safety;	
2.	use emergency transfer plan; and	
3.	ensure confidentiality.	

(limit 2,000 characters)

Our CoC and our regional CoC planning groups prioritize the safety of survivors of domestic violence, dating violence, sexual assault and stalking by first referring them to the local 24-hour crisis line and/or 24-hour DV shelter and/or the local DV agency where they can be assessed by a DV advocacy specialist to discuss their safety, and needs for physical and mental health care, child care, temporary financial support and other needs. Based on this assessment and the family's preferences, DV survivors are then referred to the trauma-informed and victim-centered services at the local DV safehouse, and/or the local CoC rapid rehousing program, ESG rapid rehousing program, VAWA transitional housing program or other housing and services if there are no DV services in the community. All of these protocols are in compliance with the CoC's Emergency Transfer Plan and the CoC's Coordinated Entry Policies and Procedures.

The DV crisis response system described above maximizes client choice while connecting DV survivors to appropriate housing and supportive services. These families' personal information, including personally identifying information and the location of their temporary or permanent housing is treated with strict confidentiality and is never added to any regional coordinated entry waiting lists or other documents. Our CoC maximizes client choice and ensures their safety by allowing DV survivors to choose whether they want to participate in the regional coordinated entry system, and by allowing them to choose whether to apply to the regional CoC rapid rehousing program, ESG rapid rehousing program, VAWA transitional housing program or other housing and services if there are no DV services in the community.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender—Anti-Discrimination Policy and Training.	
	NOFO Section VII.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBT individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access to Housing in HUD Programs in Accordance with an Individual's Gender Identity (Gender Identity Final Rule)?	Yes

1C-7.	Public Housing Agencies within Your CoC's Geographic Area--New Admissions--General/Limited Preference--Moving On Strategy. You Must Upload an Attachment(s) to the 4B. Attachments Screen.	
	NOFO Section VII.B.1.g.	

Enter information in the chart below for the two largest PHAs highlighted in gray on the CoC-PHA Crosswalk Report at <https://files.hudexchange.info/resources/documents/FY-2020-CoC-PHA-Crosswalk-Report.pdf> or the two PHAs your CoC has a working relationship with--if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2020 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Housing Authority of the City of Pueblo		Yes-HCV	No
Colorado Division of Housing	11%	Yes-HCV	Yes

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section VII.B.1.g.	

Describe in the field below:

1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference--if your CoC only has one PHA within its geographic area, you may respond for the one; or
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,000 characters)

The Colorado Division of Housing (DOH) has had a homeless admissions preference for many years, and our CoC will continue to discuss this issue with DOH and will continue to advocate for additional permanent housing units and other resources for our CoC. The City of Pueblo Housing Authority just adopted a homeless admissions preference in April 2021, and our CoC will continue to work with the Pueblo HA to improve and expand its homeless admission preferences.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored--For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	No
2.	PHA	Yes
3.	Low Income Tax Credit (LIHTC) developments	No
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Including PHA-Funded Units in Your CoC's Coordinated Entry System.	
	NOFO Section VII.B.1.g.	

Does your CoC include PHA-funded units in the CoC's coordinated entry process?	Yes
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1C-7c.1.	Method for Including PHA-Funded Units in Your CoC's Coordinated Entry System.	
	NOFO Section VII.B.1.g.	

If you selected yes in question 1C-7c., describe in the field below:

1.	how your CoC includes the units in its Coordinated Entry process; and
2.	whether your CoC's practices are formalized in written agreements with the PHA, e.g., MOUs.

(limit 2,000 characters)

(1) Each of our regional CoC planning groups operates their own regional coordinated entry system that must meet the minimum requirements established by the CoC's coordinated entry document (ref. "Colorado Balance of State Continuum of Care: Coordinated Entry System Policies and Procedures: Version 2.1"). Each regional CoC planning group works with their local housing authorities to make sure that all available PHA units are included in the regional matrix of housing units. (2) Some but not all of the CoC's practices are formalized in written agreements with the PHA. Recent examples that are formalized are the Emergency Housing Voucher (EHV) MOUs that our CoC signed this year with the Colorado Division of Housing (statewide housing authority), the Garfield Housing Authority, and the Grand Junction Housing Authority.

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section VII.B.1.g.	

Did your CoC coordinate with a PHA(s) to submit a joint application(s) for funding of projects serving families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other non-federal programs)?	No
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1C-7d.1.	CoC and PHA Joint Application—Experience—Benefits.	
	NOFO Section VII.B.1.g.	

If you selected yes to question 1C-7d, describe in the field below:

1.	the type of joint project applied for;
2.	whether the application was approved; and
3.	how your CoC and families experiencing homelessness benefited from the coordination.

(limit 2,000 characters)

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including American Rescue Plan Vouchers.	
	NOFO Section VII.B.1.g.	

Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
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1C-7e.1.	Coordinating with PHA(s) to Administer Emergency Housing Voucher (EHV) Program—List of PHAs with MOUs.	
	Not Scored—For Information Only	

Did your CoC enter into a Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
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If you select yes, you must use the list feature below to enter the name of every PHA your CoC has entered into a MOU with to administer the Emergency Housing Voucher Program.

PHA
Colorado Division...
Garfield County H...
Housing Authority...

1C-7e.1. List of PHAs with MOUs

Name of PHA: Colorado Division of Housing

1C-7e.1. List of PHAs with MOUs

Name of PHA: Garfield County Housing Authority

1C-7e.1. List of PHAs with MOUs

Name of PHA: Housing Authority of the City of Grand Junction

1C. Coordination and Engagement–Coordination with Federal, State, Local, Private, and Other Organiza

1C-8.	Discharge Planning Coordination.	
	NOFO Section VII.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1C-9.	Housing First–Lowering Barriers to Entry.	
	NOFO Section VII.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition.	9
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition that have adopted the Housing First approach.	9
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, Safe-Haven, SSO non-Coordinated Entry projects the CoC has ranked in its CoC Priority Listing in the FY 2021 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1C-9a.	Housing First–Project Evaluation.	
	NOFO Section VII.B.1.i.	

Describe in the field below how your CoC regularly evaluates projects to ensure those that commit to using a Housing First approach are prioritizing rapid placement and stabilization in permanent housing and are not requiring service participation or preconditions of program participants.

(limit 2,000 characters)

All of our renewal projects have been following Housing First principles for many years. All of these projects ensure that program applicants are not screened out using criteria such as sobriety/no drug use, lack of rental history, lack of income/poor credit/poor financial history, minor criminal convictions, lack

of “housing readiness,” or refusal to participate in supportive services. All of these projects ensure that homeless families and individuals are rapidly connected to permanent housing and remain stabilized in that housing. All of these projects also ensure that program participants are terminated from assistance only for the most severe violations, such as threatening or violent behavior towards program staff. All of these projects undergo program evaluations at least annually.

1C-9b.	Housing First–Veterans.	
	Not Scored–For Information Only	

Does your CoC have sufficient resources to ensure each Veteran experiencing homelessness is assisted to quickly move into permanent housing using a Housing First approach?	No
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1C-10.	Street Outreach–Scope.	
	NOFO Section VII.B.1.j.	

	Describe in the field below:
1.	your CoC’s street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2.	whether your CoC’s Street Outreach covers 100 percent of the CoC’s geographic area;
3.	how often your CoC conducts street outreach; and
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

(limit 2,000 characters)

(1) Our CoC has a number of traditional outreach programs, such as La Gente and La Puente in the San Luis Valley, Axis Mental Health in La Plata County, Outreach Day Center in Mesa County, and Volunteers of America, which has a presence in most counties in the Balance of State. We have a number of SSVF programs that conduct outreach specifically to homeless veterans. We also have a number of nontraditional outreach programs conducted by numerous churches and other faith-based organizations, law enforcement agencies, and hospitals. Outreach is conducted on the streets, on public lands, at service-based locations such as soup kitchens, and at other locations known to be frequented by homeless persons. Some counties in our CoC also have a website that lists outreach events and other resources for homeless persons. Some of our regional CoC planning groups also organize Project Homeless Connect events, and sponsor public awareness campaigns to make homeless families and individuals aware of the services available in the community. Unsheltered households are referred to the local coordinated entry access point for assessment and prioritization, and are then referred to appropriate housing programs.

(2) The outreach covers 100% of the CoC’s geographic area.

(3) The outreach programs described in (1) above are conducted almost continuously year-round, weather permitting.

(4) In our experience, the persons least likely to request assistance are those

that camp on public lands, such as National Forests and BLM lands, and along rivers and streams. Our regional outreach strategy is informed by local knowledge of where to find those camps and how to conduct outreach in those areas safely and effectively. All of the programs described in (1) above conduct outreach to this population. Our coordinated entry system defines street outreach as an “access point” to help us reach people who are least likely to apply for homeless assistance programs.

1C-11.	Criminalization of Homelessness.	
	NOFO Section VII.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to prevent the criminalization of homelessness in your CoC’s geographic area:

1.	Engaged/educated local policymakers	Yes
2.	Engaged/educated law enforcement	Yes
3.	Engaged/educated local business leaders	Yes
4.	Implemented communitywide plans	Yes
5.	Other:(limit 500 characters)	
	Public education campaigns	Yes

1C-12.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC).	
	NOFO Section VII.B.1.l.	

	2020	2021
Enter the total number of RRH beds available to serve all populations as reported in the HIC–only enter bed data for projects that have an inventory type of “Current.”	377	307

1C-13.	Mainstream Benefits and Other Assistance–Healthcare–Enrollment/Effective Utilization.	
	NOFO Section VII.B.1.m.	

Indicate in the chart below whether your CoC assists persons experiencing homelessness with enrolling in health insurance and effectively using Medicaid and other benefits.

	Type of Health Care	Assist with Enrollment?	Assist with Utilization of Benefits?
1.	Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services)	Yes	Yes
2.	Private Insurers	Yes	Yes
3.	Nonprofit, Philanthropic	Yes	Yes
4.	Other (limit 150 characters)		

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1C-13a.	Mainstream Benefits and Other Assistance—Information and Training.	
	NOFO Section VII.B.1.m	

Describe in the field below how your CoC provides information and training to CoC Program-funded projects by:

1.	systemically providing up to date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	communicating information about available mainstream resources and other assistance and how often your CoC communicates this information;
3.	working with projects to collaborate with healthcare organizations to assist program participants with enrolling in health insurance; and
4.	providing assistance with the effective use of Medicaid and other benefits.

(limit 2,000 characters)

(1) Our regional CoC planning meetings regularly feature training on the details of mainstream benefit programs for our homeless clients, such as SSI/SSDI, TANF, Food Stamps, Medicaid, etc. Also, our regional CoC planning groups and most of their local service providers now take advantage of SOAR training through Easter Seals of Colorado (the SOAR state team lead for Colorado).

(2) Our regional CoC planning groups distribute information about the availability of mainstream benefit programs to their local service providers on a routine basis. The frequency depends on the regional CoC planning group, and varies from annually to 6 times per year.

(3) Our regional strategy to connect our homeless clients with Medicaid and other health insurance includes helping clients fill out Medicaid and other health insurance applications; supporting and utilizing local dedicated navigator programs to connect clients to Medicaid and other health insurance; and holding Project Homeless Connect events. A number of publicly-funded hospitals, clinics and other health-care organizations also help our service providers get their clients enrolled in Medicaid or other health insurance, such as Valley Wide Health Systems, St. Mary's Hospital, and Pueblo Community Health Center.

(4) Our regional CoC planning meetings regularly feature training for service providers on the effective utilization of mainstream benefit programs. Most of our project case managers are well-versed in Medicaid and other benefit programs, and discuss these benefits with their clients at regularly scheduled case management meetings and home visits. Some of our regional CoC groups also have benefits specialists who meet with project case managers and their clients to help them more effectively utilize their Medicaid and other benefits.

1C-14.	Centralized or Coordinated Entry System—Assessment Tool. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC's coordinated entry system:

1.	covers 100 percent of your CoC's geographic area;
2.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;
3.	prioritizes people most in need of assistance; and
4.	ensures people most in need of assistance receive assistance in a timely manner.

(limit 2,000 characters)

(1) Our coordinated entry system is governed by both CoC-level and regional-level coordinated entry P&P documents. The CoC-level document is referenced here: "Colorado Balance of State Continuum of Care: Coordinated Entry System Policies and Procedures: Version 2.1." This document complies with HUD's 1/23/2017 policy directive on coordinated entry (Notice CPD-17-01). This coordinated entry system covers 100% of the geographic area of the Balance of State CoC, and is enforced by our Coordinated Entry Committee, which ensures that all service providers in the Balance of State are taking referrals from the coordinated entry system. (2) Our coordinated entry system defines street outreach as an "access point" to help us reach people who are least likely to apply for homeless assistance programs. We have a number of programs that conduct outreach to this population, as well as non-traditional outreach by hospitals, law enforcement and faith communities. One of the guiding principles of our system is low barriers to entry – as stated in the Coordinated Entry P&P document, "no client will be turned away from services based on income, employment, disability status, substance use or mental health history." (3) Our coordinated entry system uses the VI-SPDAT for individuals, the VI-SPDAT for families and the TAY-VI-SPDAT for youth. The VI-SPDAT and other elements of our assessment process does prioritize people most in need of assistance. This is documented in the assessment and prioritization sections of our Coordinated Entry P&P document. (4) In addition to prioritizing persons most in need of assistance, our coordinated entry system ensures that all persons receive assistance in a timely manner. As stated in the CES Workflow section of our Coordinated Entry P&P document, all persons are assessed using the appropriate VI-SPDAT and are added to the by-name list within 48 hours (and prior to the next regularly scheduled case conferencing meeting).

1C-15.	Promoting Racial Equity in Homelessness–Assessing Racial Disparities.	
	NOFO Section VII.B.1.o.	

Did your CoC conduct an assessment of whether disparities in the provision or outcome of homeless assistance exists within the last 3 years?	Yes
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1C-15a.	Racial Disparities Assessment Results.	
	NOFO Section VII.B.1.o.	

Select yes or no in the chart below to indicate the findings from your CoC's most recent racial disparities assessment.

1.	People of different races or ethnicities are more likely to receive homeless assistance.	Yes
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2.	People of different races or ethnicities are less likely to receive homeless assistance.	Yes
3.	People of different races or ethnicities are more likely to receive a positive outcome from homeless assistance.	No
4.	People of different races or ethnicities are less likely to receive a positive outcome from homeless assistance.	No
5.	There are no racial or ethnic disparities in the provision or outcome of homeless assistance.	No
6.	The results are inconclusive for racial or ethnic disparities in the provision or outcome of homeless assistance.	No

1C-15b.	Strategies to Address Racial Disparities.	
	NOFO Section VII.B.1.o.	

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	No
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	No
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		

1C-15c.	Promoting Racial Equity in Homelessness Beyond Areas Identified in Racial Disparity Assessment.	
	NOFO Section VII.B.1.o.	

Describe in the field below the steps your CoC and homeless providers have taken to improve racial equity in the provision and outcomes of assistance beyond just those areas identified in the racial disparity assessment.

(limit 2,000 characters)

After a number of discussions about this issue at CoC Governing Board

meetings, our CoC took the following steps: (1) Our CoC Lead Agency created and distributed a training module titled "Anti-Discrimination Policy, Equal Access and Fair Housing Training;" (2) our regional CoC planning groups have encouraged (and sometimes required) their local homeless providers to attend additional training on improving racial equity in the provision of assistance, and improving outcomes for persons of color; and (3) Our CoC Lead Agency has begun studying racial data from our HMIS database to inform our next formal racial equity assessment. Also, with regard to coordinated entry case conferences, most of our regional CoC planning groups already have persons of color participating in those meetings.

1C-16.	Persons with Lived Experience–Active CoC Participation.	
	NOFO Section VII.B.1.p.	

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included and provide input that is incorporated in the local planning process.	10	10
2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.	7	7
3.	Participate on CoC committees, subcommittees, or workgroups.	10	10
4.	Included in the decisionmaking processes related to addressing homelessness.	10	10
5.	Included in the development or revision of your CoC's local competition rating factors.	1	1

1C-17.	Promoting Volunteerism and Community Service.	
	NOFO Section VII.B.1.r.	

Select yes or no in the chart below to indicate steps your CoC has taken to promote and support community engagement among people experiencing homelessness in the CoC's geographic area:

1.	The CoC trains provider organization staff on connecting program participants and people experiencing homelessness with education and job training opportunities.	Yes
2.	The CoC trains provider organization staff on facilitating informal employment opportunities for program participants and people experiencing homelessness (e.g., babysitting, housekeeping, food delivery, data entry).	No
3.	The CoC works with organizations to create volunteer opportunities for program participants.	Yes
4.	The CoC works with community organizations to create opportunities for civic participation for people experiencing homelessness (e.g., townhall forums, meeting with public officials).	Yes
5.	Provider organizations within the CoC have incentives for employment and/or volunteerism.	No
6.	Other:(limit 500 characters)	

1D. Addressing COVID-19 in the CoC's Geographic Area

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1D-1.	Safety Protocols Implemented to Address Immediate Needs of People Experiencing Unsheltered, Congregate Emergency Shelter, Transitional Housing Homelessness.	
NOFO Section VII.B.1.q.		
Describe in the field below protocols your CoC implemented during the COVID-19 pandemic to address immediate safety needs for individuals and families living in:		
1.	unsheltered situations;	
2.	congregate emergency shelters; and	
3.	transitional housing.	

(limit 2,000 characters)

Our CoC and our regional CoC planning groups implemented the following safety protocols:

(1) Unsheltered: we conducted outreach to homeless camps to educate people about Covid-19, to distribute PPE, to provide portable toilets and handwashing stations, to encourage physical distancing, to encourage symptomatic people to move into motel rooms where available, and to encourage all persons to participate in community vaccination clinics. We coordinated this effort with our county health departments and local law enforcement (especially with regard to not clearing encampments per the CDC guidance).

(2) Congregate emergency shelters: we implemented best practices including educating people about Covid-19, providing PPE, mandatory physical distancing, screening all guests for symptoms, isolation and quarantine of symptomatic persons, frequent hand-washing, moving symptomatic people into motel rooms where available, and encouraging all persons to participate in community vaccination clinics. We coordinated this effort with our county health departments.

(2) Transitional housing: we implemented best practices including educating people about Covid-19, providing PPE, screening all participants for symptoms, and encouraging all persons to participate in community vaccination clinics. We coordinated this effort with our county health departments.

1D-2.	Improving Readiness for Future Public Health Emergencies.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC improved readiness for future public health emergencies.

(limit 2,000 characters)

Our CoC, regional CoC planning groups, and local homeless service providers learned a great deal about responding to a public health emergency, and most of the best practices we learned would be applicable to most emergencies. We learned about remote methods of providing case management and other direct services. We also requested and received permission from the HUD field office to incur previously ineligible costs, such as providing clients with cellphones, grocery gift cards, gas vouchers, and critical PPE and personal hygiene supplies. Members of our CoC Governing Board learned a lot by participating in meetings of the Colorado Statewide Task Force on Covid-19, and meetings with the Colorado Health Foundation. Our response to Covid-19 also revealed weaknesses and areas for improvement, such as accessing and distributing educational materials and PPE more quickly, and providing isolation and quarantine more quickly. Our coordination with our county health departments and local law enforcement improved our working relationships, but also revealed areas for improvement, such as faster communication and more consistent messaging.

1D-3.	CoC Coordination to Distribute ESG Cares Act (ESG-CV) Funds.	
	NOFO Section VII.B.1.q	

Describe in the field below how your CoC coordinated with ESG-CV recipients to distribute funds to address:

1.	safety measures;
2.	housing assistance;
3.	eviction prevention;
4.	healthcare supplies; and
5.	sanitary supplies.

(limit 2,000 characters)

The “recipient” for all ESG-CV funds within our CoC jurisdiction is the Colorado Division of Housing. Managers at the CoC Lead Agency worked directly with managers at the state Division of Housing to determine ESG-CV funding allocations and to make recommendations to the CoC Governing Board. All final funding allocations to the ESG-CV subrecipients were then approved by the CoC Governing Board. With regard to the ESG-CV(1) and ESG-CV(2) homeless prevention and rapid rehousing programs, the state Division of Housing contracted a large portion of the program funds to the CoC Lead Agency, which contracted the funds to selected non-metro and rural homeless service providers (“ESG-CV subrecipients”). All of our ESG-CV subrecipients assisted families and individuals with both homeless/eviction prevention funds and rapid rehousing funds. Although our ESG-CV subrecipients also assisted families and individuals with safety measures, healthcare supplies and sanitary supplies, they did not use ESG-CV funds for that purpose.

1D-4.	CoC Coordination with Mainstream Health.	
	NOFO Section VII.B.1.q.	
	Describe in the field below how your CoC coordinated with mainstream health (e.g., local and state health agencies, hospitals) during the COVID-19 pandemic to:	
1.	decrease the spread of COVID-19; and	
2.	ensure safety measures were implemented (e.g., social distancing, hand washing/sanitizing, masks).	

(limit 2,000 characters)

Our state and local public health departments and local hospitals were eager to coordinate the Covid -19 response with our CoC, because they recognized the characteristics of unsheltered homeless persons that would contribute to the spread of Covid-19 in our communities. These characteristics include lack of access to PPE, showers and hand-washing stations; the prevalence of underlying health conditions and lack of access to health care; and their dispersal throughout our communities and lack of access to isolation and quarantine. Our regional CoC planning groups worked with their county health departments to implement the safety protocols described in section 1D-1 above to decrease the spread of Covid-19, including outreach to homeless camps to educate people about Covid-19, distributing PPE, providing portable toilets and handwashing stations, encouraging physical distancing, encouraging symptomatic people to move into motel rooms where available, and encouraging all persons to participate in community vaccination clinics. Our CoC also participated in the Colorado Statewide Task Force on Covid-19, which includes state and local public health officials.

1D-5.	Communicating Information to Homeless Service Providers.	
	NOFO Section VII.B.1.q.	
	Describe in the field below how your CoC communicated information to homeless service providers during the COVID-19 pandemic on:	
1.	safety measures;	
2.	changing local restrictions; and	
3.	vaccine implementation.	

(limit 2,000 characters)

Our CoC Lead Agency was in frequent contact with our CoC Governing Board regarding all aspects of our Covid-19 response, and members of our CoC Governing Board were in frequent contact with their regional CoC planning groups, who communicated Covid-19 information, updates and best practices to their local homeless service providers. We coordinated this effort with our county health departments and local law enforcement. Examples of information, updates and best practices include: (1) Safety measures: we implemented best practices including educating people about Covid-19, conducting outreach to homeless camps, distributing PPE, providing portable toilets and handwashing stations, encouraging physical distancing, encouraging symptomatic people to move into motel rooms where available, and encouraging all persons to participate in community vaccination clinics; (2)

Changing local restrictions: we provided frequent updates to local service providers about the latest CDC guidance on mask recommendations/mask mandates, and constantly evolving requirements for closures of restaurants, businesses, schools and churches; (3) Vaccine implementation: we provided frequent updates to local service providers with educational materials on the vaccines, the latest CDC guidance on the vaccines, countering misinformation about vaccines, information on community vaccination clinics, prioritizing homeless clients for vaccination, and most recently the federal vaccine mandate for employers.

1D-6.	Identifying Eligible Persons Experiencing Homelessness for COVID-19 Vaccination.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC identified eligible individuals and families experiencing homelessness for COVID-19 vaccination based on local protocol.

(limit 2,000 characters)

Our CoC relied on the evolving guidance from the CDC, our state and local health departments, and our local homeless service providers knowledge of and data collected on their clients to identify homeless clients who were eligible for Covid-19 vaccination. In most cases, that meant prioritizing clients who were employed in health-care settings and frontline essential work, clients over age 75 (and then clients age 65-74), and clients with high-risk medical conditions and underlying health conditions that made them more vulnerable to infection. Also, many of our county health departments prioritized vaccination for local homeless service providers and their clients because they recognized the characteristics of unsheltered homeless persons that would contribute to the spread of Covid-19 in our communities. These characteristics include lack of access to PPE, showers and hand-washing stations; the prevalence of underlying health conditions and lack of access to health care; and their dispersal throughout our communities and lack of access to isolation and quarantine.

1D-7.	Addressing Possible Increases in Domestic Violence.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC addressed possible increases in domestic violence calls for assistance due to requirements to stay at home, increased unemployment, etc. during the COVID-19 pandemic.

(limit 2,000 characters)

A number of DV agencies in our CoC, including two that serve on our CoC Governing Board, have reported increases in domestic violence during the pandemic, and an increase in the severity of domestic violence incidents. Our CoC has responded as follows: (1) several of our DV safehouses have provided overflow space to accommodate additional families and individuals; (2) we continued to provide CoC-funded rapid rehousing assistance, and began providing ESG-CV1 homeless prevention and rapid rehousing assistance, to

move DV victims out of abusive situations and into their own safe housing units; (3) we took advantage of all HUD waivers for the CoC and ESG and ESG-CV programs that allowed us to get these families and individuals housed more quickly; (4) we encouraged service providers to apply for the DV Bonus funds as part of this application (we had an applicant in place, but they withdrew due to lack of capacity); and (5) a number of our DV agencies also applied for increased funding from other sources such as VAWA and VOCA to address the increased need.

1D-8.	Adjusting Centralized or Coordinated Entry System.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC adjusted its coordinated entry system to account for rapid changes related to the onset and continuation of the COVID-19 pandemic.

(limit 2,000 characters)

Each of our regional CoC planning groups operates their own regional coordinated entry system (CES) that must meet the minimum requirements established by the Balance of State CoC's coordinated entry document (ref. "Colorado Balance of State Continuum of Care: Coordinated Entry System Policies and Procedures: Version 2.1"). After the onset of Covid-19, we made the following adjustments to our CES: (1) Our regional coordinated entry committees adjusted their prioritization process to prioritize clients who were employed in health-care settings and frontline essential work, clients over age 75 (and then clients age 65-74), and clients with high-risk medical conditions and underlying health conditions that made them more vulnerable to Covid-19 infection; (2) Most of our regional coordinated entry committees increased the frequency of their committee meetings and case conferencing meetings to address the increased need; (3) Most of our regional CoC planning groups increased their outreach efforts to get unsheltered persons enrolled in CES; (4) Our HMIS Lead Agency began building a coordinated entry module within HMIS to allow referrals between regional coordinated entry systems (and between the four CoCs in Colorado), and we continue the work to build out that module; (5) We also provided all HMIS users in the Balance of State with ID card printers and scanners to allow for faster and less face-to-face data entry.

1E. Project Capacity, Review, and Ranking–Local Competition

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1E-1.	Announcement of 30-Day Local Competition Deadline–Advance Public Notice of How Your CoC Would Review, Rank, and Select Projects. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.a. and 2.g.	

1.	Enter the date your CoC published the 30-day submission deadline for project applications for your CoC's local competition.	08/25/2021
2.	Enter the date your CoC publicly posted its local scoring and rating criteria, including point values, in advance of the local review and ranking process.	09/28/2021

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. You Must Upload an Attachment to the 4B. Attachments Screen. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria listed below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Used data from a comparable database to score projects submitted by victim service providers.	Yes
5.	Used objective criteria to evaluate how projects submitted by victim service providers improved safety for the population they serve.	Yes
6.	Used a specific method for evaluating projects based on the CoC's analysis of rapid returns to permanent housing.	Yes

1E-2a.	Project Review and Ranking Process–Addressing Severity of Needs and Vulnerabilities.	
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NOFO Section VII.B.2.d.

Describe in the field below how your CoC reviewed, scored, and selected projects based on:

1.	the specific severity of needs and vulnerabilities your CoC considered when ranking and selecting projects; and
2.	considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

(limit 2,000 characters)

(1) Our project review and ranking tools include a criterion that scores whether “100% of program referrals are made through Coordinated Entry.” Our Coordinated Entry system uses the VI-SPDAT to prioritize clients based on greatest need. The VI-SPDAT assesses a number of participant vulnerabilities, including but not limited to: (a) physical health; (b) history of household crisis such as domestic violence, sexual assault, mental health crisis or suicide risk; (c) childhood abuse; (d) criminal history, either as a victim or perpetrator; (e) risky personal behavior, including substance abuse; (f) disabilities; and (g) chronic homelessness. Documentation of our review and ranking process and a copy of our final scoring tools are attached to this application.

(2) All of our HUD-funded projects are required to use the Coordinated Entry system, which means that all of our HUD-funded projects provide housing and services to the most vulnerable and hardest-to-serve clients in the CoC. This impacts all of our project scores about equally. Documentation of our review and ranking process and a copy of our final review and ranking tools are attached to this application.

1E-3.	Promoting Racial Equity in the Local Review and Ranking Process.	
	NOFO Section VII.B.2.e.	

Describe in the field below how your CoC:

1.	obtained input and included persons of different races, particularly those over-represented in the local homelessness population, when determining the rating factors used to review project applications;
2.	included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process;
3.	rated and ranked projects based on the degree to which their program participants mirror the homeless population demographics (e.g., considers how a project promotes racial equity where individuals and families of different races are over-represented).

(limit 2,000 characters)

(1) Compared to the general population in the Balance of State CoC, people experiencing homelessness are more likely to be multiracial, Native American or African American. We obtained input from several individuals who are multiracial and African American when determining the rating factors to be used to review project applications.

(2) Compared to the general population in the Balance of State CoC, people experiencing homelessness are more likely to be multiracial, Native American or African American. We obtained input from several individuals who are multiracial and African American in the project review, ranking and selection process.

(3) Our project ranking process did not rank projects based on the degree to which their program participants mirror our homeless population demographics.

1E-4.	Reallocation–Reviewing Performance of Existing Projects. We use the response to this question as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criterion below.	
	NOFO Section VII.B.2.f.	

Describe in the field below:

1.	your CoC’s reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any projects through this process during your local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year;
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable; and
5.	how your CoC communicated the reallocation process to project applicants.

(limit 2,000 characters)

(1) Our CoC has a written process for reallocation. It states that every year, our CoC will review our housing projects to identify lower performing projects and to assess the feasibility of reallocating those project funds to create new permanent housing projects. This year, our CoC used the project scoring/ranking process to identify projects that are low performing or for which there is less need.

(2) Based on the project scoring/ranking results, we identified two projects that were considered for reallocation.

(3) After careful consideration of the project history and performance and this year’s project scores, we decided not to reallocate the funds for these projects at this time.

(4) The two projects under consideration for reallocation scored lower than our other projects, but they also have a long history of effective program operations, and it was decided that they still fill a need in our CoC.

(5) This reallocation process was communicated to all applicants via an e-mail from the CoC Lead Agency.

1E-4a.	Reallocation Between FY 2016 and FY 2021. We use the response to this question as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criterion below.	
	NOFO Section VII.B.2.f.	

Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2016 and FY 2021?	No
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1E-5.	Projects Rejected/Reduced–Public Posting. You Must Upload an Attachment to the 4B. Attachments	
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		11/08/2021

	Screen if You Select Yes.	
	NOFO Section VII.B.2.g.	

1.	Did your CoC reject or reduce any project application(s)?	No
2.	If you selected yes, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps.	

1E-5a.	Projects Accepted–Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.g.	

Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps.	11/01/2021
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1E-6.	Web Posting of CoC-Approved Consolidated Application. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.g.	

Enter the date your CoC's Consolidated Application was posted on the CoC's website or affiliate's website—which included: 1. the CoC Application; 2. Priority Listings; and 3. all projects accepted, ranked where required, or rejected.	11/10/2021
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2A. Homeless Management Information System (HMIS) Implementation

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

Enter the name of the HMIS Vendor your CoC is currently using.	Bitfocus
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

Select from dropdown menu your CoC's HMIS coverage area.	Statewide
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section VII.B.3.a.	

Enter the date your CoC submitted its 2021 HIC data into HDX.	05/18/2021
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2A-4.	HMIS Implementation—Comparable Database for DV.	
	NOFO Section VII.B.3.b.	

Describe in the field below actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC:

1.	have a comparable database that collects the same data elements required in the HUD-published 2020 HMIS Data Standards; and
2.	submit de-identified aggregated system performance measures data for each project in the comparable database to your CoC and HMIS lead.

(limit 2,000 characters)

(1) All victim service providers in our CoC who receive CoC, ESG and ESG-CV funding are currently using comparable databases that comply with the HUD 2020 HMIS Data Standards. The CoC-funded DV agencies use the EmpowerDB database, and the ESG-funded and ESG-CV funded DV agencies use the Salesforce CAFÉ database. Our CoC has been working with the other DV agencies in our CoC to find an acceptable comparable database solution and provide the technical support to help them comply with the HMIS Data Standards.

(2) Our CoC and HMIS Lead Agency have been working with the victim service providers in our CoC to teach them about the importance of system performance measures, and to provide the technical support they need to generate their own System Performance Measures (SPM) reports. We expect that most of the victim service providers in our CoC will be able to submit aggregated system performance measures data to our HMIS Lead Agency beginning in January 2022.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section VII.B.3.c. and VII.B.7.	

Enter 2021 HIC and HMIS data in the chart below by project type:

Project Type	Total Beds 2021 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	752	124	278	44.27%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	503	44	70	15.25%
4. Rapid Re-Housing (RRH) beds	307	35	272	100.00%
5. Permanent Supportive Housing	876	0	545	62.21%
6. Other Permanent Housing (OPH)	0	0	0	

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section VII.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,000 characters)

Our HMIS bed coverage rate is below 85% for emergency shelter, transitional housing and permanent supportive housing.

(1) and (2) For emergency shelter and transitional housing, the low bed coverage rate is due to the fact that we have a large number of housing providers who are not HUD-funded and therefore do not want to use HMIS. For permanent supportive housing, the low bed coverage rate is caused by a large

number of VASH vouchers on our housing inventory chart. The Dept. of Veterans Affairs does not participate in our HMIS system. We have convinced some but not all of our regional CoC planning groups to enter their local VASH vouchers into HMIS. Not counting VASH vouchers, our bed coverage rate for permanent supportive housing programs is 100%. Over the next 12 months, we will encourage these providers to use HMIS by explaining the benefits to their programs, such as data consolidation, program evaluation, and having better data available for their grant applications and reports to funders.

2A-5b.	Bed Coverage Rate in Comparable Databases.	
	NOFO Section VII.B.3.c.	

Enter the percentage of beds covered in comparable databases in your CoC's geographic area.	84.00%
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2A-5b.1.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Question 2A-5b.	
	NOFO Section VII.B.3.c.	

	If the bed coverage rate entered in question 2A-5b. is 84.99 percent or less, describe in the field below:
1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,000 characters)

(1) and (2) The relatively low bed coverage rate is due to the fact that we have a number of victim service providers who are not HUD-funded and therefore do not want to use a comparable database. Over the next 12 months, we will encourage these providers to use a comparable database by explaining the benefits to their programs, such as data consolidation, program evaluation, and having better data available for their grant applications and reports to funders. We will also explain to them that agreeing to use a comparable database that complies with the HUD HMIS Data Standards will make them eligible for CoC, ESG, ESG-CV and other HUD funding streams.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section VII.B.3.d.	

Did your CoC submit LSA data to HUD in HDX 2.0 by January 15, 2021, 8 p.m. EST?	Yes
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2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
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- 24 CFR part 578

2B-1.	Sheltered and Unsheltered PIT Count—Commitment for Calendar Year 2022	
	NOFO Section VII.B.4.b.	

Does your CoC commit to conducting a sheltered and unsheltered PIT count in Calendar Year 2022?	No
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2B-2.	Unsheltered Youth PIT Count—Commitment for Calendar Year 2022.	
	NOFO Section VII.B.4.b.	

Does your CoC commit to implementing an unsheltered youth PIT count in Calendar Year 2022 that includes consultation and participation from youth serving organizations and youth with lived experience?	No
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2C. System Performance

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

2C-1.	Reduction in the Number of First Time Homeless—Risk Factors.	
	NOFO Section VII.B.5.b.	
	Describe in the field below:	
1.	how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time;	
2.	how your CoC addresses individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.	

(limit 2,000 characters)

(1) Risk factors: Our CoC identified risk factors for first-time homelessness by discussing this issue at meetings of the CoC Governing Board and regional CoC planning meetings, reviewing and discussing the prioritization criteria contained in our Coordinated Entry documents and the VI-SPDAT assessment tool, and discussing it with members of our Coordinated Entry Committee and Data and Performance Committee. We currently consider a combination of risk factors that depend on household type including but not limited to: loss of jobs/income, mental illness, substance abuse, physical illness, unpaid medical bills, family/household trauma and domestic violence.

(2) Strategies to prevent first-time homelessness: Our CoC operates a number of homeless prevention programs which are funded through HUD, State of Colorado programs, and private funding. Colorado Coalition for the Homeless also publicizes the availability of its homeless prevention programs to our regional CoC planning groups, to the Governing Board, and to homeless service providers so that households at risk can be quickly diverted to those programs before they lose their housing. Our CoC has homeless prevention partnerships with homeless service providers, faith-based organizations, victim-service (DV) providers and mental health providers. Our CoC provides various types of homeless prevention assistance, including working with landlords and property managers on forbearance, assistance with arrears, and rental assistance and utility assistance.

(3) The organization responsible for overseeing our CoC's strategy to reduce the number of families and individuals experiencing homelessness for the first time (or to end their homelessness) is our Data and Performance Committee.

2C-2.	Length of Time Homeless–Strategy to Reduce.	
	NOFO Section VII.B.5.c.	

	Describe in the field below:
1.	your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;
2.	how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.

(limit 2,000 characters)

(1) Our strategy to reduce the length of time homeless includes: (a) shifting to a housing-first model (100% of our HUD-funded housing programs now follow a housing-first model); (b) working to resolve families' immediate barriers to getting quickly rehoused, such as loss of jobs/income, mental illness, substance abuse, physical illness, unpaid medical bills, family trauma and domestic violence; (c) working with our rapid rehousing providers and landlords and property managers on strategies for identifying appropriate housing units more quickly; and (d) developing additional units of permanent supportive housing (we have several more permanent supportive housing projects in the development pipeline that will break ground in the next two years).

(2) Our coordinated entry system prioritizes households with the highest VI-SPDAT scores and the longest length of time homeless. Therefore, we use our coordinated entry system to identify families and individuals with the longest duration of homelessness and connect them with appropriate housing as quickly as possible. We also track the duration of homelessness using data from coordinated entry waiting lists, APRs and other reports generated by our HMIS system and DV comparable databases.

(3) The organization responsible for overseeing our CoC's strategy to reduce the length of time that families and individuals remain homeless is our Data and Performance Committee.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing.	
	NOFO Section VII.B.5.d.	

	Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in:
1.	emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and
2.	permanent housing projects retain their permanent housing or exit to permanent housing destinations.

(limit 2,000 characters)

(1) Our strategy includes: (a) working to resolve families' immediate barriers to housing stability, such as loss of jobs/income, mental illness, substance abuse, physical illness, unpaid medical bills, family/household trauma, and domestic violence; (b) retooling our rapid rehousing programs to shift from long-term rental assistance to short and medium-term rental assistance; (c) creating more units of permanent supportive housing as described in 2C-2 above; and (d)

providing training to help service providers identify other permanent housing destinations (i.e., HUD-funded permanent supportive housing is just one of many available permanent housing destinations).

(2) Our strategy includes: (a) working to resolve chronically homeless individuals' and families' immediate barriers to housing stability, such as ensuring that they are taking advantage of all available treatment for their disabilities, physical illness, mental illness, substance abuse, unpaid medical bills, family/household trauma, domestic violence, and loss of jobs/income; (b) working on our CoC's "moving on" strategy to help high functioning clients move to other permanent housing so that our more vulnerable clients can be placed in our HUD-funded PSH units; (c) creating more units of permanent supportive housing as described in 2C-2 above; and (d) providing training to help service providers identify other permanent housing destinations (i.e., HUD-funded permanent supportive housing is just one of many available permanent housing destinations).

2C-4.	Returns to Homelessness—CoC's Strategy to Reduce Rate.	
	NOFO Section VII.B.5.e.	
	Describe in the field below:	
1.	how your CoC identifies individuals and families who return to homelessness;	
2.	your CoC's strategy to reduce the rate of additional returns to homelessness; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.	

(limit 2,000 characters)

(1) Our CoC identifies risk factors for returns to homelessness by discussing this issue at meetings of the CoC Governing Board, regional CoC planning meetings, and meetings of the Data and Performance Committee. Formerly homeless families and individuals become homeless again for a number of reasons, including loss of jobs/income, physical illness, unpaid medical bills, mental illness, substance abuse, family trauma, domestic violence, giving up their rental assistance too soon, and rapidly increasing rents. We have also begun using data from HMIS and DV comparable databases to identify risk factors, and to assess whether certain programs have higher than average rates of return to homelessness.

(2) Our CoC uses the following strategies to minimize returns to homelessness:
(a) We train and will continue to train our case managers to monitor formerly homeless households in order to recognize and address these risk factors with an appropriate mix of follow-up services, and to help these households identify and take advantage of other sources of support in the local community, such as employment opportunities, life skills classes, budgeting classes, parenting classes, and free or inexpensive sources of continuing education; (b) households that are at high risk of returning to homelessness are also assisted with local and CoC-wide homeless prevention resources.

(3) The organization responsible for overseeing our CoC's strategy to reduce the rate at which families and individuals return to homeless is our Data and Performance Committee.

2C-5.	Increasing Employment Cash Income-Strategy.	
	NOFO Section VII.B.5.f.	

Describe in the field below:

1.	your CoC's strategy to increase employment income;
2.	how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.

(limit 2,000 characters)

(1) Our strategies for increasing access to employment and increasing employment income include working with our programs and their case managers to ensure that all clients' case plans include goals for employment and job skills training, including making appointments at the county workforce center, applying for all appropriate jobs, and reviewing these commitments during regularly scheduled case management meetings. Our CoC also regularly evaluates APR and CAPER data from all CoC-funded and ESG-funded programs to see how well they are performing on increasing clients' incomes from employment.

(2) Each of our regional CoC planning groups work with their local service providers and their case managers to ensure that all clients' case plans include goals for employment and job skills training, including making appointments at the county workforce center, applying for all appropriate jobs, and reviewing these commitments during regularly scheduled case management meetings. Most of our regional CoC planning groups also have regularly scheduled "job and resource fairs" and "one-stop" shops that help connect their local homeless households with mainstream employment organizations, and also help connect them with major regional employers.

(3) The organization responsible for overseeing our CoC's strategy to increase employment income is our Data and Performance Committee.

2C-5a.	Increasing Employment Cash Income-Workforce Development-Education-Training.	
	NOFO Section VII.B.5.f.	

Describe in the field below how your CoC:

1.	promoted partnerships and access to employment opportunities with private employers and private employment organizations, such as holding job fairs, outreach to employers, and partnering with staffing agencies; and
2.	is working with public and private organizations to provide meaningful education and training, on-the-job training, internships, and employment opportunities for program participants.

(limit 2,000 characters)

(1) Our CoC Governing Board and all of our regional CoC planning groups promote partnerships and access to employment opportunities with private employers, private employment organizations, and state workforce development staff. A prominent example from Pueblo County is that homeless service

providers host state workforce development staff and Colorado RE-Hire staff at their offices to meet with homeless families and individuals to work with them directly on employment skills and local employment opportunities. A number of our regional CoC planning groups also have Employment Mentor and Mentee programs which provide employment skills training and development with local homeless service providers and their clients.

(2) Our CoC Governing Board and all of our regional CoC planning groups are working with public organizations (primarily state workforce development staff), and private organizations (primarily private employers and private employment organizations) to provide education and training opportunities, on the job training opportunities, internships, and permanent employment opportunities for participants in our HUD-funded and non HUD-funded transitional housing, rapid rehousing and permanent supportive housing programs.

2C-5b.	Increasing Non-employment Cash Income.	
	NOFO Section VII.B.5.f.	
	Describe in the field below:	
1.	your CoC's strategy to increase non-employment cash income;	
2.	your CoC's strategy to increase access to non-employment cash sources; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,000 characters)

(1) and (2) Our strategies for increasing access to non-employment cash income and increasing non-employment cash income include working with our programs and their case managers to ensure that all clients' case plans include a commitment to applying for all cash benefits for which they are eligible within 30 days of program enrollment, assisting clients with each step of the application process, and following up with clients and county caseworkers to ensure that cash benefits are received. Our CoC also encourages all of our program case managers to attend SOAR training events and advocate for their clients' applications for SSI/SSDI benefits. Also, our CoC has several attorneys and paralegals who assist our homeless clients with their SSI and SSDI cases. Our CoC also regularly evaluates APR and CAPER data from all CoC-funded and ESG-funded programs to see how well they are performing on increasing clients' non-employment cash income.

(3) The organization responsible for overseeing our CoC's strategy to increase non-employment cash income is our Data and Performance Committee.

3A. Coordination with Housing and Healthcare Bonus Points

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

3A-1.	New PH-PSH/PH-RRH Project—Leveraging Housing Resources.	
	NOFO Section VII.B.6.a.	

Is your CoC applying for a new PSH or RRH project(s) that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
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3A-1a.	New PH-PSH/PH-RRH Project—Leveraging Housing Commitment. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.6.a.	

Select yes or no in the chart below to indicate the organization(s) that provided the subsidies or subsidized housing units for the proposed new PH-PSH or PH-RRH project(s).

1.	Private organizations	No
2.	State or local government	No
3.	Public Housing Agencies, including use of a set aside or limited preference	No
4.	Faith-based organizations	No
5.	Federal programs other than the CoC or ESG Programs	No

3A-2.	New PSH/RRH Project—Leveraging Healthcare Resources.	
	NOFO Section VII.B.6.b.	

Is your CoC applying for a new PSH or RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	No
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3A-2a.	Formal Written Agreements–Value of Commitment–Project Restrictions. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.6.b.	

1.	Did your CoC obtain a formal written agreement that includes: (a) the project name; (b) value of the commitment; and (c) specific dates that healthcare resources will be provided (e.g., 1-year, term of grant, etc.)?	No
2.	Is project eligibility for program participants in the new PH-PSH or PH-RRH project based on CoC Program fair housing requirements and not restricted by the health care service provider?	No

3A-3.	Leveraging Housing Resources–Leveraging Healthcare Resources–List of Projects.	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	

If you selected yes to question 3A-1. or 3A-2., use the list feature icon to enter information on each project you intend for HUD to evaluate to determine if they meet the bonus points criteria.

Project Name	Project Type	Rank Number	Leverage Type
This list contains no items			

3B. New Projects With Rehabilitation/New Construction Costs

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

3B-1.	Rehabilitation/New Construction Costs—New Projects.	
	NOFO Section VII.B.1.r.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs—New Projects.	
	NOFO Section VII.B.1.s.	

	If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:
1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,000 characters)

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

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- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	----

3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.C.	

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,000 characters)

4A. DV Bonus Application

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

4A-1.	New DV Bonus Project Applications.	
	NOFO Section II.B.11.e.	

Did your CoC submit one or more new project applications for DV Bonus Funding?	No
Applicant Name	
This list contains no items	

4B. Attachments Screen For All Application Questions

We prefer that you use PDF files, though other file types are supported. Please only use zip files if necessary.

Attachments must match the questions they are associated with.

Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.

We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

Document Type	Required?	Document Description	Date Attached
1C-14. CE Assessment Tool	Yes	CE Assessment Tool	11/02/2021
1C-7. PHA Homeless Preference	No	PHA Homeless Pref...	11/08/2021
1C-7. PHA Moving On Preference	No		
1E-1. Local Competition Announcement	Yes	Local Competition...	11/02/2021
1E-2. Project Review and Selection Process	Yes	Project Review an...	11/02/2021
1E-5. Public Posting—Projects Rejected-Reduced	Yes	Projects Rejected	11/02/2021
1E-5a. Public Posting—Projects Accepted	Yes	Projects Accepted	11/02/2021
1E-6. Web Posting—CoC-Approved Consolidated Application	Yes		
3A-1a. Housing Leveraging Commitments	No		
3A-2a. Healthcare Formal Agreements	No		
3C-2. Project List for Other Federal Statutes	No		

Attachment Details

Document Description: CE Assessment Tool

Attachment Details

Document Description: PHA Homeless Preference

Attachment Details

Document Description:

Attachment Details

Document Description: Local Competition Announcement

Attachment Details

Document Description: Project Review and Selection

Attachment Details

Document Description: Projects Rejected

Attachment Details

Document Description: Projects Accepted

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	09/14/2021
1B. Inclusive Structure	10/27/2021
1C. Coordination	11/08/2021
1C. Coordination continued	11/01/2021
1D. Addressing COVID-19	11/08/2021
1E. Project Review/Ranking	10/27/2021
2A. HMIS Implementation	09/22/2021
2B. Point-in-Time (PIT) Count	09/22/2021
2C. System Performance	11/01/2021
3A. Housing/Healthcare Bonus Points	09/23/2021
3B. Rehabilitation/New Construction Costs	09/23/2021

FY2021 CoC Application	Page 50	11/08/2021
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3C. Serving Homeless Under Other Federal Statutes	09/23/2021
4A. DV Bonus Application	09/22/2021
4B. Attachments Screen	Please Complete
Submission Summary	No Input Required

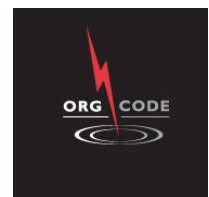
**Vulnerability Index -
Service Prioritization Decision Assistance Tool
(VI-SPDAT)**

Prescreen Triage Tool for Families

AMERICAN VERSION 2.0

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1 (800) 355-0420 info@orgcode.com www.orgcode.com

**COMMUNITY
SOLUTIONS**



Welcome to the SPDAT Line of Products

The Service Prioritization Decision Assistance Tool (SPDAT) has been around in various incarnations for over a decade, before being released to the public in 2010. Since its initial release, the use of the SPDAT has been expanding exponentially and is now used in over one thousand communities across the United States, Canada, and Australia.

More communities using the tool means there is an unprecedented demand for versions of the SPDAT, customized for specific client groups or types of users. With the release of SPDAT V4, there have been more current versions of SPDAT products than ever before.

VI-SPDAT Series

The Vulnerability Index – Service Prioritization Decision Assistance Tool (VI-SPDAT) was developed as a pre-screening tool for communities that are very busy and do not have the resources to conduct a full SPDAT assessment for every client. It was made in collaboration with Community Solutions, creators of the Vulnerability Index, as a brief survey that can be conducted to quickly determine whether a client has high, moderate, or low acuity. The use of this survey can help prioritize which clients should be given a full SPDAT assessment first. Because it is a self-reported survey, no special training is required to use the VI-SPDAT.

Current versions available:

- VI-SPDAT V 2.0 for Individuals
- VI-SPDAT V 2.0 for Families
- VI-SPDAT V 2.0 for Youth

All versions are available online at

www.orgcode.com/products/vi-spdatt/

SPDAT Series

The Service Prioritization Decision Assistance Tool (SPDAT) was developed as an assessment tool for front-line workers at agencies that work with homeless clients to prioritize which of those clients should receive assistance first. The SPDAT tools are also designed to help guide case management and improve housing stability outcomes. They provide an in-depth assessment that relies on the assessor's ability to interpret responses and corroborate those with evidence. As a result, this tool may only be used by those who have received proper, up-to-date training provided by OrgCode Consulting, Inc. or an OrgCode certified trainer.

Current versions available:

- SPDAT V 4.0 for Individuals
- SPDAT V 4.0 for Families
- SPDAT V 4.0 for Youth

Information about all versions is available online at

www.orgcode.com/products/spdat/

SPDAT Training Series

To use the SPDAT, training by OrgCode or an OrgCode certified trainer is required. We provide training on a wide variety of topics over a variety of mediums.

The full-day in-person SPDAT Level 1 training provides you the opportunity to bring together as many people as you want to be trained for one low fee. The webinar training allows for a maximum of 15 different computers to be logged into the training at one time. We also offer online courses for individuals that you can do at your own speed.

The training gives you the manual, case studies, application to current practice, a review of each component of the tool, conversation guidance with prospective clients – and more!

Current SPDAT training available:

- Level 0 SPDAT Training: VI-SPDAT for Frontline Workers
- Level 1 SPDAT Training: SPDAT for Frontline Workers
- Level 2 SPDAT Training: SPDAT for Supervisors
- Level 3 SPDAT Training: SPDAT for Trainers

Other related training available:

- Excellence in Housing-Based Case Management
- Coordinated Access & Common Assessment
- Motivational Interviewing
- Objective-Based Interactions

More information about SPDAT training, including pricing, is available online at

<http://www.orgcode.com/product-category/training/spdat/>

Administration

Interviewer's Name _____	Agency _____	<input type="checkbox"/> Team <input type="checkbox"/> Staff <input type="checkbox"/> Volunteer
Survey Date DD/MM/YYYY ____/____/____	Survey Time ____ : ____	Survey Location _____

Opening Script

Every assessor in your community regardless of organization completing the VI-SPDAT should use the same introductory script. In that script you should highlight the following information:

- the name of the assessor and their affiliation (organization that employs them, volunteer as part of a Point in Time Count, etc.)
- the purpose of the VI-SPDAT being completed
- that it usually takes less than 7 minutes to complete
- that only "Yes," "No," or one-word answers are being sought
- that any question can be skipped or refused
- where the information is going to be stored
- that if the participant does not understand a question that clarification can be provided
- the importance of relaying accurate information to the assessor and not feeling that there is a correct or preferred answer that they need to provide, nor information they need to conceal

Basic Information

PARENT 1	First Name	Nickname	Last Name

	In what language do you feel best able to express yourself? _____		
	Date of Birth DD/MM/YYYY ____/____/____	Age _____	Social Security Number _____ <input type="checkbox"/> Yes <input type="checkbox"/> No
PARENT 2	<input type="checkbox"/> No second parent currently part of the household		
	First Name	Nickname	Last Name

	In what language do you feel best able to express yourself? _____		
	Date of Birth DD/MM/YYYY ____/____/____	Age _____	Social Security Number _____ <input type="checkbox"/> Yes <input type="checkbox"/> No
IF EITHER HEAD OF HOUSEHOLD IS 60 YEARS OF AGE OR OLDER, THEN SCORE 1.			SCORE: <div style="border: 1px solid black; width: 100px; height: 30px; margin-top: 5px;"></div>

Children

1. How many children under the age of 18 are currently with you? _____ ☐ Refused
2. How many children under the age of 18 are not currently with your family, but you have reason to believe they will be joining you when you get housed? _____ ☐ Refused
3. **IF HOUSEHOLD INCLUDES A FEMALE:** Is any member of the family currently pregnant? ☐ Y ☐ N ☐ Refused
4. Please provide a list of children's names and ages:

First Name	Last Name	Age	Date of Birth
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____

IF THERE IS A SINGLE PARENT WITH 2+ CHILDREN, AND/OR A CHILD AGED 11 OR YOUNGER, AND/OR A CURRENT PREGNANCY, THEN SCORE 1 FOR **FAMILY SIZE**.

SCORE:

IF THERE ARE TWO PARENTS WITH 3+ CHILDREN, AND/OR A CHILD AGED 6 OR YOUNGER, AND/OR A CURRENT PREGNANCY, THEN SCORE 1 FOR **FAMILY SIZE**.

A. History of Housing and Homelessness

5. Where do you and your family sleep most frequently? (check one)
 - ☐ Shelters
 - ☐ Transitional Housing
 - ☐ Safe Haven
 - ☐ **Outdoors**
 - ☐ **Other (specify):** _____
 - ☐ **Refused**

IF THE PERSON ANSWERS ANYTHING OTHER THAN "SHELTER", "TRANSITIONAL HOUSING", OR "SAFE HAVEN", THEN SCORE 1.

SCORE:

6. How long has it been since you and your family lived in permanent stable housing? _____ ☐ Refused
7. In the last three years, how many times have you and your family been homeless? _____ ☐ Refused

IF THE FAMILY HAS EXPERIENCED 1 OR MORE CONSECUTIVE YEARS OF HOMELESSNESS, AND/OR 4+ EPISODES OF HOMELESSNESS, THEN SCORE 1.

SCORE:

B. Risks

8. In the past six months, how many times have you or anyone in your family...

- a) Received health care at an emergency department/room? _____ ☐ Refused
- b) Taken an ambulance to the hospital? _____ ☐ Refused
- c) Been hospitalized as an inpatient? _____ ☐ Refused
- d) Used a crisis service, including sexual assault crisis, mental health crisis, family/intimate violence, distress centers and suicide prevention hotlines? _____ ☐ Refused
- e) Talked to police because they witnessed a crime, were the victim of a crime, or the alleged perpetrator of a crime or because the police told them that they must move along? _____ ☐ Refused
- f) Stayed one or more nights in a holding cell, jail or prison, whether that was a short-term stay like the drunk tank, a longer stay for a more serious offence, or anything in between? _____ ☐ Refused

IF THE TOTAL NUMBER OF INTERACTIONS EQUALS 4 OR MORE, THEN SCORE 1 FOR **EMERGENCY SERVICE USE.**

SCORE:

- 9. Have you or anyone in your family been attacked or beaten up since they've become homeless? ☐ Y ☐ N ☐ Refused
- 10. Have you or anyone in your family threatened to or tried to harm themselves or anyone else in the last year? ☐ Y ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **RISK OF HARM.**

SCORE:

- 11. Do you or anyone in your family have any legal stuff going on right now that may result in them being locked up, having to pay fines, or that make it more difficult to rent a place to live? ☐ Y ☐ N ☐ Refused

IF "YES," THEN SCORE 1 FOR **LEGAL ISSUES.**

SCORE:

- 12. Does anybody force or trick you or anyone in your family to do things that you do not want to do? ☐ Y ☐ N ☐ Refused
- 13. Do you or anyone in your family ever do things that may be considered to be risky like exchange sex for money, run drugs for someone, have unprotected sex with someone they don't know, share a needle, or anything like that? ☐ Y ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **RISK OF EXPLOITATION.**

SCORE:

C. Socialization & Daily Functioning

14. Is there any person, past landlord, business, bookie, dealer, or government group like the IRS that thinks you or anyone in your family owe them money? ☐ **Y** ☐ **N** ☐ Refused

15. Do you or anyone in your family get any money from the government, a pension, an inheritance, working under the table, a regular job, or anything like that? ☐ **Y** ☐ **N** ☐ Refused

IF "YES" TO QUESTION 14 OR "NO" TO QUESTION 15, THEN SCORE 1 FOR **MONEY MANAGEMENT**.

SCORE:

16. Does everyone in your family have planned activities, other than just surviving, that make them feel happy and fulfilled? ☐ **Y** ☐ **N** ☐ Refused

IF "NO," THEN SCORE 1 FOR **MEANINGFUL DAILY ACTIVITY**.

SCORE:

17. Is everyone in your family currently able to take care of basic needs like bathing, changing clothes, using a restroom, getting food and clean water and other things like that? ☐ **Y** ☐ **N** ☐ Refused

IF "NO," THEN SCORE 1 FOR **SELF-CARE**.

SCORE:

18. Is your family's current homelessness in any way caused by a relationship that broke down, an unhealthy or abusive relationship, or because other family or friends caused your family to become evicted? ☐ **Y** ☐ **N** ☐ Refused

IF "YES," THEN SCORE 1 FOR **SOCIAL RELATIONSHIPS**.

SCORE:

D. Wellness

19. Has your family ever had to leave an apartment, shelter program, or other place you were staying because of the physical health of you or anyone in your family? ☐ **Y** ☐ **N** ☐ Refused

20. Do you or anyone in your family have any chronic health issues with your liver, kidneys, stomach, lungs or heart? ☐ **Y** ☐ **N** ☐ Refused

21. If there was space available in a program that specifically assists people that live with HIV or AIDS, would that be of interest to you or anyone in your family? ☐ **Y** ☐ **N** ☐ Refused

22. Does anyone in your family have any physical disabilities that would limit the type of housing you could access, or would make it hard to live independently because you'd need help? ☐ **Y** ☐ **N** ☐ Refused

23. When someone in your family is sick or not feeling well, does your family avoid getting medical help? ☐ **Y** ☐ **N** ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **PHYSICAL HEALTH**.

SCORE:

VULNERABILITY INDEX - SERVICE PRIORITIZATION DECISION ASSISTANCE TOOL (VI-SPDAT)

FAMILIES

AMERICAN VERSION 2.0

24. Has drinking or drug use by you or anyone in your family led your family to being kicked out of an apartment or program where you were staying in the past? ☐ Y ☐ N ☐ Refused

25. Will drinking or drug use make it difficult for your family to stay housed or afford your housing? ☐ Y ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **SUBSTANCE USE**.

SCORE:

26. Has your family ever had trouble maintaining your housing, or been kicked out of an apartment, shelter program or other place you were staying, because of:

a) A mental health issue or concern? ☐ Y ☐ N ☐ Refused

b) A past head injury? ☐ Y ☐ N ☐ Refused

c) A learning disability, developmental disability, or other impairment? ☐ Y ☐ N ☐ Refused

27. Do you or anyone in your family have any mental health or brain issues that would make it hard for your family to live independently because help would be needed? ☐ Y ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **MENTAL HEALTH**.

SCORE:

28. **IF THE FAMILY SCORED 1 EACH FOR PHYSICAL HEALTH, SUBSTANCE USE, AND MENTAL HEALTH:** Does any single member of your household have a medical condition, mental health concerns, **and** experience with problematic substance use? ☐ Y ☐ N ☐ N/A or Refused

IF "YES", SCORE 1 FOR **TRI-MORBIDITY**.

SCORE:

29. Are there any medications that a doctor said you or anyone in your family should be taking that, for whatever reason, they are not taking? ☐ Y ☐ N ☐ Refused

30. Are there any medications like painkillers that you or anyone in your family don't take the way the doctor prescribed or where they sell the medication? ☐ Y ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, SCORE 1 FOR **MEDICATIONS**.

SCORE:

31. **YES OR NO:** Has your family's current period of homelessness been caused by an experience of emotional, physical, psychological, sexual, or other type of abuse, or by any other trauma you or anyone in your family have experienced? ☐ Y ☐ N ☐ Refused

IF "YES", SCORE 1 FOR **ABUSE AND TRAUMA**.

SCORE:

E. Family Unit

32. Are there any children that have been removed from the family by a child protection service within the last 180 days? ☐ Y ☐ N ☐ Refused

33. Do you have any family legal issues that are being resolved in court or need to be resolved in court that would impact your housing or who may live within your housing? ☐ Y ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, SCORE 1 FOR FAMILY LEGAL ISSUES.

SCORE:

34. In the last 180 days have any children lived with family or friends because of your homelessness or housing situation? ☐ Y ☐ N ☐ Refused

35. Has any child in the family experienced abuse or trauma in the last 180 days? ☐ Y ☐ N ☐ Refused

36. IF THERE ARE SCHOOL-AGED CHILDREN: Do your children attend school more often than not each week? ☐ Y ☐ N ☐ N/A or Refused

IF "YES" TO ANY OF QUESTIONS 34 OR 35, OR "NO" TO QUESTION 36, SCORE 1 FOR NEEDS OF CHILDREN.

SCORE:

37. Have the members of your family changed in the last 180 days, due to things like divorce, your kids coming back to live with you, someone leaving for military service or incarceration, a relative moving in, or anything like that? ☐ Y ☐ N ☐ Refused

38. Do you anticipate any other adults or children coming to live with you within the first 180 days of being housed? ☐ Y ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, SCORE 1 FOR FAMILY STABILITY.

SCORE:

39. Do you have two or more planned activities each week as a family such as outings to the park, going to the library, visiting other family, watching a family movie, or anything like that? ☐ Y ☐ N ☐ Refused

40. After school, or on weekends or days when there isn't school, is the total time children spend each day where there is no interaction with you or another responsible adult...

a) 3 or more hours per day for children aged 13 or older? ☐ Y ☐ N ☐ Refused

b) 2 or more hours per day for children aged 12 or younger? ☐ Y ☐ N ☐ Refused

41. IF THERE ARE CHILDREN BOTH 12 AND UNDER & 13 AND OVER: Do your older kids spend 2 or more hours on a typical day helping their younger sibling(s) with things like getting ready for school, helping with homework, making them dinner, bathing them, or anything like that? ☐ Y ☐ N ☐ N/A or Refused

IF "NO" TO QUESTION 39, OR "YES" TO ANY OF QUESTIONS 40 OR 41, SCORE 1 FOR PARENTAL ENGAGEMENT.

SCORE:

Scoring Summary

DOMAIN	SUBTOTAL	RESULTS
PRE-SURVEY	/2	Score: Recommendation: 0-3 no housing intervention 4-8 an assessment for Rapid Re-Housing 9+ an assessment for Permanent Supportive Housing/Housing First
A. HISTORY OF HOUSING & HOMELESSNESS	/2	
B. RISKS	/4	
C. SOCIALIZATION & DAILY FUNCTIONS	/4	
D. WELLNESS	/6	
E. FAMILY UNIT	/4	
GRAND TOTAL:	/22	

Follow-Up Questions

On a regular day, where is it easiest to find you and what time of day is easiest to do so?	place: _____ time: ____ : ____ or
Is there a phone number and/or email where someone can safely get in touch with you or leave you a message?	phone: (____) _____ - _____ email: _____
Ok, now I'd like to take your picture so that it is easier to find you and confirm your identity in the future. May I do so?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Refused

Communities are encouraged to think of additional questions that may be relevant to the programs being operated or your specific local context. This may include questions related to:

- military service and nature of discharge
- ageing out of care
- mobility issues
- legal status in country
- income and source of it
- current restrictions on where a person can legally reside
- children that may reside with the adult at some point in the future
- safety planning

Appendix A: About the VI-SPDAT

The HEARTH Act and federal regulations require communities to have an assessment tool for coordinated entry - and the VI-SPDAT and SPDAT meet these requirements. Many communities have struggled to comply with this requirement, which demands an investment of considerable time, resources and expertise. Others are making it up as they go along, using “gut instincts” in lieu of solid evidence. Communities need a practical, evidence-informed way to satisfy federal regulations while quickly implementing an effective approach to access and assessment. The VI-SPDAT is a first-of-its-kind tool designed to fill this need, helping communities end homelessness in a quick, strategic fashion.

The VI-SPDAT

The VI-SPDAT was initially created by combining the elements of the Vulnerability Index which was created and implemented by Community Solutions broadly in the 100,000 Homes Campaign, and the SPDAT Prescreen Instrument that was part of the Service Prioritization Decision Assistance Tool. The combination of these two instruments was performed through extensive research and development, and testing. The development process included the direct voice of hundreds of persons with lived experience.

The VI-SPDAT examines factors of current vulnerability and future housing stability. It follows the structure of the SPDAT assessment tool, and is informed by the same research backbone that supports the SPDAT - almost 300 peer reviewed published journal articles, government reports, clinical and quasi-clinical assessment tools, and large data sets. The SPDAT has been independently tested, as well as internally reviewed. The data overwhelmingly shows that when the SPDAT is used properly, housing outcomes are better than when no assessment tool is used.

The VI-SPDAT is a triage tool. It highlights areas of higher acuity, thereby helping to inform the type of support and housing intervention that may be most beneficial to improve long term housing outcomes. It also helps inform the order - or priority - in which people should be served. The VI-SPDAT does not make decisions; it informs decisions. The VI-SPDAT provides data that communities, service providers, and people experiencing homelessness can use to help determine the best course of action next.

Version 2

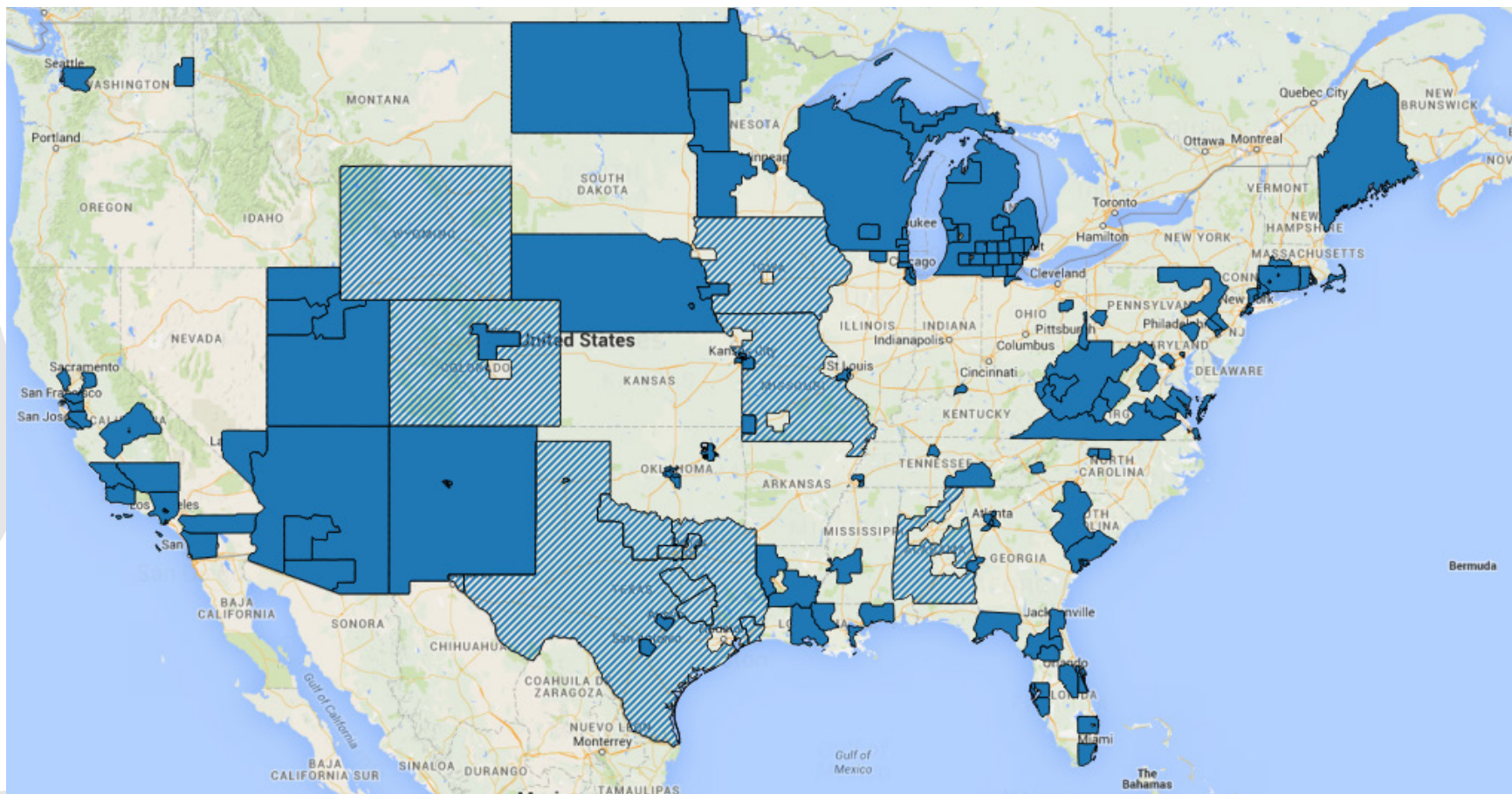
Version 2 builds upon the success of Version 1 of the VI-SPDAT with some refinements. Starting in August 2014, a survey was launched of existing VI-SPDAT users to get their input on what should be amended, improved, or maintained in the tool. Analysis was completed across all of these responses. Further research was conducted. Questions were tested and refined over several months, again including the direct voice of persons with lived experience and frontline practitioners. Input was also gathered from senior government officials that create policy and programs to help ensure alignment with guidelines and funding requirements.

You will notice some differences in Version 2 compared to Version 1. Namely:

- it is shorter, usually taking less than 7 minutes to complete;
- subjective elements through observation are now gone, which means the exact same instrument can be used over the phone or in-person;
- medical, substance use, and mental health questions are all refined;
- you can now explicitly see which component of the full SPDAT each VI-SPDAT question links to; and,
- the scoring range is slightly different (Don't worry, we can provide instructions on how these relate to results from Version 1).

Appendix B: Where the VI-SPDAT is being used in the United States

Since the VI-SPDAT is provided completely free of charge, and no training is required, any community is able to use the VI-SPDAT without the explicit permission of Community Solutions or OrgCode Consulting, Inc. As a result, the VI-SPDAT is being used in more communities than we know of. It is also being used in Canada and Australia.



A partial list of continua of care (CoCs) in the US where we know the VI-SPDAT is being used includes:

Alabama

- Parts of Alabama Balance of State

Arizona

- Statewide

California

- San Jose/Santa Clara City & County
- San Francisco
- Oakland/Alameda County
- Sacramento City & County
- Richmond/Contra Costa County
- Watsonville/Santa Cruz City & County
- Fresno/Madera County
- Napa City & County
- Los Angeles City & County
- San Diego
- Santa Maria/Santa Barbara County
- Bakersfield/Kern County
- Pasadena
- Riverside City & County
- Glendale
- San Luis Obispo County

Colorado

- Metropolitan Denver Homeless Initiative
- Parts of Colorado Balance of State

Connecticut

- Hartford
- Bridgeport/Stratford/Fairfield
- Connecticut Balance of State
- Norwalk/Fairfield County
- Stamford/Greenwich
- City of Waterbury

District of Columbia

- District of Columbia

Florida

- Sarasota/Bradenton/Manatee, Sarasota Counties
- Tampa/Hillsborough County
- St. Petersburg/Clearwater/Largo/Pinellas County
- Tallahassee/Leon County
- Orlando/Orange, Osceola, Seminole Counties
- Gainesville/Alachua, Putnam Counties
- Jacksonville-Duval, Clay Counties
- Palm Bay/Melbourne/Brevard County
- Ocala/Marion County
- Miami/Dade County
- West Palm Beach/Palm Beach County

Georgia

- Atlanta County
- Fulton County
- Columbus-Muscogee/Russell County
- Marietta/Cobb County
- DeKalb County

Hawaii

- Honolulu

Illinois

- Rockford/Winnebago, Boone Counties
- Waukegan/North Chicago/Lake County
- Chicago
- Cook County

Iowa

- Parts of Iowa Balance of State

Kansas

- Kansas City/Wyandotte County

Kentucky

- Louisville/Jefferson County

Louisiana

- Lafayette/Acadiana
- Shreveport/Bossier/Northwest
- New Orleans/Jefferson Parish
- Baton Rouge
- Alexandria/Central Louisiana CoC

Massachusetts

- Cape Cod Islands
- Springfield/Holyoke/Chicopee/Westfield/Hampden County

Maryland

- Baltimore City
- Montgomery County

Maine

- Statewide

Michigan

- Statewide

Minnesota

- Minneapolis/Hennepin County
- Northwest Minnesota
- Moorhead/West Central Minnesota
- Southwest Minnesota

Missouri

- St. Louis County
- St. Louis City
- Joplin/Jasper, Newton Counties
- Kansas City/Independence/Lee's Summit/Jackson County
- Parts of Missouri Balance of State

Mississippi

- Jackson/Rankin, Madison Counties
- Gulf Port/Gulf Coast Regional

North Carolina

- Winston Salem/Forsyth County
- Asheville/Buncombe County
- Greensboro/High Point

North Dakota

- Statewide

Nebraska

- Statewide

New Mexico

- Statewide

Nevada

- Las Vegas/Clark County

New York

- New York City
- Yonkers/Mount Vernon/New Rochelle/Westchester County

Ohio

- Toledo/Lucas County
- Canton/Massillon/Alliance/Stark County

Oklahoma

- Tulsa City & County/Broken Arrow
- Oklahoma City
- Norman/Cleveland County

Pennsylvania

- Philadelphia
- Lower Marion/Norristown/Abington/Montgomery County
- Allentown/Northeast Pennsylvania
- Lancaster City & County
- Bristol/Bensalem/Bucks County
- Pittsburgh/McKeesport/Penn Hills/Allegheny County

Rhode Island

- Statewide

South Carolina

- Charleston/Low Country
- Columbia/Midlands

Tennessee

- Chattanooga/Southeast Tennessee
- Memphis/Shelby County
- Nashville/Davidson County

Texas

- San Antonio/Bexar County
- Austin/Travis County
- Dallas City & County/Irving
- Fort Worth/Arlington/Tarrant County
- El Paso City and County
- Waco/McLennan County
- Texas Balance of State
- Amarillo
- Wichita Falls/Wise, Palo Pinto, Wichita, Archer Counties
- Bryan/College Station/Brazos Valley
- Beaumont/Port Arthur/South East Texas

Utah

- Statewide

Virginia

- Richmond/Henrico, Chesterfield, Hanover Counties
- Roanoke City & County/Salem
- Virginia Beach
- Portsmouth
- Virginia Balance of State
- Arlington County

Washington

- Seattle/King County
- Spokane City & County

Wisconsin

- Statewide

West Virginia

- Statewide

Wyoming

- Wyoming Statewide is in the process of implementing

6. Requirement to Attend Scheduled Interview

If the applicant cannot attend the scheduled interview, it is the applicant's responsibility to inform the PHA, in writing or by telephone, prior to the scheduled interview. The PHA will reschedule the interview within ten (10) days. If the applicant fails to attend the scheduled interview and does not contact the PHA in writing or by telephone to reschedule the interview the application may be rejected, and the applicant may be denied admission.

The PHA requires all family members eighteen (18) years of age or older to attend the interview.

If the applicant misses one (1) interview, the PHA will designate the application as inactive. The applicant may reapply at a later date.

7. Verification of Full Application Information

a) Information provided by the applicant will be verified including information documenting family composition, income, assets, allowances and deductions, preference status (if needed), full-time student status, and other factors relating to eligibility, to determine applicant eligibility before the applicant is issued a voucher.

b) Disclosure and verification of the Social Security Numbers (as assigned to them by the Social Security Administration) of all household members is mandated by HUD. The PHA will follow the guidelines established by HUD in obtaining and verifying the SSN of the household members of an applicant family or tenant family.

8. Final Determination and Notification of Eligibility

a) After the verification process is completed, a final determination of eligibility will be made before inviting the family to a briefing session for issuance of voucher.

b) The Housing Choice Voucher will not be issued before all eligibility criteria have been met.

C. Selection from the Waiting List

1. Basic Selection Policy

a) Applicants shall be selected in order of date and time of the initial application with consideration given to the regulations governing income targeting as well as any adopted local preference.

b) Applicants whose income is greater than thirty percent (30%) of the area median income may be passed on the waiting list pursuant to the income targeting requirements detailed below.

c) Applicants who have an equal weight or ranking of preferences will be chosen by date and time of application. The applicant with the earliest date and time will be chosen first.

2. Income Targeting Pursuant to the Quality Housing and Work Responsibility Act

a) Not less than seventy-five percent (75%) of all new admissions to the PHA's HCV Program during the PHA fiscal year from the PHA waiting list shall be an extremely low-income families. An extremely low-income family whose annual income does not exceed the higher of:

(1) The poverty guidelines established by the Department of Health and Human Services (DHHS) applicable to the family of size involved (except in the case of

families living in Puerto Rico or any other territory or possession of the United States); or

- (2) 30% of the median income for the area, as determined by HUD, with adjustment for smaller and larger family, except that HUD may establish income ceilings higher or lower than 30 percent of the area median income for the area if HUD finds that such variations are necessary because of unusually high or low family incomes.
- b) A PHA may admit a lower percent of extremely low-income families during a PHA's fiscal year (than otherwise required) if HUD approves the use of such lower percent by the PHA, in accordance with the PHA Plan, based on HUD's determination that:
 - (1) The PHA has opened its waiting list for a reasonable time for admission of extremely low-income families residing in the same metropolitan statistical area (MSA) or non-metropolitan county, both inside and outside the PHA jurisdiction;
 - (2) The PHA has provided full public notice of such opening to such families, and has conducted outreach and marketing to such families, including outreach and marketing to extremely low-income families on the Section 8 and public housing waiting lists of other PHAs with jurisdiction in the same MSA or non-metropolitan county;
 - (3) There are not enough extremely low-income families on the PHA's waiting list to fill available slots in the program during any fiscal year for which use of a lower percent is approved by HUD; and
 - (4) Admission of the additional very low-income families other than extremely low-income families to the PHA's tenant-based voucher program will substantially address worst case housing needs as determined by HUD.
- c) Two (2) or more PHAs in same jurisdiction may elect to be treated as a single PHA for purposes of meeting targeting goals.
- d) If a family initially leases a unit outside the PHA jurisdiction under portability at admission to the Housing Choice Voucher Program, such admission shall be counted against the targeting obligation of the initial PHA (unless the receiving PHA absorbs the portable family into the receiving PHA Housing Choice Voucher Program from the point of admission).

D. Local Preferences

The PHA has elected to adopt the following as the local preferences.

	Preference	Ranking or Point Value
1	Victims of domestic violence (spousal/child abuse)	1
2	Displacement due to federally declared disaster	1
3	Transfers from Project Based Voucher Section 8 units	1
4	Applicant families who are actively experiencing homelessness. This preference will be limited to no more than 33% of unit offers per month.	2

5	Single persons who are elderly, displaced, homeless or persons with disabilities over other single persons.	3
6	Families that include a person whose disabilities, but not for persons with a specific disability	3

Preference weights or number of preferences will not be added together. The family with the highest single weight or ranking will be selected first. In the event of a tie, families will be served in the order of the earliest date and time of application among the families that are tied.

E. Eligibility Determination

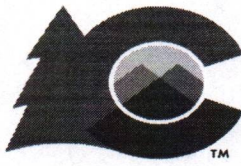
The PHA will determine whether an applicant for participation in the Section 8 Housing Choice Voucher Program qualifies as a family, is income-eligible, has disclosed and verified Social Security Numbers for each household member, is a U. S. Citizen or National or meet eligible non-citizen immigration status, has no history of drug/alcohol abuse and/or have record of violent crime, if family has no household member that is subject to lifetime registration under any State sex offender law, if family has no household member that owes money to any housing authority, and if each household member complies with the requirement to sign release information authorization and/or consent forms.

1. Definition of a Family

The applicant must qualify as a family. A family may be a single person or a group of persons.

A family includes but is not limited to the following, regardless of actual or perceived sexual orientation, gender identity, or marital status:

- a) A single person, who may be an elderly person, displaced person, disabled person, near-elderly person, or any other single person; or
- b) A group of persons residing together, and such group includes, but is not limited to:
 - (1) A family with or without children (a child is temporarily away from home because of placement in foster care is considered a member of the family);
 - (2) An elderly family;
 - (3) A near-elderly family;
 - (4) A disabled family;
 - (5) A displaced family; and
 - (6) The remaining member of a tenant family
- c) The following definitions apply:
 - (1) Disabled family means a family whose head (including co-head), spouse, or sole member is a person with a disability. It may include two or more persons with disabilities living together, or one or more persons with disabilities living with one or more live-in aides.
 - (2) Elderly family means a family whose head (including co-head), spouse, or sole



COLORADO

Department of Local Affairs

Division of Housing

**HOUSING CHOICE VOUCHER (HCV) AND
RENTAL ASSISTANCE PROGRAMS (RAP)
ADMINISTRATIVE PLAN**



COLORADO DEPARTMENT OF LOCAL AFFAIRS

DIVISION OF HOUSING

DIRECTOR – ALISON GEORGE

EFFECTIVE – SEPTEMBER 30, 2021

Targeted Funding Programs	Number of Set Aside Vouchers
Project-Based Assistance Program	Up to 20% of ACC + additional 10% to assist certain household types
VASH	1,201
Non Elderly Disabled	1,450
Family Unification Program	277
FSS	98

Regular HCV Funding

Regular HCV funding may be used to assist any eligible family on the waiting list. Families are selected from the waiting list according to the policies provided in Section 4-III.C.

4-III.C. SELECTION METHOD

PHAs must describe the method for selecting applicant families from the waiting list, including the system of admission preferences that DOH will use [24 CFR 982.202(d)].

Local Preferences [24 CFR 982.207; HCV p. 4-16]

PHAs are permitted to establish local preferences, and to give priority to serving families that meet those criteria. HUD specifically authorizes and places restrictions on certain types of local preferences. HUD also permits DOH to establish other local preferences, at its discretion. Any local preferences established must be consistent with DOH plan and the consolidated plan, and must be based on local housing needs and priorities that can be documented by generally accepted data sources.

Waiting List - Order of Selection

DOH has established local preferences, and gives priority to serving families that meet these criteria. Families will be given one preference point for each of the categories below for which they qualify and can verify.

➤ 1st Preference:

○ **Households that include someone experiencing homelessness-**

DOH will use the definition for literally homeless.

- Sleeping in a place not designed for or used as a regular sleeping accommodation, including a car, park, abandoned building, bus or train station, airport, camping ground, etc.
- Living in a shelter designed to provide temporary living arrangements (including emergency shelter, congregate shelters, transitional housing, hotels and motels paid for by charitable organizations or by government programs)
- Exiting an institution where they:
 - resided for ≤ 90 days AND

2021 CoC Program Competition Now Open

Tom Power <tpower@coloradocoalition.org>

Mon 8/23/2021 8:42 AM

To: DeeDee Clement <deidra911@gmail.com>; Charlene Tortorice <advocate@comcast.net>; beverly@catholicoutreach.org <beverly@catholicoutreach.org>; Nicki Johnson <hfapdirector@kci.net>; Shelly Greenwood <rmministry@kci.net>; Ben Strand <bstrand@rmhumanservices.org>; Veronica Gold <Veronica.Gold@posadapueblo.org>; gmoore@hbgv.org <gmoore@hbgv.org>; Jeri Erickson <jerickson@voacolorado.org>; Denise McHugh <denise@sparkcommunityfoundation.org>; Nellie Stagg <stagg@crcamerica.org>; Becky Rippy <rrippy@ccdenver.org>; Shawn Hayes <shayes@coloradocoalition.org>; abbieb@hrwco.org <abbieb@hrwco.org>; Lindsay.maisch@pitkincounty.com <Lindsay.maisch@pitkincounty.com>; Kelly.forstbauer@state.co.us <Kelly.forstbauer@state.co.us>; Judy McNeilsmith <director.services@lapuente.net>; Barbara Turner <barbara.turner@va.gov>; Bobby Innu <vista@youthmoveco.org>; Kristina Harris <vista@cydc-10.org>

Cc: Stephanie Van Matre <aadatrinidad@gmail.com>; DeeDee Clement <deidra911@gmail.com>; Marian McDonough <mmcdonough@ccdenver.org>; sheri@mybrightfuture.org <sheri@mybrightfuture.org>; Karen Bland <kabland@juno.com>; Charlene Tortorice <advocate@comcast.net>; Nicki Johnson <hfapdirector@kci.net>; Becky Rippy <rrippy@ccdenver.org>; Bev Lampley <beverly@catholicoutreach.org>; Kristin Toombs <kristin.toombs@state.co.us>; Veronica Gold <Veronica.Gold@posadapueblo.org>; Kim Bowman <kimbowman315@yahoo.com>; Jody Strouse <strousejody@yahoo.com>; Jahlia Daly - DOLA <jahlia.daly@state.co.us>; Jessica Winters <bcm@lfministries.org>; Holly Kasper-Blank <holly@mybrightfuture.org>; Lora Sholes <lzeitler@swhousingsolutions.com>

(Note to Colorado Balance of State Governing Board)

(Copy to Other Colorado Balance of State CoC Stakeholders)

Hi Everyone,

The 2021 competition for HUD Continuum of Care funds is now open. Please see the HUD message below, where you can follow the links to access the 2021 Notice of Funding Opportunity (NOFO), plus the application materials and associated HUD guidance. As in previous years, I will be preparing the consolidated grant application on behalf of the Balance of State CoC.

I will be sending you follow-up e-mails regarding HUD-required notifications, grant competition deadlines, and the availability of funds for new projects.

Thanks,

tom

Tom Power
CoC Lead Agency/Collaborative Applicant
Colorado Coalition for the Homeless
2111 Champa Street
Denver, Colorado 80205

From: HUD Exchange Mailing List <news@hudexchange.info>
Sent: Wednesday, August 18, 2021 2:14 PM
To: Tom Power <tpower@coloradocoalition.org>
Subject: FY 2021 CoC Program Competition Now Open

Is this email not displaying correctly? [View it in your browser.](#)

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HUD's community partners*

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FY 2021 CoC Program Competition Now Open

This information was originally distributed via HUD.gov. HUD Exchange is redistributing the information for awareness.

The Notice of Funding Opportunity (NOFO) for the Fiscal Year (FY) 2021 Continuum of Care (CoC) Program Competition has been posted on [Grants.gov](#) and will be available on the HUD.gov [Funding Opportunities page](#) later today.

Availability in e-snaps

The CoC Application, CoC Priority Listing, and Project Applications will be available in [e-snaps](#) no later than Thursday, August 19, 2021. Collaborative Applicants and project applicants will be able to access the applications to review, update, and enter required information for the application process.

Resources are available on the HUD.gov [CoC Program Competition page](#) and the HUD Exchange [e-snaps Resources page](#).

Submission Deadline: Tuesday, November 16, 2021 at 8:00 PM EST

Collaborative Applicants

- The CoC Application and CoC Priority Listing, which include all project applications that will be submitted to HUD, are separate submissions in [e-snaps](#). Collaborative Applicants must submit both parts of the CoC Consolidated Application by the application submission deadline for HUD to consider the CoC Consolidated

Application to be complete.

- There are six Project Listings in the CoC Priority Listing; however, only the New and Renewal Project Listings require unique rank numbers. The remaining four Project Listings only require Collaborative Applicants to accept or reject project applications.
- The CoC Competition Report that includes data reported in the Homelessness Data Exchange (HDX) is available for use by Collaborative Applicants to complete portions of the FY 2021 CoC Application.

Project Applicants

- Project applicants renewing projects can choose to import information from the project's FY 2019 renewal project application. This option is **not** available for projects renewing in *e-snaps* for the first time. Importing must occur during the funding opportunity registration step in *e-snaps* and is only available if you submitted a renewal project application in the FY 2019 CoC Program Competition. Imported responses must be carefully reviewed to ensure accuracy.
- Project applicants renewing a project for the first time in *e-snaps* will not be able to import information from a previous application. These applicants must complete the entire renewal project application. This situation includes projects that renewed for the first time and were awarded renewal funds under the FY 2020 CoC Program Non-Competitive Funding Notice.
- New project applications must be completed in full and in accordance with the new project application components permitted in this year's Competition.
- Youth Homelessness Demonstration Program (YHDP) replacement project applications must be completed in full and in accordance with the YHDP replacement project application process outlined in the NOFO.
- CoC planning and Unified Funding Agency (UFA) Costs applications will only be reviewed if submitted by the CoC's designated Collaborative Applicant identified in the CoC Applicant Profile in *e-snaps*.
- Dedicated Homeless Management Information System (HMIS) projects (renewal and new) can only be submitted by the CoC's designated HMIS Lead as identified in the CoC Applicant Profile in *e-snaps*.

Resources

New resources will be posted on the HUD.gov [CoC Program Competition](#) page between today, August 18, 2021 and Monday, August 23, 2021, including:

- FY 2021 CoC Estimated Annual Renewal Demand (ARD) Report
- Detailed instructions for the CoC Application, CoC Priority Listing, and all Project Application types
- Navigational guides for the New, Renewal, CoC Planning, and UFA Costs Project Applications, as well as the CoC Priority Listing

Additional guidance will be posted to the CoC Program Competition page within the next two weeks.

Resources currently available on the HUD Exchange [e-snaps Resources](#) page include:

- [e-snaps 101 Toolkit](#)
- [e-snaps 201 Toolkit](#)

Questions?

Questions about the CoC Program Competition must be submitted to the appropriate HUD.gov email address, as follows:

- cocnofo@hud.gov for questions about the NOFO, competition, and applications.
- e-snaps@hud.gov for questions about *e-snaps* technical issues, including creating an individual user profile, lockouts/password resets, requesting access to a CoC's or project applicant's *e-snaps* account, navigating *e-snaps*, updating the Applicant Profile, identifying the funding opportunity, creating a project, and accessing the application on the Submissions screen.

Note: Questions about policy and program implementation should continue to be submitted to the HUD Exchange [Ask A Question \(AAQ\) portal](#). In Step 2 of the question submission process, select "CoC Program" from the "My question is related to" drop down list. Do not submit Competition questions or questions about *e-snaps* to the CoC Program AAQ.

SNAPS Mailing List Subscription

SNAPS is now using two different listservs to communicate competition and program updates:

- **Subscribe to the HUD.gov listserv** for information developed by HUD/SNAPS regarding the CoC program, ESG program, YHDP, Notices of Funding Opportunity (NOFOs) developed by SNAPS, and any other information related to SNAPS programs and the work to end homelessness.
 - [Sign up for SNAPS Competition Information](#)
 - [Sign up for SNAPS Program Information](#)
- **Subscribe to the HUD Exchange listserv** for information and guidance produced by HUD technical assistance providers regarding SNAPS programs.
 - [Sign up for HUD Exchange updates](#)

SNAPS grantees and interested stakeholders should consider subscribing both to the HUD Exchange mailing list and HUD.gov mailing lists. Please communicate this information to your homeless organizations, local government contacts, and other interested stakeholders.



Visit the HUD Exchange at <https://www.hudexchange.info>

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HUD Exchange | ICF | 9300 Lee Highway | Fairfax | VA | 22031

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Deadline for Grant Applications

Tom Power <tpower@coloradocoalition.org>

Wed 8/25/2021 1:19 PM

To: DeeDee Clement <deidra911@gmail.com>; Charlene Tortorice <advocate@comcast.net>; beverly@catholicoutreach.org <beverly@catholicoutreach.org>; Nicki Johnson <hfapdirector@kci.net>; Shelly Greenwood <rmministry@kci.net>; Ben Strand <bstrand@rmhumanservices.org>; Veronica Gold <Veronica.Gold@posadapueblo.org>; gmoore@hbgv.org <gmoore@hbgv.org>; Jeri Erickson <jerickson@voacolorado.org>; Denise McHugh <denise@sparkcommunityfoundation.org>; Nellie Stagg <stagg@crcamerica.org>; Becky Rippy <rrippy@ccdenvr.org>; Shawn Hayes <shayes@coloradocoalition.org>; abbieb@hrwco.org <abbieb@hrwco.org>; Lindsay.maisch@pitkincounty.com <Lindsay.maisch@pitkincounty.com>; Kelly.forstbauer@state.co.us <Kelly.forstbauer@state.co.us>; Judy McNeilsmith <director.services@lapuente.net>; Barbara Turner <barbara.turner@va.gov>; Tobby Innu <vista@youthmoveco.org>; Kristina Harris <vista@cydc-10.org>

Cc: Stephanie Van Matre <aadatrinidad@gmail.com>; DeeDee Clement <deidra911@gmail.com>; Marian McDonough <mmcdonough@ccdenvr.org>; sheri@mybrightfuture.org <sheri@mybrightfuture.org>; Karen Bland <kabland@juno.com>; Charlene Tortorice <advocate@comcast.net>; Nicki Johnson <hfapdirector@kci.net>; Becky Rippy <rrippy@ccdenvr.org>; Bev Lampley <beverly@catholicoutreach.org>; Kristin Toombs <kristin.toombs@state.co.us>; Veronica Gold <Veronica.Gold@posadapueblo.org>; Kim Bowman <kimbowman315@yahoo.com>; Jody Strouse <strousejody@yahoo.com>; Jahlia Daly - DOLA <jahlia.daly@state.co.us>; Jessica Winters <bcm@lfministries.org>; Holly Kasper-Blank <holly@mybrightfuture.org>; Lora Sholes <lzeitler@swhousingolutions.com>

(Note to Balance of State Governing Board)
(Copy to Other Balance of State Stakeholders)

Hi Everyone,

This notice is in follow-up to my recent e-mail about the opening of the 2021 Continuum of Care program grant competition.

All applications for funding, both renewal and new applications, must be submitted **no later than Friday October 1.**

For those of you who may be new to this process, please note that applications are not sent to me, they must be submitted in HUD's E-snaps grants management database no later than Friday October 1.

Thanks,

tom

*Tom Power
CoC Lead Agency/Collaborative Applicant
Colorado Coalition for the Homeless
2111 Champa Street
Denver, Colorado 80205*

Project Review and Ranking Tools

Tom Power <tpower@coloradocoalition.org>

Tue 9/28/2021 8:45 AM

To: Mark Miller <mmiller@coloradocoalition.org>; Stephanie Van Matre <aadatrinidad@gmail.com>; DeeDee Clement <deidra911@gmail.com>; Marian McDonough <mmcdonough@ccdenver.org>; sheri@mybrightfuture.org <sheri@mybrightfuture.org>; Karen Bland <kabland@juno.com>; Charlene Tortorice <advocate@comcast.net>; Nicki Johnson <hfapdirector@kci.net>; Becky Rippey <rrippy@ccdenver.org>; Bev Lampley <beverly@catholicoutreach.org>; Kristin Toombs <kristin.toombs@state.co.us>; Veronica Gold <veronica.gold@posadapueblo.org>; Kim Bowman <kimb Bowman315@yahoo.com>; Jody Strouse <strousejody@yahoo.com>; Jahlia Daly - DOLA <jahlia.daly@state.co.us>; Jessica Winters <bcm@lfministries.org>; Holly Kasper-Blank <holly@mybrightfuture.org>; Lora Sholes <lzeitler@swhousingsolutions.com>

Cc: Shawn Hayes <shayes@coloradocoalition.org>

 2 attachments (467 KB)

Renewal Project Ranking Tool Draft - 2021.xlsx; New Project Ranking Tool Draft - 2021.xlsx;

(Note to All Applicants for Colorado Balance of State CoC 2021 Program Funds)

Hi Everyone,

This notice is required by the 2021 CoC Notice of Funding Opportunity (NOFO):

This notice is in follow up to my August 23 and August 25, 2021 e-mails announcing the opening of the 2021 competition for Balance of State CoC program funds. The attached Project Review and Ranking Tools will be used to review and rank all renewal and new projects for this year's grant competition.

Thank you,

tom

*Tom Power
Colorado Coalition for the Homeless
CoC Lead Agency/Collaborative Applicant
Colorado Balance of State CoC
2111 Champa Street
Denver, Colorado 80205*

Renewal Project Ranking Tool

2021 Colorado Balance of State Continuum of Care (CO BoS CoC) Renewal Project Ranking Tool

Directions:	
Steps:	<ol style="list-style-type: none"> In order to score the project, choose either the "PSH Project" or "RRH or TH Project" tab to the right of this tab, depending on the project type you're scoring. The information for Domestic Violence Providers is pulled from an HMIS comparable database. Save this file with another name should you need to score another project of the same type. Add the "Project Name" in cell 2C of the tab you're completing. Score the project as directed in the sheet, utilizing APR's, reports from Regional Coordinated Entry Non-CoC Funded Leads/Partners, and the corresponding spreadsheet sent by the Project Ranking Committee that shows percentage of funds expended. See the PSH Appendix (A,B,C, D, E & F Measures) and/or the RRH/TH Appendix (A,B,C, D, E & F Measures) depending on the project type you're scoring. Use the Appendix tabs to complete calculations for the measures in the PSH and RRH/TH Project tabs. The calculations should automatically populate in the PSH or RRH/TH Project tab for the corresponding project type (PSH or RRH/TH) Calculate the scores to the "Tie Breaker" questions (Located at the bottom of each PSH or RRH/TH "Project" Tab) so that the Project Ranking Committee has additional measures to use in case of a tie with another project.
Points of Clarification:	<ol style="list-style-type: none"> A separate workbook should be saved for each project type being scored. If scoring both a PSH and RRH/TH project, then one workbook can be used. The automatic formulas in the "Appendix" should transfer the calculation to the "Project" tabs. You must then choose the corresponding points for the projects from the drop-down menu of points. The "Total Scores" tab is an easy way to see scores for multiple projects on one sheet. Mainly it will be used by the Project Ranking Committee.
Files Needed to Score Projects:	<ol style="list-style-type: none"> All Project APR's can be found here: https://drive.google.com/drive/folders/1KczISuCBEB7rZLwF23L7ui-Ca6U0aGK-?usp=sharing The Expenditure of Grant Funds Spreadsheet can be found here: https://drive.google.com/drive/folders/1KczISuCBEB7rZLwF23L7ui-Ca6U0aGK-?usp=sharing Will communicate with CoC and HMIS Leads for answers to tie-breakers.

2021 Colorado Balance of State Continuum of Care (CO BoS CoC) Renewal Project Ranking Tool - Measures List and Description

Main Measures: These are the primary ranking measures for the Project Ranking Process.	
Measure: A. Percentage of Participants Who Either Stayed in the Program or Exited to Other Permanent Housing.	
Description: This measure is carried over from the previous year and provides information on who either stayed in the program or exited to Other Permanent Housing. This is an objective measure that is part of our System Performance Measure and is a chosen measure because it indicates success in permanent housing placement.	
Measure: B. Percentage of Adults who Increased or Maintained Income While in the Program.	
Description: This measure is carried over from the previous years and provides information on adults who increased or maintained income while in the program. This is an objective measure that is part of our System Performance Measures and is utilized as it is an indicator of success once someone exits the program.	
Measure: C. Unit Utilization Rate	
Description: This measure is carried over from the previous years and provides information on unit utilization for projects. This measure allows us to see how the project has utilized proposed units over the course of the grant year, broken in to quarters.	
Measure: D. Percentage of Adults Exiting with Non-Cash Benefit Sources.	
Description: This measure is carried over from previous years and provides information on adults who exited the program with non-cash benefit sources. These types of benefits can include SNAP benefits, WIC benefits, certain TANF benefits, et al. Non-cash benefit sources provide security to households that are exiting the program.	
Measure: E. Percentage of Adults Who Had Cash Income at Program Exit (Including Employment, Disability, etc.):	
Description: This is a new main measure which has functioned as a "tie-breaker" in years past. Similarly to measure B it focuses on income, though this measure looks at cash income at program exit. Cash income at program exit is another indicator of success once someone exits the program as it shows that the individual and family have a level of stability to maintain housing outside of program assistance.	
Measure: F. Returns to Homelessness	
Description: This is a new main measure which has functioned as a tie-breaker previously. This is a System Performance Measure that tracks returns to homelessness after working with a program. This provides information to the community about who is struggling in maintaining housing after program assistance and can be utilized to provide additional support for participants.	
Measure: G. 100% of program referrals made through Coordinated Entry	
Description: We utilize this measure to gauge the program's participation in Coordinated Entry. All CoC and ESG funded programs must funnel all program referrals through their regional Coordinated Entry System.	
Tie-Breakers: In cases where programs rated through main measures tie, the following "tie-breakers" are used to rank one scored project above another.	
Measure: H. Expenditure of Grant Funds	
Description: This measure uses any funds returned to HUD as a measure to break the ties of agencies with similarly scored projects. The returned funds are outlined in an excel spreadsheet generated by the SNAPS office.	
Measure: I. Data Quality	
Description: This measure utilizes the data quality section on a projects APR to break any ties that may occur through the main measures. If measure H. does not provide the necessary tie-breaking score needed to rank projects, move on to this measure.	

Project Name:		Permanent Supportive Housing (PSH)	
Measure:	Percentage of Participants Who Either Stayed in the Program or Exited to Other Permanent Housing.		
Directions:	To calculate the percentage, see Appendix to this scoring tool and reference APR Measures "Q05a", "Q23a" and "Q23b".		
Scoring System:	% Who met the criteria	Points to Assign	
	Less than 79.99% met the criteria	10	
	80% to 84.99% met the criteria	20	
	85% to 89.99% met the criteria	30	
	90% to 94.99% met the criteria	40	
	95% to 100% met the criteria	50	
	If it does not auto-populate from appendix, enter percent from Appendix Here:		0.00%
	Total Points Assigned for Project (Click on this cell for a drop-down update):		
Measure:	B. Percentage of Adults who Increased or Maintained Income While in the Program.		
Directions:	To calculate the percentage, see Appendix to this scoring tool and reference table "Q19a" of your APR.		
Scoring System:	% Who met the criteria	Points to Assign	
	Less than 19.99% met criteria	5	
	20% to 39.99% met criteria	10	
	40% to 59.99% met criteria	15	
	60% to 79.99% met criteria	20	
	80% to 100% met criteria	25	
	If it does not auto-populate from appendix, enter percent from Appendix Here:		0.00%
	Total Points Assigned for Project (Click on this cell for a drop-down update):		
Measure:	C. Unit Utilization Rate		
Directions:	Reference APR Q02, "Utilization Rate - Unit". Note: Utilization rates are calculated by averaging the rates of the four quarters as shown in the Unit Utilization Rate table.		
Scoring System:	% Who met the criteria	Points to Assign	
	Less than 64.99% unit utilization rate	5	
	65% to 74.99% unit utilization rate	10	
	75% to 84.99% unit utilization rate	15	
	85% to 94.99% unit utilization rate	20	
	95% to 100% unit utilization rate	25	
	If it does not auto-populate from appendix, enter percent from Appendix Here:		0.00%
	Total Points Assigned for Project (Click on this cell for a drop-down update):		
Measure:	D. Percentage of Adults Exiting with Non-Cash Benefit Sources.		
Directions:	Items to review: APR Measure 20(c). See Appendix for Information on Percentage Calculation		
Scoring System:	% Who met the criteria	Points to Assign	
	59.99% and less with Non-Cash Benefit Sources	5	
	60% to 69.99% with Non-Cash Benefit Sources	10	
	70% to 79.99% with Non-Cash Benefit Sources	15	
	80% to 89.99% with Non-Cash Benefit Sources	20	
	90% to 100% with Non-Cash Benefit Sources	25	
	If it does not auto-populate from appendix, enter percent from Appendix Here:		0.00%
	Total Points Assigned for Project (Click on this cell for a drop-down update):		
Measure:	E. Percentage of Adults Who Had Cash Income at Program Exit (Including Employment, Disability, etc.):		
Directions:	Items to review: APR Q18, "Total Adults", "Adults with Only Other Income", "Adults with No Income". *Note, this measure is looking at those who have exited programs. Any program that has no exits should be given 100% in final scoring for this tie-breaking measure.		
Scoring System:	% Who met the criteria	Points to Assign	
	49.99% and less with Cash Income at Program Exit	5	
	50% to 69.99% with Cash Income at Program Exit	10	
	70% to 89.99% with Cash Income at Program Exit	15	
	90% to 100% with Cash Income at Program Exit	20	
	If it does not auto-populate from appendix, enter percent from Appendix Here:		0.00%
	Total Points Assigned for Project (Click on this cell for a drop-down update):		
Measure:	F. Returns to Homelessness		
Directions:	Items to review: APR Q23(a), "Exit Destination - More Than 90 Days", "Temporary Destinations" Emergency Shelter or Place not Meant for Habitation and Q5(e) "Total Number of Persons Served"		
Scoring System:	% Who met the criteria	Points to Assign	
	80% to 100% Returns to Homelessness	5	
	60% to 79.99% Returns to Homelessness	10	
	40% to 59.99% Returns to Homelessness	15	
	20% to 39.99% Returns to Homelessness	20	
	0% to 19.99% Returns to Homelessness	25	
	If it does not auto-populate from appendix, enter percent from Appendix Here:		0.00%
	Total Points Assigned for Project (Click on this cell for a drop-down update):		

Measure:	G. 100% of program referrals made through Coordinated Entry		
Direction:	How to Score: The local Coordinated Entry Coordinator and BoS CE Committee as it relates to the BoS Coordinated Entry Policies & Procedures Version 2.1 & the Regional Decision Contact Guide which outlines each region's Policies & Procedures.		
Scoring System:	% Who met the criteria	Points to Assign	Provide score and narrative here
	75% to 84.99% unit utilization rate	0	
	85% to 94.99% unit utilization rate	10	
	95% to 100% unit utilization rate	20	
Total Points Assigned for Project C: 100% (100% of referrals made through Coordinated Entry)			

	0
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The below Measures will ONLY be used as a tie breaker for any applicants who have the same scores. In these instances, the percentage will be used as the score and higher percentages/scores will be ranked higher. Measure E will be used to break ties first and if any ties remain after comparing the tied projects with Measure E, those ties will be broken with Measure F.

For example: Program A, B and C all receive the same score on the original screening tool. They are then compared using Measure E, in which Program A has 75% of adults who had cash income at program exit, and programs B and C have 60% each. Then, programs B and C are ranked using the Measure F. If Project B has 95% of funds expended and program C has 70%, then Project B would rank higher than Project C. Therefore, even though they all originally tied, they will be ranked Program A, then Program B, then Program C.

B. Expenditure of Grant Funds	Percentage
Utilizing the HUD report documenting expended funds up to the end of 2019 sent to you via attachments, enter the percentage of funds expended for this project. (The percentage can be found adjacent to the project name under "Column Dp", "Percentage of Funds Disbursed")	0.00%

In order to best help the Project Ranking Committee and the BoS CoC Governing Board understand why funds may have been returned to HUD, we want to offer proj

I. Data Quality	Percentage
Q06a-d Add together percent of error in each category Q06a-d and the data timeliness numbers from Q06e. These will be used as tie-breakers should the remaining measures result in a tie. Move down each category and the lowest percentage rate in each scores higher than a project who has higher error rates. For Q06c the highest numbers in each breakdown of days result in the project being scored higher. The scoring goes in order from each category Q06a to Q06e, so once a tie is broken score the projects accordingly.	0%
Measure la Q06a "Personally Identifiable Information" ("Overall Score" Percentage Rate, higher percentage scores lower than a project with a lower percentage.)	0%
Measure lb Q06b Data Quality - Universal Data Elements (Add together percentages for total in this category, higher percentage scores lower than a project with a lower percentage.)	0%
Measure lc Q06c Data Quality - Income & Housing Data Quality (Add together percentages for total in this category, higher percentage scores lower than a project with a lower percentage.)	0%
Measure ld Q06d Data Quality - Chronic Homelessness (Add "% of Records Unable to Calculate" for total in this category, higher percentage scores lower than a project with a lower percentage.)	0%
Measure le Q06e Data Quality - Timeliness - Add "Total People Served from Q06a and then values from Q06c the APP to the corresponding day range. This will calculate a percentage based on the total number of people served.	0%
	0
	0
	0
	0
	0
	0

UNSCORED - The following section will not be scored in the 2021 Project Ranking Process. We are adding the language in order to provide notice that measures related to the below information will be added in future Project Ranking tools and processes. This will likely look differently from what is written below, but please answer where the agency is regarding each topic as of now. Again, projects are not being scored for the below information in the 2021 Project Ranking Process.

J. Equity & Inclusion
We are looking at metrics that can help inform the BoS CoC's approach to creating equitable systems (see definitions in "Measure Limit" Tab along with HUD's language around Promoting Racial Equity in Homelessness) for individuals and families across Colorado. To that end we are introducing a measure that we are considering in future ranking tools, which should help CoC projects look at their program metrics through an "equity lens".
By utilizing HMIS data we can begin to work through those directives:
Measure Recipient is working with HMIS Lead to develop a schedule for reviewing HMIS data with disaggregation of data by race, ethnicity, gender identity, and/or age. (HMIS Lead)
Goals/Future Metrics:
A. Conversations have not been had about utilizing HMIS for reviewing data with an equity lens as described above.
B. Conversations have been held regarding ways of utilizing HMIS for reviewing data with an equity lens as described above.

Appendix - 2021 CO BoS CoC Renewal Project Ranking Tool

Calculation of Measure A (From the APR) "Percentage of Participants Who Either Stayed in the Program or Exited to Other Permanent Housing.":		Calculate Measure A Here!
A1 Question 5a in the APR identifies the total # of persons served in the project.		Enter A1 Here:
A1= The "Total Number of Persons Served" Field		Enter A2 Here:
A2 Question 5a in the APR will identify the number of people that stayed in the program.		Enter A3 Here:
A2 =Total from the "Number of Stayers" Field		Enter A4 Here:
A3 Question 23c in the APR identifies the # of people that exited to Permanent Destinations.		A2, A3, A4 Total:
C= The "Total" Column adjacent to the "Subtotal" Row under "Permanent Destinations"		0
Question 23c "Other Destinations", "Deceased" contains the number of people who have passed away while in the program. This will be added to the "Permanent Destinations"		Total Percentage:
		0.00%
Math: Percentage who either stayed or exited to permanent destinations = (A2+A3+A4)/A1, Multiply by 100 to get the percentage.		Answers should autofill in the corresponding Project.

Calculation of Measure B (From the APR) - Percentage of Adults who Increased or Maintained Income While in the Program.		Calculate Measure B Here!																
B1 Using the table below as taken from Q19a2 of the APR, the percentage of those that maintained or increased income = (B2 – B1)/B2 Multiply by 100 to get percentage.		Enter B1 Here:																
		Enter B2 Here:																
		Total Percentage:																
		0.00%																
<p>Q19a2: Client Cash Income Change - Income Source - by Start and Exit</p> <table border="1"> <thead> <tr> <th>Had Income Category at Start and Did Not Have it at Exit</th> <th>Retained Income Category but Had Less \$ at Exit than at Start</th> <th>Retained Income Category and Same \$ at Start as at Exit</th> <th>Did Not Have the Income Category at Start and Gained the Income Category at Exit</th> <th>Did Not Have the Income Category at Start or at Exit</th> <th>Total Adults (Including Those with No Income)</th> <th>Performance Measure: Adults Who Gained or Increased Income from Start to Exit: Average Gain</th> <th>Performance measure: Percent of persons who accomplished this measure</th> </tr> </thead> <tbody> <tr> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> </tbody> </table>		Had Income Category at Start and Did Not Have it at Exit	Retained Income Category but Had Less \$ at Exit than at Start	Retained Income Category and Same \$ at Start as at Exit	Did Not Have the Income Category at Start and Gained the Income Category at Exit	Did Not Have the Income Category at Start or at Exit	Total Adults (Including Those with No Income)	Performance Measure: Adults Who Gained or Increased Income from Start to Exit: Average Gain	Performance measure: Percent of persons who accomplished this measure									Answers should autofill in the corresponding Project.
Had Income Category at Start and Did Not Have it at Exit	Retained Income Category but Had Less \$ at Exit than at Start	Retained Income Category and Same \$ at Start as at Exit	Did Not Have the Income Category at Start and Gained the Income Category at Exit	Did Not Have the Income Category at Start or at Exit	Total Adults (Including Those with No Income)	Performance Measure: Adults Who Gained or Increased Income from Start to Exit: Average Gain	Performance measure: Percent of persons who accomplished this measure											
Number of Adults with																		

Colorado Balance of State Continuum of Care 2018 Grant Competition Project Rankings Performance Measures/Renewal Outcomes for Renewal Projects

[illegible]

Calculation of Measure C (From the APR) - "Unit Utilization Rate"		Calculate Measure C Here!	
<p>C1 Using APR Q02. Bed and Unit Inventory and Utilization, go to "Units" and record the "Total" number under "As proposed in the Application"</p> <p>C2 Using APR Q02. Bed and Unit Inventory and Utilization, go to "Units" and record the numbers under January, April, July, and October below "Occupied AND Available for Occupancy As Completed in the APR by the Recipient" in the corresponding cells.</p> <p>Math: Divide each of the Months (C2) by the Total Units (C1) and multiply by 100 to get the percentage of each Month. Divide each Month's Percentage by 4 and add the resulting percentages together to get the "Total Percentage".</p>		C1 Total Units:	
		C2 January Here:	0.00%
		C2 April Here:	0.00%
		C2 July Here:	0.00%
		C2 October Here:	0.00%
		Total Percentage:	0.00%
<p>Answers should autofill in the corresponding Project. If there is some sort of error and the percentage is wrong, you may enter the correct percentage directly in to this cell. (Warning, doing so will remove the formula.)</p>			

Calculation of Measure D (From APR) - "Percentage of Adults Exiting with Non-Cash Benefit Sources."		Calculate Measure D Here!	
D1		Record D1 here:	
	From APR Q20(b), record the number in "Total" adjacent to "Benefits at Exit for Leavers" to get D1.	Record D2 here:	
D2	From Q20(b), record the number in "1+ Source(s)" adjacent from "Benefit at Exit for Leavers" to get D2.	Record D3 here:	
		Total Percentage:	0.00%
D3	From Q23(c), "Exit Destination" , record "Other Destinations" "Deceased" adjacent to "Total" to get D3.	<p>Answers should autofill in the corresponding Project.</p>	
	Math: Percentage of Adults Exiting with Non-Cash Benefit Sources = D1+ D3 / D2, Multiple by 100 to get the percentage		
	<p><i>*Note, any program that has no "Leavers" should be given 100% directly in the Project Tab in Measure D, even though this calculation may show 0% if completed as directed.</i></p>		

Calculation for Measure E (From APR) - "Percentage of Adults Who Had Cash Income at Program Exit (Including Employment, Disability, etc.)"		Calculate Measure E Here!	

E1	From APR Q18, record the number of "Total Adults" adjacent to "Number of Adults at Exit (Leavers)"	Record E1 here:	0
E2	From APR Q18, record the number of "Adults with Only Earned Income (i.e. Employment Income)" adjacent to "Number of Adults at Exit (Leavers)"	Record E2 here:	0
E3	From APR Q18, record the number of "Adults with Only Other Income" adjacent to "Number of Adults at Exit (Leavers)"	Record E3 here:	0
E4	From APR Q18, record the number of "Adults with Both Earned and Other Income" adjacent to "Number of Adults at Exit (Leavers)"	Record E4 here:	0
E5	From APR Q18, record the number of "Adults with No Income" adjacent to "Number of Adults at Exit (Leavers)"	Record E5 here:	0
	Math: Add together the sources of income (E2, E3, E4) and subtract E5 to get the "subtotal". Divide the Subtotal by E1 and multiply by 100 to get the percentage of Adults Who Had Cash Income at Program Exit (Including Employment, Disability, etc.).	Subtotal:	0
		Total Percentage:	0.00%

Calculations for Measure F (From APR) - "Returns to Homelessness"			
F1	From Q23(c), "Temporary Destinations", record Total # of "Emergency shelter, including hotel or motel paid for with emergency shelter voucher"	Record F1 here:	0
		Record F2 here:	0
F2	From Q23(c), "Temporary Destinations", record Total # of "Place not meant for habitation (e.g., a vehicle, an abandoned building, bus/train/subway station/airport or anywhere outside)"	Record F3 here:	0
		Subtotal:	0
F3	From Q23(c), go to "Other Destinations", "Deceased", and record the number under "Total".	Record F4 here:	0
		Total Percentage:	0.00%
F4	C. Q5(a), Record "Total Number of Persons Served".		
	Math: Add together F1, F2, and F3 to get the subtotal. Divide the subtotal by F4 and multiply by 100 to get the percentage.		

Rapid Rehousing (RRH) or Transitional Housing (TH)				
Project Name:				
Measure: Directions: Scoring System:	A. Percentage of Participants Who Either Stayed in the Program or Exited to Other Permanent Housing.			
	To calculate the percentage, see Appendix to this scoring tool and reference APR Measures "Q05a", "Q23a" and "Q23b".			
	% Who met the criteria	Points to Assign		
	Less than 79.99% met the criteria	10		
	80% to 84.99% met the criteria	20		
	85% to 89.99% met the criteria	30		
	90% to 92.99% met the criteria	40		
	93% to 100% met the criteria	50		
			If it does not auto-populate from appendix, enter percent from Appendix Here:	0.00%
Total Points Assigned for Project (Click on the cell for a drop-down option):				
Measure: Directions: Scoring System:	B. Percentage of Adults who Increased or Maintained Income While in the Program.			
	To calculate the percentage, see Appendix to this scoring tool and reference table "Q19a3" of your APR.			
	% Who met the criteria	Points to Assign		
	Less than 19.99% met criteria	5		
	20% to 39.99% met criteria	10		
	40% to 59.99% met criteria	15		
	60% to 79.99% met criteria	20		
	80% to 100% met criteria	25		
			If it does not auto-populate from appendix, enter percent from Appendix Here:	0.00%
Total Points Assigned for Project (Click on the cell for a drop-down option):				
Measure: Directions: Scoring System:	C. Unit Utilization Rate			
	Reference APR Q02, "Utilization Rate - Unit". Note: Utilization rates are calculated by averaging the rates of the four quarters as shown in the Unit Utilization Rate table.			
	% of Unit Utilization Rate	Points to Assign		
	Less than 64.99% unit utilization rate	5		
	65% to 74.99% unit utilization rate	10		
	75% to 84.99% unit utilization rate	15		
	85% to 92.99% unit utilization rate	20		
	93% to 100% unit utilization rate	25		
			If it does not auto-populate from appendix, enter percent from Appendix Here:	0.00%
Total Points Assigned for Project (Click on the cell for a drop-down option):				
Measure: Directions: Scoring System:	D. Percentage of Adults Exiting with Non-Cash Benefit Sources.			
	Items to review: APR Measure 20(b). See Appendix for Information on Percentage Calculation.			
	% Who met the criteria	Points to Assign		

	59.99% and less with Non-Cash Benefit Sources	5	
	60% to 69.99% with Non-Cash Benefit Sources	10	
	70% to 79.99% with Non-Cash Benefit Sources	15	
	80% to 89.99% with Non-Cash Benefit Sources	20	
	90% to 100% with Non-Cash Benefit Sources	25	
	Total Points Assigned for Project (Click on the cell for a drop-down option):		0.00%

If it does not auto-populate from appendix, enter percent from Appendix Here:

Measure:	E. Percentage of Adults Who Had Cash Income at Program Exit (Including Employment, Disability, etc.);										
Directions:	Items to review: APR Q18, "Total Adults", "Adults with only Earned Income", "Adults with Only Other Income" and "Adults with No Income".										
Scoring System:	*Note, this measure is looking at those who have exited programs. Any program that has no exits should be given 100% in final scoring and awarded the corresponding points.										
	<table> <tr> <th>% Who met the criteria</th><th>Points to Assign</th></tr> <tr> <td>49.99% and less with Cash Income at Program Exit</td><td>5</td></tr> <tr> <td>50% to 69.99% with Cash Income at Program Exit</td><td>10</td></tr> <tr> <td>70% to 89.99% with Cash Income at Program Exit</td><td>15</td></tr> <tr> <td>90% to 100% with Cash Income at Program Exit</td><td>20</td></tr> </table>	% Who met the criteria	Points to Assign	49.99% and less with Cash Income at Program Exit	5	50% to 69.99% with Cash Income at Program Exit	10	70% to 89.99% with Cash Income at Program Exit	15	90% to 100% with Cash Income at Program Exit	20
% Who met the criteria	Points to Assign										
49.99% and less with Cash Income at Program Exit	5										
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70% to 89.99% with Cash Income at Program Exit	15										
90% to 100% with Cash Income at Program Exit	20										
	If it does not auto-populate from appendix, enter percent from Appendix Here:										
	Total Points Assigned for Project (Click on the cell for a drop-down option):										

If it does not auto-populate from appendix, enter percent from Appendix Here:

Measure:	F. Returns to Homelessness												
Directions:	Items to review: APR Q23(c), "Exit Destination", "Temporary Destinations" Emergency Shelter or Place not Meant for Habitation and Q5(a).												
Scoring System:	"Total Number of Persons Served"												
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	If it does not auto-populate from appendix, enter percent from Appendix Here:												
	Total Points Assigned for Project (Click on the cell for a drop-down option):												

If it does not auto-populate from appendix, enter percent from Appendix Here:

Measure:	G. Project Prioritizes Based on Greatest Need		
Directions:	How to Score: The local Coordinated Entry Coordinator and BoS CE Committee as it relates to the BoS Coordinated Entry Policies & Procedures Version 1 & Regional Coordinated Entry Policies and Procedures.		
Scoring System:	% Who met the criteria	Points to Assign	Provide score and narrative here:
	Does not use the VI-SPDAT and does not participate in Case	0	
	Uses the VI-SPDAT, does not Participate in Case Conferencing	10	
	Uses the VI-SPDAT and Participates in Case Conferencing	20	
	Total Points Assigned for Project (Click on the cell for a drop-down option):		

Total: 0

Tie Breakers

The below Measures will ONLY be used as a tie breaker for any applicants who have the same scores. In these instances, the percentage will be used as the score and higher percentages/scores will be ranked higher. Measure E will be used to break ties first and if any ties remain after comparing the tied projects with Measure E, those ties will be broken with Measure F.

For example: Program A, B and C all receive the same score on the original screening tool. They are then compared using Measure E, in which Program A has 75% of adults who had cash income at program exit, and programs B and C have 60% each. Then, programs B and C are ranked using the Measure F. If project B has 95% of funds expended and program C has 70%, then Project B would rank higher than Project C. Therefore, even though they all originally tied, they will be ranked Program A, then Program B, then Program C.

H. Expenditure of Grant Funds		Percentage:
Utilizing the HUD report documenting expended funds up to the end of 2019 sent to you via attachments, enter the percentage of funds expended for this project. (The percentage can be found adjacent to the project name under "Column DP", "Percentage of Funds Disbursed")		
		0.00%

I. Data Quality		
Q06a-d Add together percent of error in each category Q06a-d and the data timeliness numbers from Q06e. These will be used as tie-breakers should the remaining measures result in a tie. Move down each category and the lowest percentage rate in each scores <u>higher</u> than a project who has higher error rates. For Q06e the highest numbers in each breakdown of days result in the project being scored higher. The scoring goes in order from each category Q06a to Q06e, so once a tie is broken score the projects accordingly.		
Measure Ia	Q06a "Personally Identifiable Information" ("Overall Score" Percentage Rate, higher percentage scores lower than a project with a lower percentage.)	"Overall Score" Total: 0%

Measure Ib	Q06b Data Quality - Universal Data Elements (Add together percentages for total in this category, higher percentage scores lower than a project with a lower percentage.)	Total of Percentages:	0%
Measure Ic	Q06c Data Quality - Income & Housing Data Quality (Add together percentages for total in this category, higher percentage scores lower than a project with a lower percentage.)	Total of Percentages:	0%
Measure Id	Q06d Data Quality - Chronic Homelessness (Add "% of Records Unable to Calculate" for total in this category, higher percentage scores lower than a project with a lower percentage.)	Total of Percentages:	0%
Measure Ie	Q06e Data Quality - Timeliness - Add Total People Served from Q05a and then values from Q06e the APR to the corresponding day range. This will calculate a percentage based on the total number of people served.	Ie1 Here: 0 Days:	0
		Ie2 Here: 1-3 Days:	0
		Ie3 Here: 4-6 Days:	0
		Ie4 Here: 7-10 Days:	0
		Ie5 Here: 11+Days:	0
	Q05a - Total People Served: 0		0%

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J. Equity & Inclusion	
	<p>We are looking at metrics that can help inform the BoS CoC's approach to creating equitable systems (see definitions in "Measure List" Tab along with HUD's language around Promoting Racial Equity in Homelessness.) for individuals and families across Colorado. To that end we are introducing a measure that we are considering in future ranking tools, which should help CoC projects look at their program metrics through an "equity lens".</p> <p>By utilizing HMIS data we can begin to work through those directives.</p>
Measure	Recipient is working with HMIS Lead to develop a schedule for reviewing HMIS data with digression of data by race, ethnicity, gender identity, and/or age.
Metrics:	<p>A. Conversations have not been had about utilizing HMIS for reviewing data with an equity lens as described above.</p> <p>B. Conversations have been held regarding ways of utilizing HMIS for reviewing data with an equity lens as described above.</p> <p>C. There is a plan and timeline in place to review HMIS data with an equity lens, as described above.</p> <p>D. HMIS data and reports have been configured to help project review HMIS data with an equity lens, as described above.</p> <p>E. Utilizing HMIS Data, the CoC and program have worked through the "Promoting Racial Equity in Homelessness" process described above to assess racial disparities and if present have begun working through the "Promoting Racial Equity in Homelessness" process as described above.</p>

Appendix - 2021 CO BoS CoC Renewal Project Ranking Tool

Calculate Measure A Here!
Enter A1 Here:
Enter A2 Here:
Enter A3 Here:
Enter A4 Here:
A2, A3, A4 Total:
Total Percentage:
0.00%

Calculation of Measure A "Percentage of Participants Who Either Stayed in the Program or Exited to Other Permanent Housing." (From the APR):

A1 Question 5a in the APR identifies the total # of persons served in the project.
A1= The "Total Number of Persons Served" Field

A2 Question 5a in the APR will identify the number of people that stayed in the program.
A2 =Total from the "Number of Stayers" Field

A3 Question 23c in the APR identifies the # of people that exited to Permanent Destinations.
C= The "Total" Column adjacent to the "Subtotal" Row under "Permanent Destinations"

Question 23c "Other Destinations", "Deceased" contains the number of people who have passed away while in the program. This will be added to the "Permanent Destinations"

Math: Percentage who either stayed or exited to permanent destinations = (A2+A3+A4)/A1, Multiply by 100 to get the percentage.

Answers should autofill in the corresponding Project.

Calculate Measure B Here!
Enter B1 Here:
Enter B2 Here:
Total Percentage:
0.00%

Calculation of Measure B (From the APR) - Percentage of Adults who Increased or Maintained Income While in the Program.

B1 Using the table below as taken from Q19a2 of the APR, the percentage of those that maintained or increased income = (B2 – B1)/B2
 Multiply by 100 to get percentage.

Q19a2: Client Cash Income Change - Income Source - by Start and Exit

Had Income Category at Start and Did Not Have It at Exit	Retained Income Category but Had Less \$ at Exit than at Start	Retained Income Category and Same \$ at Start as at Exit	Retained Income Category and Increased \$ at Exit	Did Not have the Income Category at Start and Gained the Income Category at Exit	Did Not have the Income Category at Start or at Exit	Total Adults (Including Those with No Income)	Performance Measure: Adults Who Gained or Increased Income from Start to Exit; Average Gain	Performance measure: Percent of persons who accomplished this measure
_____	_____	_____	_____	_____	_____	_____	_____	_____

Number of Adults with _____

Answers should autofill in the corresponding Project.

Earned Income (i.e., Employment Income)	-	-	-	-	-	-	-	-	-	-	-
Average Change in Earned Income	-	-	-	-	-	-	-	-	-	-	-
Number of Adults with Other Income	-	-	-	-	-	-	-	-	-	-	-
Average Change in Other Income	-	-	-	-	-	-	-	-	-	-	-
Number of Adults with Any Income (i.e., Total Income)	<div style="border: 1px solid black; border-radius: 50%; padding: 5px;">Sum = B1</div>						<div style="border: 1px solid black; border-radius: 50%; padding: 5px;">B2</div>				
Average Change in Overall Income	-	-	-	-	-	-	-	-	-	-	-

Calculation of Measure C (From the APR) - "Unit Utilization Rate"

C1 Using APR Q02. Bed and Unit Inventory and Utilization, go to "Units" and record the "Total" number under "As proposed in the Application"

C2 Using APR Q02. Bed and Unit Inventory and Utilization, go to "Units" and record the numbers under January, April, July, and October below "Occupied AND Available for Occupancy As Completed in the APR by the Recipient" in the corresponding cells.

Math: Divide each of the Months (C2) by the Total Units (C1) and multiply by 100 to get the percentage of each Month. Divide each Month's Percentage by 4 and add the resulting percentages together to get the "Total Percentage".

Calculate Measure C Here!	
C1 Total Units:	
C2 January Here:	0.00%
C2 April Here:	0.00%
C2 July Here:	0.00%
C2 October Here:	0.00%
Total Percentage:	0.00%

Answers should autofill in the corresponding Project. If there is some sort of error and the percentage is wrong, you may enter the correct percentage directly in to this cell.
(Warning, doing so will remove the formula.)

Calculation of Measure D (From APR) - "Percentage of Adults Exiting with Non-Cash Benefit Sources."

D1	From APR Q20(b), record the number in "Total" adjacent to "Benefits at Exit for Leavers" to get D1.	Record D1 here:	
D2	From Q20(b), record the number in "1+ Source(s)" adjacent from "Benefit at Exit for Leavers" to get D2.	Record D2 here:	
		Record D3 here:	
		Total Percentage:	0.00% ^a
D3	From Q23(c), "Exit Destination", record "Other Destinations" "Deceased" adjacent to "Total" to get D3.	Answers should autofill in the corresponding Project.	
	Math: Percentage of Adults Exiting with Non-Cash Benefit Sources = D1 + D3 / D2, Multiple by 100 to get the percentage		
	<i>*Note, any program that has no "Leavers" should be given 100% directly in the Project Tab in Measure D, even though this calculation may show 0% if completed as directed.</i>		

Calculation for Measure E (From APR) - "Percentage of Adults Who Had Cash Income at Program Exit (Including Employment, Disability, etc.)"		Calculate Measure E Here!	
E1 (Leavers)"	From APR Q18, record the number of "Total Adults" adjacent to "Number of Adults at Exit	Record E1 here:	0
E2 adjacent to "Number of Adults at Exit (Leavers)"	From APR Q18, record the number of "Adults with Only Earned Income (i.e. Employment Income)" adjacent to "Number of Adults at Exit (Leavers)"	Record E2 here:	0
E3 Adults at Exit (Leavers)"	From APR Q18, record the number of "Adults with Only Other Income" adjacent to "Number of Adults at Exit (Leavers)"	Record E3 here:	0
E4 "Number of Adults at Exit (Leavers)"	From APR Q18, record the number of "Adults with Both Earned and Other Income" adjacent to "Number of Adults at Exit (Leavers)"	Record E4 here:	0
E5 Exit (Leavers)"	From APR Q18, record the number of "Adults with No Income" adjacent to "Number of Adults at Exit (Leavers)"	Record E5 here:	0
	Math: Add together the sources of income (E2, E3, E4) and subtract E5 to get the "subtotal". Divide the Subtotal by E1 and multiply by 100 to get the percentage of Adults Who Had Cash Income at Program Exit (Including Employment, Disability, etc.).	Subtotal:	0
		Total Percentage:	0.00%

Calculations for Measure F (From APR) - "Returns to Homelessness"		Calculate Measure F Here!	
F1 From Q23(c), "Temporary Destinations", record Total # of "Emergency shelter, including hotel or motel paid for with emergency shelter voucher"		Record F1 here:	0
		Record F2 here:	0

F2	From Q23(c), "Temporary Destinations", record Total # of "Place not meant for habitation (e.g., a vehicle, an abandoned building, bus/train/subway station/airport or anywhere outside)"	Record F3 here:	0
		Subtotal:	0
F3	From Q23(c), go to "Other Destinations", "Deceased", and record the number under "Total".	Record F4 here:	0
		Total Percentage:	0.00%
F4	C. Q5(a), Record "Total Number of Persons Served".		
	Math: Add together F1, F2, and F3 to get the subtotal. Divide the subtotal by F4 and multiply by 100 to get the percentage.		

New Project Review and Ranking Tool

New Project Threshold Questions - These are threshold questions for new projects and each project must meet these to be considered. Mark each answer with an X.				Yes	No	Will Participate/NA
1	Applicant has active SAM registration with current information:					
2	Applicant has a valid DUNS number in application:					
3	Applicant has no Outstanding Delinquent Federal Debts - It is HUD policy, consistent with the purposes and intent of 31 U.S.C. 3720B and 28 U.S.C. 5201(e), that applicants with outstanding delinquent federal debt will not be eligible to receive an award of funds, unless: A negotiated repayment schedule is established and the repayment schedule is not delinquent, or Other arrangements satisfactory to HUD are made before the award of funds by HUD.					
4	Applicant has no Debarments and/or Suspensions - In accordance with 2 CFR 2424, no award of federal funds may be made to debarred or suspended applicants, or those proposed to be debarred or suspended from doing business with the Federal Government.					
5	Applicant has an Accounting System, HUD will not award or disburse funds to applicants that do not have a financial management system that meets federal standards as described at 2 CFR 200.302. HUD may arrange for a survey of financial management systems for applicants selected for award who have not previously received federal financial assistance or where HUD Program officials have reason to question whether a financial management system meets federal standards, or for applicants considered high risk based on past performance or financial management findings.					
6	Disclosure of any violations of Federal criminal law - Applicants must disclose in a timely manner, in writing to HUD, all violations of Federal criminal law involving fraud, bribery, or gratuity violations potentially affecting the Federal award. Failure to make required disclosures can result in any of the remedies described in 2 CFR §200.338. Remedies for noncompliance, including suspension or debarment. This mandatory disclosure requirement also applies to subrecipients of HUD funds who must disclose to the pass-through entity from which it receives HUD funds.					
7	Demonstrate they are Eligible Project Applicants - Eligible project applicants for the CoC Program Competition are, under 24 CFR 578.15, nonprofit organizations, States, local governments, and instrumentalities of State and local governments. Public housing agencies, as such term is defined in 24 CFR 5.120, are eligible without limitation or exclusion. Neither for-profit entities nor Indian tribes are eligible to apply for grants or to be subrecipients of grant funds.					
8	Submitted the required certifications as specified in the NOFA.					
9	Demonstrated the project is cost-effective, including costs of construction, operations, and supportive services with such costs not deviating substantially from the norm in that locale for the type of structure or kind of activity.					
10	Demonstrated they participate in HMIS - Project applicants, except Collaborative Applicants that only receive awards for CoC planning costs and, if applicable, UFA Costs, must agree to participate in a local HMIS system. However, in accordance with Section 407 of the Act, any victim service provider that is a recipient or subrecipient must not disclose, for purposes of HMIS, any personally identifying information about any client. Victim service providers must use a comparable database that complies with the federal HMIS data and technical standards. While not prohibited from using HMIS, legal services providers may use a comparable database that complies with federal HMIS data and technical standards, if deemed necessary to protect attorney client privilege.					

11	<p>Demonstrated Project Meets Minimum Project Standards - HUD will assess all new projects for the following minimum project eligibility, capacity, timeliness, and performance standards. Please note that these are minimum threshold criteria. CoCs and project applicants should carefully review each year's NOFA to ensure they understand and have accounted for all applicable standards. To be considered as meeting project quality threshold, all new projects must meet all of the following criteria:</p> <p>Project applicants and potential subrecipients must have satisfactory capacity, drawdowns, and performance for existing grant(s) that are funded under the SHP, S+C, or CoC Program, as evidenced by timely reimbursement of subrecipients, regular drawdowns, and timely resolution of any monitoring findings; service providers must use a comparable database that complies with the federal HMIS data and technical standards. While not prohibited from using HMIS, legal services providers may use a comparable database that complies with federal HMIS data and technical standards, if deemed necessary to protect attorney client privilege.</p> <p>For expansion projects, project applicants must clearly articulate the part of the project that is being expanded. Additionally, the project applicants must clearly demonstrate that they are not replacing other funding sources; and,</p> <p>Project applicants must demonstrate they will be able to meet all timeliness standards per 24 CFR 578.85. Project applicants with existing projects must demonstrate that they have met all project renewal threshold requirements of this NOFA. HUD reserves the right to deny the funding request for a new project, if the request is made by an existing recipient that HUD finds to have significant issues related to capacity, performance, unresolved audit or monitoring findings related to one or more existing grants, or does not routinely draw down funds from eLOCCS at least once per quarter. Additionally, HUD reserves the right to withdraw funds if no APR is submitted on the prior grant.</p>		
12	Demonstrated Project is Consistent with Jurisdictional Consolidated Plan(s) - All projects must be consistent with the relevant jurisdictional Consolidated Plan(s). The CoC will be required to submit a Certification of Consistency with the Consolidated Plan at the time of application submission to HUD.		
13	Coordinated Entry Participation (If Applicable) If Not Applicable, Explain:		

New Project Ranking Tool

Project Name:
Organization Name:
Project Type (PSH, RRH, TH/RRH, SSO, etc.):
Type of Funding (CoC Bonus or DV Bonus):

1. EXPERIENCE		Minimum to Max Score	Enter Points Awarded Here	Reasoning for Points Awarded (If applicable)
A.	Describe the experience of the applicant and sub-recipients (if any) in working with the proposed population and in providing housing similar to that proposed in the application.	0-20		
B.	Describe experience with utilizing a Housing First approach. Include 1) eligibility criteria; 2) process for accepting new clients; 3) process and criteria for exiting clients. Must demonstrate there are no preconditions to entry, allowing entry regardless of current or past substance abuse, income, criminal records (with exceptions of restrictions imposed by federal, state, or local law or ordinance), marital status, familial status, actual or perceived sexual orientation, gender identity. Must demonstrate the project has a process to address situations that may jeopardize housing or project assistance to ensure that project participation is terminated in only the most severe cases.	0-15		
C.	Describe experience in effectively utilizing federal funds including HUD grants and other public funding, including satisfactory drawdowns and performance for existing grants as evidenced by timely reimbursement of subrecipients (if applicable), regular drawdowns, timely resolution of monitoring findings, and timely submission of required reporting on existing grants.	0-10		
2. Design of Housing & Supportive Services				
A.	Extent to which the applicant			
1.	Demonstrate understanding of the needs of the clients to be served.			
2.	Demonstrate type, scale, and location of the housing fit the needs of the clients to be served.			
3.	Demonstrate type and scale of the all supportive services, regardless of funding source, meet the needs of the clients to be served.	0-20		
4.	Demonstrate how clients will be assisted in obtaining and coordinating the provision of mainstream benefits			
5.	Establish performance measures for housing and income that are objective, measurable, trackable, and meet or exceed any established HUD, HEARTH or CoC benchmarks.			
B.	Describe how your project has and/or will advance racial equity in housing and services. This should include any assessments done on whether people of marginalized races and/or ethnicities are less likely to receive homeless assistance or positive outcomes, whether racial or ethnic disparities are present, and whether CoCs and homeless providers' identified barriers that led to these disparities and have taken steps to eliminate these barriers to improve racial equity. Extra points will be awarded if the project can show that they have reviewed internal policies and procedures with an equity lens and has a plan for developing and implementing equitable policies that do not impose undue barriers that exacerbate disparities and outcomes and/or has leadership at the Board, Agency and/or project level is comprised by individuals who are typically under-represented. (BIPOC, LGBTQIAA+, etc.)	0-15		
C.	New Project describes a plan for reviewing program participant outcomes with an equity lens, including disaggregation of data by race, ethnicity, gender identity, and/or age. This can include information about how programmatic changes will be made to make program participant outcomes more equitable. If already implementing a plan, describe findings from outcome review.	0-15		
C.	Describe the plan to assist clients to rapidly secure and maintain permanent housing that is safe, affordable, accessible, and acceptable to their needs.	0-20		
D.	Describe how clients will be assisted to increase employment and/or income and to maximize their ability to live independently.	0-10		
3. TIMELINESS				
A.	Describe plan for rapid implementation of the program documenting how the project will be ready to begin housing the first program participant. Provide a detailed schedule of proposed activities for 60 days, 120 days, and 180 days after grant award.	0-20		
4. FINANCIAL				
A.	Project is cost-effective - comparing projected cost per person served to CoC average within project type.	0-5		
B.	Audit			
1.	Most recent audit found no exceptions to standard practices	0-5		
2.	Most recent audit identified agency as 'low risk'	0-5		
3.	Most recent audit indicates no findings	0-5		
C.	Documented match amount.	0-5		
D.	Budgeted costs are reasonable, allocable, and allowable.	0-10		
5. PROJECT EFFECTIVENESS				
	Coordinated Entry Participation- 100% of entries to project from CE referrals	Minimum to Max Score	Enter Points Awarded Here	Reasoning for Points Awarded (If applicable)
		0-10		
		Total Points Possible (Range):		
		0-190		

0

Total Score for Ranking (out of 145):

Renewal Project Ranking Tool

2021 Colorado Balance of State Continuum of Care (CO BoS CoC) Renewal Project Ranking Tool

Directions:	
Steps:	
1	In order to score the project, choose either the "PSH Project" or "RRH or TH Project" tab to the right of this tab, depending on the project type you're scoring. The information for Domestic Violence Providers is pulled from an HMIS comparable database. Save this file with another name should you need to score another project of the same type.
2	Add the "Project Name" in cell 2C of the tab you're completing.
3	Score the project as directed in the sheet, utilizing APR's, reports from Regional Coordinated Entry Non-CoC Funded Leads/Partners, and the corresponding spreadsheet sent by the Project Ranking Committee that shows percentage of funds expended.
4	See the PSH Appendix (A,B,C, D, E & F Measures) and/or the RRH/TH Appendix (A,B,C, D, E & F Measures) depending on the project type you're scoring. Use the Appendix tabs to complete calculations for the measures in the PSH and RRH/TH Project tabs. The calculations should automatically populate in the PSH or RRH/TH Project tab for the corresponding project type (PSH or RRH/TH);
5	Calculate the scores to the "Tie Breaker" questions (Located at the bottom of each PSH or RRH/TH "Project" Tab) so that the Project Ranking Committee has additional measures to use in case of a tie with another project.

Points of Clarification:	
1	A separate workbook should be saved for each project type being scored. If scoring both a PSH and RRH/TH project, then one workbook can be used.
2	The automatic formulas in the "Appendix" should transfer the calculation to the "Project" tabs. You must then choose the corresponding points for the projects from the drop-down menu of points.
3	The "Total Scores" tab is an easy way to see scores for multiple projects on one sheet. Mainly it will be used by the Project Ranking Committee.

Files Needed to Score Projects:	
1	All Project APR's can be found here: https://drive.google.com/drive/folders/1KczISuCBEB7rZLwF23L7ui-Ca6U0aGK-?usp=sharing
2	The Expenditure of Grant Funds Spreadsheet can be found here: https://drive.google.com/drive/folders/1KczISuCBEB7rZLwF23L7ui-Ca6U0aGK-?usp=sharing
3	Will communicate with CoC and HMIS Leads for answers to tie-breakers.

2021 Colorado Balance of State Continuum of Care (CO BoS CoC) Renewal Project Ranking Tool - Measures List and Description

Main Measures:		These are the primary ranking measures for the Project Ranking Process.
Measure:	A.	Percentage of Participants Who Either Stayed in the Program or Exited to Other Permanent Housing.
Description:	This measure is carried over from the previous year and provides information on who either stayed in the program or exited to Other Permanent Housing. This is an objective measure that is part of our System Performance Measure and is a chosen measure because it indicates success in permanent housing placement .	
Measure:	B.	Percentage of Adults who Increased or Maintained Income While in the Program.
Description:	This measure is carried over from the previous years and provides information on adults who increased or maintained income while in the program. This is an objective measure that is part of our System Performance Measures and is utilized as it is an indicator of success once someone exits the program.	
Measure:	C.	Unit Utilization Rate
Description:	This measure is carried over from the previous years and provides information on unit utilization for projects. This measure allows us to see how the project has utilized proposed units over the course of the grant year , broken in to quarters .	
Measure:	D.	Percentage of Adults Exiting with Non-Cash Benefit Sources.
Description:	This measure is carried over from previous years and provides information on adults who exited the program with non-cash benefit sources. These types of benefits can include SNAP benefits, WIC benefits, certain TANF benefits, et al. Non-cash benefit sources provide security to households that are exiting the program.	
Measure:	E.	Percentage of Adults Who Had Cash Income at Program Exit (Including Employment, Disability, etc.);
Description:	This is a new main measure which has functioned as a "tie-breaker" in years past. Similarly to measure B it focuses on income, though this measure looks at cash income at program exit. Cash income at program exit is another indicator of success once someone exits the program as it shows that the individual and family have a level of stability to maintain housing outside of program assistance.	
Measure:	F.	Returns to Homelessness
Description:	This is a new main measure which has functioned as a tie-breaker previously. This is a System Performance Measure that tracks returns to homelessness after working with a program. This provides information to the community about who is struggling in maintaining housing after program assistance and can be utilized to provide additional support for participants.	
Measure:	G.	100% of program referrals made through Coordinated Entry
Description:	We utilize this measure to gauge the program's participation in Coordinated Entry. All CoC and ESG funded programs must funnel all program referrals through their regional Coordinated Entry System.	
Tie-Breakers: In cases where programs rated through main measures tie, the following "tie-breakers" are used to rank one scored project above another.		
Measure:	H.	Expenditure of Grant Funds
Description:	This measure uses any funds returned to HUD as a measure to break the ties of agencies with similarly scored projects. The returned funds are outlined in an excel spreadsheet generated by the SNAPS office.	
Measure:	I.	Data Quality
Description:	This measure utilizes the data quality section on a projects APR to break any ties that may occur through the main measures. If measure H. does not provide the necessary tie-breaking score needed to rank projects, move on to this measure.	
Unscored Potential Measures: These measures will not be scored in the 2021 Project Ranking Process. We are adding the language in order to provide notice that measures related to the below information will be added in future Project Ranking tools and processes. This will likely look differently from what is written below, but please answer where the agency is regarding each topic as of now. Again, projects are not being scored for the below information in the 2021 Project Ranking Process. These questions were asked via a Google Poll and the answers will be returned to the Project Ranking and Governance Committees of the BoS CoC.		
Measure:	J.	From the CoC NOFO: Promoting Racial Equity in Homelessness.
The CoC has assessed racial disparities in the provision or outcome of homeless assistance and taken the necessary steps to address such disparities. CoCs must describe how: the CoC assessed within the past 3 years whether people of different races or ethnicities are less likely to receive homeless assistance or to receive a positive outcome from homeless assistance (1 point of 7); if racial or ethnic disparities are present, the CoC has identified the barriers faced by these populations that resulted in being less likely to receive assistance or receive a positive outcome (e.g., lack of outreach) and has taken or will take steps to eliminate the identified barriers faced by these populations (3 points of 7); and the CoC and homeless providers have identified and taken steps to improve racial equity in the provision and outcomes of assistance beyond just those areas identified in their assessment (3 points of 7). Any actions taken must be consistent with federal nondiscrimination requirements.		

	In order to have common language the CoC can use, the terms equity, inclusion & diversity are used to describe the intersecting ways ideologies (belief systems), institutions (agencies, communities, government), and individuals recognize systemic injustice and seek to diversify, include, and create equitable systems that do not advantage systemically dominant groups over systematically targeted (marginalized) groups. In the USA these targeted groups are generally encompassed in the language our laws against discrimination use (race, color, religion (creed), gender, gender expression, age, national origin (ethnicity), disability, marital status, and sexual orientation are some). This can also include categories outside of discrimination laws such as economic status, appearance, geographic location, language, et al.) For the purposes of this tool we will refer to these terms under the umbrella of the term "equity".
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Measure:	K. HMIS Coordinated Entry Participation
Description	The Balance of State Continuum of Care is working to configure the Clarity Human Services Homeless Management Information System (HMIS) database to include an automated process for Coordinated Entry and Case Conferencing. This process is compiling information from BoS CoC communities as well as the Coordinated Entry Policies and Procedures V2.1. This includes a masked process for LJV providers who are required not to enter personally identifiable information (PII) in to HMIS. This question helps us better understand if you would like access to this process and gather information from your program on ways of adding to or improving it.

Project Name:		Permanent Supportive Housing (PSH)	
Measure:	A. Percentage of Participants Who Either Stayed in the Program or Exited to Other Permanent Housing.		
Directions:	To calculate the percentage, see Appendix to this scoring tool and reference APR Measures "Q15a" - "Q15c".		
Scoring System:	% Who met the criteria	Points to Assign	
	Less than 79.99% met the criteria	10	
	80% to 84.99% met the criteria	20	
	85% to 89.99% met the criteria	30	
	90% to 94.99% met the criteria	40	
	95% to 100% met the criteria	50	
	Total Points Assigned for Project (Click on the cell for a drop-down option):		0.00%
Measure:	B. Percentage of Adults who Increased or Maintained Income While in the Program.		
Directions:	To calculate the percentage, see Appendix to this scoring tool and reference table "Q19a" of your APR.		
Scoring System:	% Who met the criteria	Points to Assign	
	Less than 19.99% met criteria	5	
	20% to 39.99% met criteria	10	
	40% to 59.99% met criteria	15	
	60% to 79.99% met criteria	20	
	80% to 100% met criteria	25	
	Total Points Assigned for Project (Click on the cell for a drop-down option):		0.00%
Measure:	C. Unit Utilization Rate		
Directions:	Reference APR Q02, "Utilization Rate - Unit". Note: Utilization rates are calculated by averaging the rates of the four quarters as shown in the Unit Utilization Rate table.		
Scoring System:	% Who met the criteria	Points to Assign	
	Less than 64.99% unit utilization rate	5	
	65% to 74.99% unit utilization rate	10	
	75% to 84.99% unit utilization rate	15	
	85% to 94.99% unit utilization rate	20	
	95% to 100% unit utilization rate	25	
	Total Points Assigned for Project (Click on the cell for a drop-down option):		0.00%
Measure:	D. Percentage of Adults Exiting with Non-Cash Benefit Sources.		
Directions:	Items to review: APR Measure 20(b). See Appendix for Information on Percentage Calculation.		
Scoring System:	% Who met the criteria	Points to Assign	
	59.99% and less with Non-Cash Benefit Sources	5	
	60% to 69.99% with Non-Cash Benefit Sources	10	
	70% to 79.99% with Non-Cash Benefit Sources	15	
	80% to 89.99% with Non-Cash Benefit Sources	20	
	90% to 100% with Non-Cash Benefit Sources	25	
	Total Points Assigned for Project (Click on the cell for a drop-down option):		0.00%
Measure:	E. Percentage of Adults Who Had Cash Income at Program Exit (Including Employment, Disability, etc.).		
Directions:	Items to review: APR Q18, "Total Adults", "Adults with only Earned Income" and "Adults with Only Other Income". *Note, this measure is looking at those who have exited programs. Any program that has no exits should be given 100% in final scoring for this tie-breaking measure.		
Scoring System:	% Who met the criteria	Points to Assign	
	49.99% and less with Cash Income at Program Exit	5	
	50% to 69.99% with Cash Income at Program Exit	10	
	70% to 89.99% with Cash Income at Program Exit	15	
	90% to 100% with Cash Income at Program Exit	20	
	Total Points Assigned for Project (Click on the cell for a drop-down option):		0.00%
Measure:	F. Returns to Homelessness		
Directions:	Items to review: APR Q23(e), "Temporary Destinations" Emergency Shelter or Place not Meant for Habitation and Q5(a), "Total Number of Persons Served"		
Scoring System:	% Who met the criteria	Points to Assign	
	80% to 100% Returns to Homelessness	5	
	60% to 79.99% Returns to Homelessness	10	
	40% to 59.99% Returns to Homelessness	15	
	20% to 39.99% Returns to Homelessness	20	
	0% to 19.99% Returns to Homelessness	25	
	Total Points Assigned for Project (Click on the cell for a drop-down option):		0.00%

Measure:	G. 100% of program referrals made through Coordinated Entry (Coordinated Entry System or CES)		
Directions:	How to Score: The local Coordinated Entry Coordinator and BOS CE Committee #1 it relates to the BOS Coordinated Entry Policies & Procedures Version 2.1 & the Regional Decision Contact Guide which outlines each regions Policies & Procedures.		
Scoring System:	% Who met the criteria	Points to Assign	Provide score and narrative here:
	0% to 84.99% of referrals made through CES	0	
	85% to 94.99% of referrals made through CES	10	
	95% to 100% of referrals made through CES	20	
Total Points Assigned for Project (Click on the cell for a drop-down option):			

Total:	0
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Tie Breakers

The below Measures will ONLY be used as a tie breaker for any applicants who have the same scores. In these instances, the percentage will be used as the score and higher percentages scores will be ranked higher. Measure E will be used to break ties first and if any ties remain after comparing the tied projects with Measure E, those ties will be broken with Measure F.

For example, Program A, B and C all receive the same score on the original screening tool. They are then compared using Measure E, in which Program A has 75% of adults who had cash income at program exit, and programs B and C have 60% each. Then, programs B and C are ranked using the Measure F. If project B has 95% of funds expended and program C has 70%, then Project B would rank higher than Project C. Therefore, even though they all originally tied, they will be ranked Program A, then Program B, then Program C.

H. Expenditure of Grant Funds	Total Balance (LOCCS)	\$0.00
Narrative Explanation:	Utilizing the HUD report documenting expended funds up to the end of 2020 sent to you via attachments, enter the percentage of funds expended for this project. (The percentage can be found adjacent to the project name under "Column K", "Total Balance (LOCCS)")	

I. Data Quality	Overall Score	0.00%
Measure Ia	Q06a-f Add together percent of error in each category Q06a-f and the data timeliness numbers from Q06e. These will be used as tie-breakers should the remaining measures result in a tie. Move down each category and the lowest percentage rate in each scores higher than a project who has higher error rates. For Q06c the highest numbers in each breakdown of days result in the project being scored higher. The scoring goes in order from each category Q06a to Q06e, so once a tie is broken score the projects accordingly.	0.00%
Measure Ib	Q06b Data Quality - Universal Data Elements (Add together percentages for total in this category, higher percentage scores lower than a project with a lower percentage.)	0.00%
Measure Ic	Q06c Data Quality - Income & Housing Data Quality (Add together percentages for total in this category, higher percentage scores lower than a project with a lower percentage.)	0.00%
Measure Id	Q06d Data Quality - Chronic Homelessness (Add % of Records Unable to Calculate, for total in this category, higher percentage scores lower than a project with a lower percentage.)	0.00%
Measure Ie	Q06e Data Quality - Timeliness - Add Total People Served from Q05a and then values from Q06e the APR to the corresponding day range. This will calculate a percentage based on the total number of people served.	0.00%
	Q05a - Total People Served	0
	Ic1 Here: 0 Days	0
	Ic2 Here: 1-3 Days	0
	Ic3 Here: 4-6 Days	0
	Ic4 Here: 7-10 Days	0
	Ic5 Here: 11+Days	0

Appendix - 2021 CO BoS CoC Renewal Project Ranking Tool

Calculate Measure A Here!	
Enter A1 Here:	
Enter A2 Here:	
Enter A3 Here:	
Enter A4 Here:	
A2, A3, A4 Total:	0
Total Percentage:	0.00%
Answers should autofill in the corresponding Project.	

Calculation of Measure A (From the APR) "Percentage of Participants Who Either Stayed in the Program or Exited to Other Permanent Housing.":

A1 Question 5a in the APR identifies the total # of persons served in the project.
A1= The "Total Number of Persons Served" Field

A2 Question 5a in the APR will identify the number of people that stayed in the program.
A2=Total from the "Number of Stayers" Field

A3 Question 23c in the APR identifies the # of people that exited to Permanent Destinations.
C= The "Total" Column adjacent to the "Subtotal" Row under "Permanent Destinations"

Question 23c "Other Destinations", "Deceased" contains the number of people who have passed away while in the program. This will be added to the "Permanent Destinations"

Math: Percentage who either stayed or exited to permanent destinations = $(A2+A3+A4)/A1$, Multiply by 100 to get the percentage.

Calculate Measure B Here!	
Enter B1 Here:	
Enter B2 Here:	
Total Percentage:	0.00%
Answers should autofill in the corresponding Project.	

Calculation of Measure B (From the APR) - Percentage of Adults who Increased or Maintained Income While in the Program.

B1 Using the table below as taken from Q19a2 of the APR, the percentage of those that maintained or increased income = $(B2 - B1)/B2$
 Multiply by 100 to get percentage.

Q19a2 Client Cash Income Change - Income Source - by Start and Exit

Had Income Category at Start and Did Not Have it at Exit	Retained Income Category but Had Less \$ at Exit than at Start	Retained Income Category and Same \$ at Start as at Start	Retained Income Category and Increased \$ at Exit	Did Not Have the Income Category at Start and Gained the Income Category at Exit	Did Not Have the Income Category at Start or at Exit	Total Adults (Including Those with No Income)	Performance Measure: Adults Who Gained or Increased Income from Start to Exit: Average Gain	Performance Measure: Percent of persons who accomplished this measure

Number of Adults with

[illegible]

Calculation of Measure C (From the APR) - "Unit Utilization Rate"		Calculate Measure C Here!	
<p>C1 Using APR Q02. Bed and Unit Inventory and Utilization, go to "Units" and record the "Total" number under "As proposed in the Application"</p> <p>C2 Using APR Q02. Bed and Unit Inventory and Utilization, go to "Units" and record the numbers under January, April, July, and October below "Occupied AND Available for Occupancy As Completed in the APR by the Recipient" in the corresponding cells.</p> <p>Math: Divide each of the Months (C2) by the Total Units (C1) and multiply by 100 to get the percentage of each Month. Divide each Month's Percentage by 4 and add the resulting percentages together to get the "Total Percentage".</p>		C1 Total Units:	
		C2 January Here:	0.00%
		C2 April Here:	0.00%
		C2 July Here:	0.00%
		C2 October Here:	0.00%
		Total Percentage:	0.00%
<p>Answers should autofill in the corresponding Project. If there is some sort of error and the percentage is wrong, you may enter the correct percentage directly in to this cell. (Warning, doing so will remove the formula.)</p>			

Calculation of Measure D (From APR) - "Percentage of Adults Exiting with Non-Cash Benefit Sources."		Calculate Measure D Here!	
D1	From APR Q20(b), record the number in "Total" adjacent to "Benefits at Exit for Leavers" to get D1.	Record D1 here:	
D2	From Q20(b), record the number in "1+ Source(s)" adjacent from "Benefit at Exit for Leavers" to get D2.	Record D2 here:	
D3	From Q23(c), "Exit Destination", record "Other Destinations" "Deceased" adjacent to "Total" to get D3.	Record D3 here:	
		Total Percentage:	0.00%
		Answers should autofill in the corresponding Project.	
<p>Math: Percentage of Adults Exiting with Non-Cash Benefit Sources = $D1 + D3 / D2$, Multiple by 100 to get the percentage</p> <p><i>*Note, any program that has no "Leavers" should be given 100% directly in the Project Tab in Measure D, even though this calculation may show 0% if completed as directed.</i></p>			

Calculation for Measure E (From APR) - "Percentage of Adults Who Had Cash Income at Program Exit (Including Employment, Disability, etc.)"		Calculate Measure E Here!	

E1	From APR Q18, record the number of "Total Adults" adjacent to "Number of Adults at Exit (Leavers)"	Record E1 here:	0
E2	From APR Q18, record the number of "Adults with Only Earned Income (i.e. Employment Income)" adjacent to "Number of Adults at Exit (Leavers)"	Record E2 here:	0
E3	From APR Q18, record the number of "Adults with Only Other Income" adjacent to "Number of Adults at Exit (Leavers)"	Record E3 here:	0
E4	From APR Q18, record the number of "Adults with Both Earned and Other Income" adjacent to "Number of Adults at Exit (Leavers)"	Record E4 here:	0
	Math: Add together the sources of income (E2, E3, E4) to get the "subtotal". Divide the Subtotal by E1 and multiply by 100 to get the percentage of Adults Who Had Cash Income at Program Exit (Including Employment, Disability, etc.).	Subtotal:	0
		Total Percentage:	0.00%

Calculations for Measure F (From APR) - "Returns to Homelessness"				Calculate Measure D Here!	
F1	From Q23(c), "Temporary Destinations", record Total # of "Emergency shelter, including hotel or motel paid for with emergency shelter voucher"	Record F1 here:		Record F1 here:	0
				Record F2 here:	0
F2	From Q23(c), "Temporary Destinations", record Total # of "Place not meant for habitation (e.g., a vehicle, an abandoned building, bus/train/subway station/airport or anywhere outside)"	Record F3 here:		Record F3 here:	0
				Subtotal:	0
F3	From Q23(c), go to "Other Destinations", "Deceased", and record the number under "Total".	Record F4 here:		Record F4 here:	0
				Total Percentage:	0.00%
F4	C. Q5(a), Record "Total Number of Persons Served".				
	Math: Add together F1, F2, and subtract F3 to get the subtotal. Divide the subtotal by F4 and multiply by 100 to get the percentage.				

Project Name:			
Rapid Rehousing (RRH) or Transitional Housing (TH)			
Measure:	A. Percentage of Participants Who Either Stayed in the Program or Exited to Other Permanent Housing.		
Directions:	To calculate the percentage, see Appendix to this scoring tool and reference APR Measures "Q05a", "Q23c".		
Scoring System:	% Who met the criteria	Points to Assign	
	Less than 79.99% met the criteria	10	
	80% to 84.99% met the criteria	20	
	85% to 89.99% met the criteria	30	
	90% to 92.99% met the criteria	40	
	93% to 100% met the criteria	50	
	If it does not auto-populate from appendix, enter percent from Appendix Here:		0.00%
	Total Points Assigned for Project (Click on the cell for a drop-down option):		
Measure:	B. Percentage of Adults who Increased or Maintained Income While in the Program.		
Directions:	To calculate the percentage, see Appendix to this scoring tool and reference table "Q19a3" of your APR.		
Scoring System:	% Who met the criteria	Points to Assign	
	Less than 19.99% met criteria	5	
	20% to 39.99% met criteria	10	
	40% to 59.99% met criteria	15	
	60% to 79.99% met criteria	20	
	80% to 100% met criteria	25	
	If it does not auto-populate from appendix, enter percent from Appendix Here:		0.00%
	Total Points Assigned for Project (Click on the cell for a drop-down option):		
Measure:	C. Unit Utilization Rate		
Directions:	Reference APR Q02, "Utilization Rate - Unit". Note: Utilization rates are calculated by averaging the rates of the four quarters as shown in the Unit Utilization Rate table.		
Scoring System:	% of Unit Utilization Rate	Points to Assign	
	Less than 64.99% unit utilization rate	5	
	65% to 74.99% unit utilization rate	10	
	75% to 84.99% unit utilization rate	15	
	85% to 92.99% unit utilization rate	20	
	93% to 100% unit utilization rate	25	
	If it does not auto-populate from appendix, enter percent from Appendix Here:		0.00%
	Total Points Assigned for Project (Click on the cell for a drop-down option):		
Measure:	D. Percentage of Adults Exiting with Non-Cash Benefit Sources.		
Directions:	Items to review: APR Measure 20(b). See Appendix for Information on Percentage Calculation.		
Scoring System:	% Who met the criteria	Points to Assign	

59.99% and less with Non-Cash Benefit Sources	5
60% to 69.99% with Non-Cash Benefit Sources	10
70% to 79.99% with Non-Cash Benefit Sources	15
80% to 89.99% with Non-Cash Benefit Sources	20
90% to 100% with Non-Cash Benefit Sources	25
If it does not auto-populate from appendix, enter percent from Appendix Here:	
0.00%	
Total Points Assigned for Project (Click on the cell for a drop-down option):	

Measure: E.	Percentage of Adults Who Had Cash Income at Program Exit (Including Employment, Disability, etc.);		
Directions:	Items to review: APR Q18 , "Total Adults", "Adults with only Earned Income", and "Adults with Only Other Income". *Note, this measure is looking at those who have exited programs. Any program that has no exits should be given 100% in final scoring and awarded the corresponding points.		
Scoring System:	% Who met the criteria	Points to Assign	
	49.99% and less with Cash Income at Program Exit	5	
	50% to 69.99% with Cash Income at Program Exit	10	
	70% to 89.99% with Cash Income at Program Exit	15	
	90% to 100% with Cash Income at Program Exit	20	
	If it does not auto-populate from appendix, enter percent from Appendix Here: 0.00%		
	Total Points Assigned for Project (Click on the cell for a drop-down option):		

Measure: F.	Returns to Homelessness		
Directions:	Items to review: APR Q23(c) , "Temporary Destinations" Emergency Shelter or Place not Meant for Habitation and Q5(a). "Total Number of Persons Served"		
Scoring System:	% Who met the criteria	Points to Assign	
	80% to 100% Returns to Homelessness	5	
	60% to 79.99% Returns to Homelessness	10	
	40% to 59.99% Returns to Homelessness	15	
	20% to 39.99% Returns to Homelessness	20	
	If it does not auto-populate from appendix, enter percent from Appendix Here: 0.00%		
	Total Points Assigned for Project (Click on the cell for a drop-down option):		

Measure: Directions: Scoring System:	G. 100% of program referrals made through Coordinated Entry (Coordinated Entry System or CES)		
	How to Score: The local Coordinated Entry Coordinator and BoS CE Committee as it relates to the BoS Coordinated Entry Policies & Procedures Version 2.1 & the Regional Decision/Contact Guide which outlines each regions Policies & Procedures.		
	% Who met the criteria	Points to Assign	Provide score and narrative here:
	0% to 84.99% of referrals made through CES	0	
	85% to 94.99% of referrals made through CES	10	
	95% to 100% of referrals made through CES	20	
Total Points Assigned for Project (Click on the cell for a drop-down option):			

Total:	0
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Tie Breakers

The below Measures will ONLY be used as a tie breaker for any applicants who have the same scores. In these instances, the percentage will be used as the score and higher percentages/scores will be ranked higher. Measure E will be used to break ties first and if any ties remain after comparing the tied projects with Measure E, those ties will be broken with Measure F.

For example: Program A, B and C all receive the same score on the original screening tool. They are then compared using Measure E, in which Program A has 75% of adults who had cash income at program exit, and programs B and C have 60% each. Then, programs B and C are ranked using the Measure F. If project B has 95% of funds expended and program C has 70%, then Project B would rank higher than Project C. Therefore, even though they all originally tied, they will be ranked Program A, then Program B, then Program C.

H. Expenditure of Grant Funds		
Utilizing the HUD report documenting expended funds up to the end of 2020 sent to you via attachments, enter the percentage of funds expended for this project. (The percentage can be found adjacent to the project name under "Column K" , "Total Balance (LOCCS)")		
Total Balance (LOCCS)		\$0.00

I. Data Quality		
Q06a-d Add together percent of error in each category Q06a-d and the data timeliness numbers from Q06e. These will be used as tie-breakers should the remaining measures result in a tie. Move down each category and the lowest percentage rate in each scores <u>higher</u> than a project who has higher error rates. For Q06e the highest numbers in each breakdown of days result in the project being scored higher. The scoring goes in order from each category Q06a to Q06e, so once a tie is broken score the projects accordingly.		
Measure Ia	Q06a "Personally Identifiable Information" ("Overall Score" Percentage Rate, higher percentage scores lower than a project with a lower percentage.)	"Overall Score" Total: 0.00%

Measure lb	Q06b Data Quality - Universal Data Elements (Add together percentages for total in this category, higher percentage scores lower than a project with a lower percentage.)	Total of Percentages:		0.00%
Measure lc	Q06c Data Quality - Income & Housing Data Quality (Add together percentages for total in this category, higher percentage scores lower than a project with a lower percentage.)	Total of Percentages:		0.00%
Measure ld	Q06d Data Quality - Chronic Homelessness (Add "% of Records Unable to Calculate" for total in this category, higher percentage scores lower than a project with a lower percentage.)	Total of Percentages:		0.00%
Measure le	Q06e Data Quality - Timeliness - Add Total People Served from Q05a and then values from Q06e the APR to the corresponding day range. This will calculate a percentage based on the total number of people served.	Ie1 Here:	0 Days:	0
		Ie2 Here:	1-3 Days:	0
		Ie3 Here:	4-6 Days:	0
		Ie4 Here:	7-10 Days:	0
		Ie5 Here:	11+Days:	0
	Q05a - Total People Served:	0		

Appendix - 2021 CO BoS CoC Renewal Project Ranking Tool

Calculate Measure A Here!	Calculate Measure A Here!
Enter A1 Here:	
Enter A2 Here:	
Enter A3 Here:	
Enter A4 Here:	
A2, A3, A4 Total:	0
Total Percentage:	0.00%
Answers should autofill in the corresponding Project.	

Calculation of Measure A "Percentage of Participants Who Either Stayed in the Program or Exited to Other Permanent Housing." (From the APR):

A1 Question 5a in the APR identifies the total # of persons served in the project.
A1= The "Total Number of Persons Served" Field

A2 Question 5a in the APR will identify the number of people that stayed in the program.
A2 =Total from the "Number of Stayers" Field

A3 Question 23c in the APR identifies the # of people that exited to Permanent Destinations.
C= The "Total" Column adjacent to the "Subtotal" Row under "Permanent Destinations"

Question 23c "Other Destinations", "Deceased" contains the number of people who have passed away while in the program. This will be added to the "Permanent Destinations"

Math: Percentage who either stayed or exited to permanent destinations = (A2+A3+A4)/A1, Multiply by 100 to get the percentage.

Calculate Measure B Here!	Calculate Measure B Here!
Enter B1 Here:	
Enter B2 Here:	
Total Percentage:	0.00%
Answers should autofill in the corresponding Project.	

Calculation of Measure B (From the APR) - Percentage of Adults who Increased or Maintained Income While in the Program.

B1 Using the table below as taken from Q19a2 of the APR, the percentage of those that maintained or increased income = $(B2 - B1)/B2$
 Multiply by 100 to get percentage.

Q19a2: Client Cash Income Change - Income Source - by Start and Exit

Had Income Category at Start and Did Not Have it at Exit	Retained Income Category but Had Less \$ at Exit than at Start	Retained Income Category and Same \$ at Start as at Start	Retained Income Category and Increased \$ at Exit	Did Not have the Income Category at Start and Gained the Income Category at Exit	Did Not have the Income Category at Start and Gained the Income Category at Exit	Total Adults (Including Those with No Income)	Performance Measure: Adults Who Gained or Increased Income from Start to Exit: Average Gain	Performance Measure: Percent of persons who accomplished this measure

Number of Adults with

[illegible]

Calculation of Measure D (From APR) - "Percentage of Adults Exiting with Non-Cash Benefit Sources."

D1		Record D1 here:	
	From APR Q20(b), record the number in "Total" adjacent to "Benefits at Exit for Leavers" to get D1.	Record D2 here:	
D2	From Q20(b), record the number in "1+ Source(s)" adjacent from "Benefit at Exit for Leavers" to get D2.	Record D3 here:	
		Total Percentage:	0.00%
D3	From Q23(c), "Exit Destination", record "Other Destinations" "Deceased" adjacent to "Total" to get D3.	Answers should autofill in the corresponding Project.	
	Math: Percentage of Adults Exiting with Non-Cash Benefit Sources = D1+ D3 / D2, Multiple by 100 to get the percentage		
	*Note, any program that has no "Leavers" should be given 100% directly in the Project Tab in Measure D, even though this calculation may show 0% if completed as directed.		

Calculation for Measure E (From APR) - "Percentage of Adults Who Had Cash Income at Program Exit (Including Employment, Disability, etc.)"		Calculate Measure E Here!	
E1	From APR Q18, record the number of "Total Adults" adjacent to "Number of Adults at Exit (Leavers)"	Record E1 here:	0
E2	From APR Q18, record the number of "Adults with Only Earned Income (i.e. Employment Income)" adjacent to "Number of Adults at Exit (Leavers)"	Record E2 here:	0
E3	From APR Q18, record the number of "Adults with Only Other Income" adjacent to "Number of Adults at Exit (Leavers)"	Record E3 here:	0
E4	From APR Q18, record the number of "Adults with Both Earned and Other Income" adjacent to "Number of Adults at Exit (Leavers)"	Record E4 here:	0
	Math: Add together the sources of income (E2, E3, E4) to get the "subtotal". Divide the Subtotal by E1 and multiply by 100 to get the percentage of Adults Who Had Cash Income at Program Exit (Including Employment, Disability, etc.).	Subtotal:	0
		Total Percentage:	0.00%

Calculations for Measure F (From APR) - "Returns to Homelessness"		Calculate Measure D Here!	
F1	From Q23(c), "Temporary Destinations", record Total # of "Emergency shelter, including hotel or motel paid for with emergency shelter voucher"	Record F1 here:	0
		Record F2 here:	0
F2	From Q23(c), "Temporary Destinations", record Total # of "Place not meant for habitation (e.g., a	Record F3 here:	0

	vehicle, an abandoned building, bus/train/subway station/airport or anywhere outside)"										Subtotal:	0
F3	From Q23(c), go to "Other Destinations", "Deceased", and record the number under "Total".										Record F4 here:	0
											Total Percentage:	0.00%
F4	C. Q5(a), Record "Total Number of Persons Served".											
	Math: Add together F1, F2, and subtract F3 to get the subtotal. Divide the subtotal by F4 and multiply by 100 to get the percentage.											

Automatic Scoring Sheet - 2021 CO BoS CoC Renewal Project Ranking Tool

Proj. Type	#	Project Name	Total Score	Tie Breaker H	Tie Breaker Ia	Tie Breaker Ib	Tie Breaker Ic	Tie Breaker Id	Tie Breaker Ie1	Tie Breaker Ic2	Tie Breaker Ic3	Tie Breaker Ic4	Tie Breaker Ic5
PSH	1	0	0	\$0.00	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
RRH or TH	1	0	0	\$0.00	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Notes (This space is primarily to be used to note any discrepancies in scoring or just to help with tracking.)

New Project Review and Ranking Tool

New Project Threshold Questions – These are threshold questions for new projects and each project must meet these to be considered. Mark each answer with an X.		Yes	No	Will Participate/NA
1	Applicant has active SAM registration with current information:			
2	Applicant has a valid DUNS number in application:			
3	Applicant has no Outstanding Delinquent Federal Debts - It is HUD policy, consistent with the purposes and intent of 31 U.S.C. 3720B and 28 U.S.C. 3201(e), that applicants with outstanding delinquent federal debt will not be eligible to receive an award of funds, unless: A negotiated repayment schedule is established and the repayment schedule is not delinquent, or Other arrangements satisfactory to HUD are made before the award of funds by HUD.			
4	Applicant has no Debarments and/or Suspensions - In accordance with 2 CFR 2424, no award of federal funds may be made to debarred or suspended applicants, or those proposed to be debarred or suspended from doing business with the Federal Government.			
5	Applicant has an Accounting System, HUD will not award or disburse funds to applicants that do not have a financial management system that meets federal standards as described at 2 CFR 200.302. HUD may arrange for a survey of financial management systems for applicants selected for award who have not previously received federal financial assistance or where HUD Program officials have reason to question whether a financial management system meets federal standards, or for applicants considered high risk based on past performance or financial management findings.			
6	Disclosure of any violations of Federal criminal law - Applicants must disclose in a timely manner, in writing to HUD, all violations of Federal criminal law involving fraud, bribery, or gratuity violations potentially affecting the Federal award. Failure to make required disclosures can result in any of the remedies described in 2 CFR §200.338, Remedies for noncompliance, including suspension or debarment. This mandatory disclosure requirement also applies to subrecipients of HUD funds who must disclose to the pass-through entity from which it receives HUD funds.			
7	Demonstrate they are Eligible Project Applicants - Eligible project applicants for the CoC Program Competition are, under 24 CFR 578.15, nonprofit organizations, States, local governments, and instrumentalities of State and local governments. Public housing agencies, as such term is defined in 24 CFR 5.100, are eligible without limitation or exclusion. Neither for-profit entities nor Indian tribes are eligible to apply for grants or to be subrecipients of grant funds.			
8	Submitted the required certifications as specified in the NOFA.			
9	Demonstrated the project is cost-effective, including costs of construction, operations, and supportive services with such costs not deviating substantially from the norm in that locale for the type of structure or kind of activity.			
10	Demonstrated they participate in HMIS - Project applicants, except Collaborative Applicants that only receive awards for CoC planning costs and, if applicable, UFA Costs, must agree to participate in a local HMIS system. However, in accordance with Section 407 of the Act, any victim service provider that is a recipient or subrecipient must not disclose, for purposes of HMIS, any personally identifying information about any client. Victim service providers must use a comparable database that complies with the federal HMIS data and technical standards. While not prohibited from using HMIS, legal services providers may use a comparable database that complies with federal HMIS data and technical standards, if deemed necessary to protect attorney client privilege.			

11	<p>Demonstrated Project Meets Minimum Project Standards - HUD will assess all new projects for the following minimum project eligibility, capacity, timeliness, and performance standards. Please note that these are minimum threshold criteria. CoCs and project applicants should carefully review each year's NOFA to ensure they understand and have accounted for all applicable standards. To be considered as meeting project quality threshold, all new projects must meet all of the following criteria:</p> <p>Project applicants and potential subrecipients must have satisfactory capacity, drawdowns, and performance for existing grant(s) that are funded under the SHP, S+C, or CoC Program, as evidenced by timely reimbursement of subrecipients, regular drawdowns, and timely resolution of any monitoring findings; service providers must use a comparable database that complies with the federal HMIS data and technical standards. While not prohibited from using HMIS, legal services providers may use a comparable database that complies with federal HMIS data and technical standards, if deemed necessary to protect attorney client privilege.</p> <p>For expansion projects, project applicants must clearly articulate the part of the project that is being expanded. Additionally, the project applicants must clearly demonstrate that they are not replacing other funding sources; and,</p> <p>Project applicants must demonstrate they will be able to meet all timeliness standards per 24 CFR 578.85. Project applicants with existing projects must demonstrate that they have met all project renewal threshold requirements of this NOFA. HUD reserves the right to deny the funding request for a new project, if the request is made by an existing recipient that HUD finds to have significant issues related to capacity, performance, unresolved audit or monitoring findings related to one or more existing grants, or does not routinely draw down funds from eLOCCS at least once per quarter. Additionally, HUD reserves the right to withdraw funds if no APR is submitted on the prior grant.</p>		
12	<p>Demonstrated Project is Consistent with Jurisdictional Consolidated Plan(s) - All projects must be consistent with the relevant jurisdictional Consolidated Plan(s). The CoC will be required to submit a Certification of Consistency with the Consolidated Plan at the time of application submission to HUD.</p>		
13	<p>Coordinated Entry Participation (If Applicable)</p> <p>If Not Applicable, Explain:</p>		

New Project Ranking Tool

Project Name:
Organization Name:
Project Type (PSH, RRH, TH/RRH, SSO, etc.):
Type of Funding (CoC Bonus or DV Bonus):

1. EXPERIENCE		Minimum to Max Score	Enter Points Awarded Here	Reasoning for Points Awarded (if applicable)
A.	Describe the experience of the applicant and sub-recipients (if any) in working with the proposed population and in providing housing similar to that proposed in the application.	0-20		
B.	Describe experience with utilizing a Housing First approach. Include 1) eligibility criteria; 2) process for accepting new clients; 3) process and criteria for exiting clients. Must demonstrate there are no preconditions to entry, allowing entry regardless of current or past substance abuse, income, criminal records (with exceptions of restrictions imposed by federal, state, or local law or ordinance), marital status, familial status, actual or perceived sexual orientation, gender identity. Must demonstrate the project has a process to address situations that may jeopardize housing or project assistance to ensure that project participation is terminated in only the most severe cases.	0-15		
C.	Describe experience in effectively utilizing federal funds including HUD grants and other public funding, including satisfactory drawdowns and performance for existing grants as evidenced by timely reimbursement of subrecipients (if applicable), regular drawdowns, timely resolution of monitoring findings, and timely submission of required reporting on existing grants.	0-10		
2. Design of Housing & Supportive Services		Minimum to Max Score	Enter Points Awarded Here	Reasoning for Points Awarded (if applicable)
A. Extent to which the applicant		0-20		
1 Demonstrate understanding of the needs of the clients to be served.				
2 Demonstrate type, scale, and location of the housing fit the needs of the clients to be served.				
3 Demonstrate type and scale of the all supportive services, regardless of funding source, meet the needs of the clients to be served.				
4 Demonstrate how clients will be assisted in obtaining and coordinating the provision of mainstream benefits				
5 Establish performance measures for housing and income that are objective, measurable, trackable, and meet or exceed any established HUD, HEARTH or CoC benchmarks.				
B.	Describe how your project has and/or will advance racial equity in housing and services. This should include any assessments done on whether people of marginalized races and/or ethnicities are less likely to receive homeless assistance or positive outcomes, whether racial or ethnic disparities are present, and whether CoCs and homeless providers identified barriers that led to these disparities and have taken steps to eliminate these barriers to improve racial equity. Extra points will be awarded if the project can show that they have reviewed internal policies and procedures with an equity lens and has a plan for developing and implementing equitable policies that do not impose undue barriers that exacerbate disparities and outcomes and/or has leadership at the Board, Agency and/or project level is comprised by individuals who are typically under-represented. (BIPOC, LGBTQIAA+, etc.)	0-15		
C.	New Project describes a plan for reviewing program participant outcomes with an equity lens, including disaggregation of data by race, ethnicity, gender identity, and/or age. This can include information about how programmatic changes will be made to make program participant outcomes more equitable. If already implementing a plan, describe findings from outcome review.	0-15		
C.	Describe the plan to assist clients to rapidly secure and maintain permanent housing that is safe, affordable, accessible, and acceptable to their needs.	0-20		
D.	Describe how clients will be assisted to increase employment and/or income and to maximize their ability to live independently.	0-10		
3. TIMELINESS		Minimum to Max Score	Enter Points Awarded Here	Reasoning for Points Awarded (if applicable)
A.	Describe plan for rapid implementation of the program documenting how the project will be ready to begin housing the first program participant. Provide a detailed schedule of proposed activities for 60 days, 120 days, 180 days, and 180 days after grant award.	0-20		
4. FINANCIAL		Minimum to Max Score	Enter Points Awarded Here	Reasoning for Points Awarded (if applicable)
A.	Project is cost-effective - comparing projected cost per person served to CoC average within project type.	0-5		
1	Most recent audit found no exceptions to standard practices	0-5		
2	Most recent audit identified agency as 'low risk'	0-5		
3	Most recent audit indicates no findings	0-5		
C.	Documented match amount.	0-5		
D.	Budgeted costs are reasonable, allocable, and allowable.	0-10		
5. PROJECT EFFECTIVENESS		Minimum to Max Score	Enter Points Awarded Here	Reasoning for Points Awarded (if applicable)
Coordinated Entry Participation- 100% of entries to project from CE referrals		0-10		
Total Points Possible (Range):		0-190		

Total Score for Ranking (out of 190): 0

Copy of One Ranked Project

Rapid Rehousing (RRH) or Transitional Housing (TH)			
Project Name:		Grand Valley Catholic Outreach - RRH Program	
Measure:	A.	Percentage of Participants Who Either Stayed in the Program or Exited to Other Permanent Housing.	
Directions:		To calculate the percentage, see Appendix to this scoring tool and reference APR Measures "Q05a", "Q23a" and "Q23b".	
Scoring System:	% Who met the criteria	Points to Assign	
	Less than 79.99% met the criteria	10	
	80% to 84.99% met the criteria	20	
	85% to 89.99% met the criteria	30	
	90% to 92.99% met the criteria	40	
	93% to 100% met the criteria	50	
	If it does not auto-populate from appendix, enter percent from Appendix Here:		100.00%
	Total Points Assigned for Project (Click on the cell for a drop-down option):		50
Measure:	B.	Percentage of Adults who Increased or Maintained Income While in the Program.	
Directions:		To calculate the percentage, see Appendix to this scoring tool and reference table "Q19a3" of your APR.	
Scoring System:	% Who met the criteria	Points to Assign	
	Less than 19.99% met criteria	5	
	20% to 39.99% met criteria	10	
	40% to 59.99% met criteria	15	
	60% to 79.99% met criteria	20	
	80% to 100% met criteria	25	
	If it does not auto-populate from appendix, enter percent from Appendix Here:		100.00%
	Total Points Assigned for Project (Click on the cell for a drop-down option):		25
Measure:	C.	Unit Utilization Rate	
Directions:		Reference APR Q02, "Utilization Rate - Unit". Note: Utilization rates are calculated by averaging the rates of the four quarters as shown in the Unit Utilization Rate table.	
Scoring System:	% of Unit Utilization Rate	Points to Assign	
	Less than 64.99% unit utilization rate	5	
	65% to 74.99% unit utilization rate	10	
	75% to 84.99% unit utilization rate	15	
	85% to 92.99% unit utilization rate	20	
	93% to 100% unit utilization rate	25	
	If it does not auto-populate from appendix, enter percent from Appendix Here:		18.33%
	Total Points Assigned for Project (Click on the cell for a drop-down option):		5
Measure:	D.	Percentage of Adults Exiting with Non-Cash Benefit Sources.	
Directions:		Items to review: APR Measure 20(b). See Appendix for Information on Percentage Calculation.	
Scoring System:	% Who met the criteria	Points to Assign	

	59.99% and less with Non-Cash Benefit Sources	5	
	60% to 69.99% with Non-Cash Benefit Sources	10	
	70% to 79.99% with Non-Cash Benefit Sources	15	
	80% to 89.99% with Non-Cash Benefit Sources	20	
	90% to 100% with Non-Cash Benefit Sources	25	
Total Points Assigned for Project (Click on the cell for a drop-down option):			100.00%
			25

If it does not auto-populate from appendix, enter percent from Appendix Here:

Measure: E. Percentage of Adults Who Had Cash Income at Program Exit (Including Employment, Disability, etc.):

Items to review: APR Q18, "Total Adults", "Adults with only Earned Income", "Adults with Only Other Income" and "Adults with No Income".

*Note, this measure is looking at those who have exited programs. Any program that has no exits should be given 100% in final scoring and awarded the corresponding points.

Scoring System:	% Who met the criteria	Points to Assign	
	49.99% and less with Cash Income at Program Exit	5	
	50% to 69.99% with Cash Income at Program Exit	10	
	70% to 89.99% with Cash Income at Program Exit	15	
	90% to 100% with Cash Income at Program Exit	20	
Total Points Assigned for Project (Click on the cell for a drop-down option):			75.00%
			15

If it does not auto-populate from appendix, enter percent from Appendix Here:

Measure: F. Returns to Homelessness

Items to review: APR Q23(c), "Exit Destination", "Temporary Destinations" Emergency Shelter or Place not Meant for Habitation and Q5(a).

"Total Number of Persons Served"

Scoring System:	% Who met the criteria	Points to Assign	
	80% to 100% Returns to Homelessness	5	
	60% to 79.99% Returns to Homelessness	10	
	40% to 59.99% Returns to Homelessness	15	
	20% to 39.99% Returns to Homelessness	20	
	0% to 19.99% Returns to Homelessness	25	
Total Points Assigned for Project (Click on the cell for a drop-down option):			0.00%
			25

If it does not auto-populate from appendix, enter percent from Appendix Here:

Measure:	G. 100% of program referrals made through Coordinated Entry (Coordinated Entry System or CES)		
Directions:	How to Score: The local Coordinated Entry Coordinator and BoS CE Committee as it relates to the BoS Coordinated Entry Policies & Procedures Version 2.1 & the Regional Decision/Contact Guide which outlines each regions Policies & Procedures.		
Scoring System:	% Who met the criteria	Points to Assign	Provide score and narrative here:
	0% to 84.99% of referrals made through CES	0	
	85% to 94.99% of referrals made through CES	10	
	95% to 100% of referrals made through CES	20	
Total Points Assigned for Project (Click on the cell for a drop-down option):			20

Total:	165
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Tie Breakers

The below Measures will ONLY be used as a tie breaker for any applicants who have the same scores. In these instances, the percentage will be used as the score and higher percentages/scores will be ranked higher. Measure E will be used to break ties first and if any ties remain after comparing the tied projects with Measure E, those ties will be broken with Measure F.

For example: Program A, B and C all receive the same score on the original screening tool. They are then compared using Measure E, in which Program A has 75% of adults who had cash income at program exit, and programs B and C have 60% each. Then, programs B and C are ranked using the Measure F. If project B has 95% of funds expended and program C has 70%, then Project B would rank higher than Project C. Therefore, even though they all originally tied, they will be ranked Program A, then Program B, then Program C.

H. Expenditure of Grant Funds	Total Balance (LOCCS)
Utilizing the HUD report documenting expended funds up to the end of 2020 sent to you via attachments, enter the percentage of funds expended for this project. (The percentage can be found adjacent to the project name under "Column K", "Total Balance (LOCCS)")	\$0.00

I. Data Quality	"Overall Score" Total:	
Q06a-d Add together percent of error in each category Q06a-d and the data timeliness numbers from Q06e. These will be used as tie-breakers should the remaining measures result in a tie. Move down each category and the lowest percentage rate in each scores higher than a project who has higher error rates. For Q06e the highest numbers in each breakdown of days result in the project being scored higher. The scoring goes in order from each category Q06a to Q06e, so once a tie is broken score the projects accordingly.		
Measure 1a	Q06a "Personally Identifiable Information" ("Overall Score" Percentage Rate, higher percentage scores lower than a project with a lower percentage.)	0.00%

Measure lb	Q06b Data Quality - Universal Data Elements (Add together percentages for total in this category, higher percentage scores lower than a project with a lower percentage.)	Total of Percentages:	0.00%
Measure lc	Q06c Data Quality - Income & Housing Data Quality (Add together percentages for total in this category, higher percentage scores lower than a project with a lower percentage.)	Total of Percentages:	0.00%
Measure ld	Q06d Data Quality - Chronic Homelessness (Add "% of Records Unable to Calculate" for total in this category, higher percentage scores lower than a project with a lower percentage.)	Total of Percentages:	0.00%
Measure le	Q06e Data Quality - Timeliness - Add Total People Served from Q05a and then values from Q06c the APR to the corresponding day range. This will calculate a percentage based on the total number of people served.	Ie1 Here: 0 Days:	7
		Ie2 Here: 1-3 Days:	3
		Ie3 Here: 4-6 Days:	9
		Ie4 Here: 7-10 Days:	7
		Ie5 Here: 11+Days:	26
	Served: 52		5.77%
			17.31%
			13.46%
			50.00%

UNSCORED - The following section will not be scored in the 2021 Project Ranking Process. We are adding the language in order to provide notice that measures related to the below information will be added in future Project Ranking tools and processes. This will likely look differently from what is written below, but please answer where the agency is regarding each topic as of now. Again, projects are not being scored for the below information in the 2021 Project Ranking Process.

J. Equity & Inclusion	
Measure	We are looking at metrics that can help inform the BoS CoC's approach to creating equitable systems (see definitions in "Measure List" Tab along with HUD's language around Promoting Racial Equity in Homelessness.) for individuals and families across Colorado. To that end we are introducing a measure that we are considering in future ranking tools, which should help CoC projects look at their program metrics through an "equity lens".
	By utilizing HMIS data we can begin to work through those directives.
Metrics:	Recipient is working with HMIS Lead to develop a schedule for reviewing HMIS data with digression of data by race, ethnicity, gender identity, and/or age.
	(HMIS Lead)
Bold the metric that most closely fits with where the agency is. Obtain data from HMIS Lead.	A. Conversations have not been had about utilizing HMIS for reviewing data with an equity lens as described above.
	B. Conversations have been held regarding ways of utilizing HMIS for reviewing data with an equity lens as described above.
	C. There is a plan and timeline in place to review HMIS data with an equity lens, as described above.
	D. HMIS data and reports have been configured to help project review HMIS data with an equity lens, as described above.
	E. Utilizing HMIS Data, the CoC and program have worked through the "Promoting Racial Equity in Homelessness" process described above to assess racial disparities and if present have begun working through the "Promoting Racial Equity in Homelessness" process as described above.
	F. The CoC and program have put policies and processes in place to promote racial equity in homelessness as described above.

K.	HMIS Coordinated Entry Participation - The BoS CoC is working with the HMIS Lead Agency to bring Coordinated Entry in to HMIS. In order to move towards a statewide Coordinated Entry System that utilizes our technology to help prevent and make homelessness rare/brief, we are looking for projects to move towards this process. This measure will document the work your project has done to utilize HMIS in Coordinated Entry. DV Providers will use an alternative "masked" method as outlined in the Coordinated Entry Policies & Procedures, V2.0 so that they can participate as well.	
Question 1:	Is your agency in communication with the HMIS Lead to utilize HMIS (with a masked security protocol for DV Survivors) in holding your regional by-name list (AKA Community Queue in HMIS)?	
(Mark Answer with an X:)	<input type="checkbox"/> Yes	<input type="checkbox"/> No
Question 2:	Is your region/agency wanting to utilize HMIS (with a masked security protocol for DV Survivors) to hold your regions Coordinated Entry By-Name List?	
Narrative Answer:		
Question 3:	Considering where your region is with Coordinated Entry incorporation in to HMIS, what feedback and/or considerations for this process should we consider in future Project scoring?	
Narrative Answer:		

Final Project Ranking Results

[illegible]

Accepted and Rejected Project Applications

Tom Power <tpower@coloradocoalition.org>

Mon 11/1/2021 8:21 AM

To: Mark Miller <mmiller@coloradocoalition.org>; Stephanie Van Matre <aadatrinidad@gmail.com>; DeeDee Clement <deidra911@gmail.com>; Marian McDonough <mmcdonough@ccdenver.org>; sheri@mybrightfuture.org <sheri@mybrightfuture.org>; Karen Bland <kabland@juno.com>; Charlene Tortorice <advocate@comcast.net>; Nicki Johnson <hfapdirector@kci.net>; Becky Rippy <rrippy@ccdenver.org>; Bev Lampley <beverly@catholicoutreach.org>; Kristin Toombs <kristin.toombs@state.co.us>; Veronica Gold <veronica.gold@posadapueblo.org>; Kim Bowman <kimbowman315@yahoo.com>; Jody Strouse <strousejody@yahoo.com>; Jahlia Daly - DOLA <jahlia.daly@state.co.us>; Jessica Winters <bcm@lfministries.org>; Holly Kasper-Blank <holly@mybrightfuture.org>; Lora Sholes <lzeitler@swhousingolutions.com>

Cc: DeeDee Clement <deidra911@gmail.com>; Charlene Tortorice <advocate@comcast.net>; beverly@catholicoutreach.org <beverly@catholicoutreach.org>; Nicki Johnson <hfapdirector@kci.net>; Shelly Greenwood <rmministry@kci.net>; Ben Strand <bstrand@rmhumanservices.org>; Veronica Gold <veronica.gold@posadapueblo.org>; gmoore@hbgv.org <gmoore@hbgv.org>; Jeri Erickson <jerickson@voacolorado.org>; Denise McHugh <denise@sparkcommunityfoundation.org>; Nellie Stagg <stagg@crcamerica.org>; Becky Rippy <rrippy@ccdenver.org>; Shawn Hayes <shayes@coloradocoalition.org>; abbieb@hrwco.org <abbieb@hrwco.org>; Lindsay.maisch@pitkincounty.com <Lindsay.maisch@pitkincounty.com>; Kelly.forstbauer@state.co.us <Kelly.forstbauer@state.co.us>; Judy McNeilsmith <director.services@lapuente.net>; Barbara Turner <barbara.turner@va.gov>; Bobby Innu <vista@youthmoveco.org>; Kristina Harris <vista@cydc-10.org>; Lora Sholes <lzeitler@swhousingolutions.com>

This notification is required by the 2021 Continuum of Care program NOFO:

(Note to all 2021 applicants for Continuum of Care program funds)
(Copy to Balance of State Governing Board)

Hi Everyone,

The purpose of this notice is to notify you that your project application(s) has been accepted and ranked for inclusion on the CoC Priority Listing. This does not guarantee that your application(s) will be funded, just that it will be submitted to HUD as part of our 2021 consolidated Balance of State grant application.

* No projects were rejected this year. *

Thank you,

tom

Tom Power
Colorado Coalition for the Homeless
CoC Lead Agency/Collaborative Applicant
Colorado Balance of State CoC

Accepted and Rejected Project Applications

Tom Power <tpower@coloradocoalition.org>

Mon 11/1/2021 8:21 AM

To: Mark Miller <mmiller@coloradocoalition.org>; Stephanie Van Matre <aadatrinidad@gmail.com>; DeeDee Clement <deidra911@gmail.com>; Marian McDonough <mmcdonough@ccdenver.org>; sheri@mybrightfuture.org <sher@mybrightfuture.org>; Karen Bland <kabland@juno.com>; Charlene Tortorice <advocate@comcast.net>; Nicki Johnson <hfapdirector@kci.net>; Becky Rippey <rrippy@ccdenver.org>; Bev Lampley <beverly@catholicoutreach.org>; Kristin Toombs <kristin.toombs@state.co.us>; Veronica Gold <veronica.gold@posadapueblo.org>; Kim Bowman <kimbowman315@yahoo.com>; Jody Strouse <strousejody@yahoo.com>; Jahlia Daly - DOLA <jahlia.daly@state.co.us>; Jessica Winters <bcm@lfministries.org>; Holly Kasper-Blank <holly@mybrightfuture.org>; Lora Sholes <lzeitler@swhousingsolutions.com>

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