COLORADO COALITION FOR THE HOMELESS 2018

ANNUAL REPORT

OPENING DOORS

Philosophy of service

We believe all people have the right to adequate housing and health care. We work to remove the barriers that restrict access to these rights. Society benefits when adequate housing and health care are available to everyone.

We create lasting solutions to homelessness by:

- Honoring the inherent dignity of those we serve, affirming their capabilities and fostering their hope that a better life is possible.
- **Building strong, caring communities** through the integration of housing, health care and supportive services.
- Advocating for social equality and challenging the status quo on behalf of the individuals and families we serve.
- Achieving excellence through continuous quality assurance, innovation and professional development.
- Using resources judiciously and effectively.





Dear friends,

At the Colorado Coalition for the Homeless, our work focuses on opening doors—to safe, affordable housing and better health, to employment opportunity, and to recovery from substance use. In 2018, we supported 20,595 individuals and families to attain quality health care, housing and supportive services, opening doors from the trauma of homelessness to lasting stability and to becoming members of strong, diverse neighborhoods.

In this report, we highlight programs that combine housing and integrated services to meet the diverse needs of the people we serve.

Renaissance Downtown Lofts opened in June and is now home to 100 men and women who experienced homelessness for years. This comprehensive Housing First program, funded through the Denver Social Impact Bond, demonstrated 92% housing stability at year's end, as well as significant reductions in expensive emergency services, detox, and law enforcement interventions.

Fort Lyon Supportive Residential Community, a unique partnership between the Coalition, the State of Colorado, and Bent County, celebrated its fifth anniversary in 2018. This peer-led community provides critical recovery-oriented housing, educational and employment opportunities, and health services for individuals overcoming alcohol and substance use disorders.

In addition, continuing our commitment to build 500 homes by 2024, the Coalition broke ground on our 60-unit **Veterans Renaissance Apartments at Fitzsimons,** developed in partnership with the State of Colorado Department of Veterans Affairs. The site is adjacent to other veteran services in Aurora, including the VA Medical Center, and will offer a complement of supportive services specifically geared toward the needs of veterans.

Our work challenges us every day, and we couldn't do it alone. We recognize the expertise and energy of our workforce who serve everyone with respect and compassion. We draw inspiration from the unwavering spirit and resilience of those we serve as they strive to overcome one of life's most traumatic experiences. We gratefully thank our public and private sector partners and generous donors. You are the key to opening doors for thousands.

With deep appreciation,

John Parvensky, President & CEO

T.R. Reid, Chair, Board of Directors



NEIGHBOR STORY





RENAISSANCE DOWNTOWN LOFTS: A threshold to new beginnings

David is an artistic guy. His apartment at Renaissance Downtown Lofts is immaculate and decorated with framed photos of the Denver cityscape. On his refrigerator is a line drawing of the downtown Denver skyline and the words "Thank you Denver."

Renaissance Downtown Lofts is more than just the building where he lives. When he unlocked the door to his new home in June 2018, he crossed the threshold into sobriety, stability, and community with the help of the Colorado Coalition for the Homeless and the Denver Social Impact Bond program.

Renaissance Downtown Lofts is the most innovative and effective housing model to date for people experiencing chronic homelessness in Denver. When the residence opened in June, we celebrated the power of public-private partnerships in ending homelessness and reducing the costs of homelessness for the entire community.

> « David moved into Renaissance Downtown Lofts in 2018 and is now working on long-term goals.

Thork You Marilatha

David and the other residents of Renaissance Downtown Lofts were highly visible on Denver's streets: often arrested and jailed, frequently appearing in courts, using emergency medical services for chronic health problems, mental illness, and substance use disorders. For these individuals, the tragedy and cost of homelessness was shouldered by the entire community.

Renaissance Downtown Lofts is a nexus of comprehensive services for people who need the most help to maintain stability. With program staff available on site and the Coalition's full complement of services within walking distance, residents have easy access to medical and behavioral health care and extensive supportive services. Residents are also encouraged to participate in community-building activities to create a strong, interdependent neighborhood to support everyone's long-term stability.

This Housing First approach costs about \$19,000 per individual annually to provide housing, health care, and supportive services, saving over half of the roughly \$40,000 annual cost of emergency services, hospitalizations, detox, and law enforcement interventions.

David sees salvation more than cost savings. "I wouldn't be where I am now without this help. I'm a new me: sober, in school, and wanting to be a better member of society. I just want to say 'Thank you' to everyone who made this possible."



NEIGHBOR STORY

FORT LYON: A pathway to recovery

For individuals overcoming substance use disorders, having the perspective and guidance of those who have "been there" can be one of the most powerful tools in reaching recovery. Empathetic support is at the heart of the Fort Lyon Supportive Residential Community, which celebrated its fifth anniversary in 2018 with residents, community members, partners, and Governor Hickenlooper. Located on a 500-acre historic military base in Bent County, Fort Lyon provides respite and recovery, transitional housing, and supportive services to people from across Colorado who experience homelessness and have substance use disorders. Unique among drug and alcohol recovery programs is the role of residents in planning and operating the program, governing their community, performing many of the duties that keep the program operating, and supporting one another through program activities and transitions back to their home communities. Funded through a



partnership between the State of Colorado, Bent County, and the Colorado Coalition for the Homeless, Fort Lyon offers a variety of recovery programs, on-site supportive services, opportunities through Otero Community College, and employment in nearby communities.

Residents returning to Denver connect to housing and continued supportive resources through the Coalition's integrated care model, including health care, mental/ behavioral health care, and vocational services. Many choose to move into supportive communities within Coalition properties like Renaissance at North Colorado Station. Others choose to continue their recovery work in other communities across the state, returning to work, family, and stable housing.

As part of the collaboration, the Colorado State Legislature commissioned an independent evaluation of Fort Lyon. The evaluators found that Fort Lyon's success rate in maintaining housing stability and recovery is significantly greater than that of conventional drug and alcohol rehabilitation programs.

Lorrie, one of the first residents, knows that making the decision to go to Fort Lyon was her turning point. Today, she has sustained sobriety for five years and has completed training to become one of the Coalition's Peer Specialists, using her experience to guide others struggling with homelessness and substance use. Recovery is very challenging, but Fort Lyon's unique program built around peer support proves it is, indeed, possible.



participated in the Fort Lyon supportive community in 2018

Lorrie's sobriety has given her the opportunity to spend quality time with her granddaughter, Zuri.

DONOR STORY

Everyone has the power <mark>to</mark> open doors

Darrell Brown knows that a place to live is only part of feeling at home.



Darrell's family-owned business provides work force housing. Over his years in business, he has grown to understand that many low-wage workers struggle to maintain housing stability. Factors contributing to instability are not always economic; physical and mental health issues, job loss, and loss of a supportive community can destabilize a vulnerable person.

When a long-time resident began to have difficulty paying rent, Darrell knew the man was without other housing options. Darrell didn't want to evict, so he looked for resources to help and learned of the Stout Street Health Center, part of the Colorado Coalition for the Homeless. Darrell connected the resident to the health center, where he received the services he needed to maintain years of stability.

Darrell learned more about the Coalition's mission to create lasting solutions to homelessness. He's seen how our expert and dedicated team provides a continuum of care that integrates health care, housing, and supportive services, all with individualized focus. He is impressed by how Coalition staff tailor services to meet the needs of distinct groups, such as families, veterans, and youth. Darrell refers to this type of care as responding to "niches of need."

As a Coalition Board member and generous donor, Darrell is an integral part of efforts to create lasting solutions. "Each of us has the power to help our most vulnerable neighbors," he says. "With more private support, we can bridge funding gaps and reach more of the people who need help."

Darrell believes everyone should be interested in supporting the Coalition. "Homelessness is ripping apart the social fabric of the city. It's morally right to help our community come together."

We couldn't agree more





Donors

Our sincere appreciation to each of you for making what we do possible!

\$20,000 +

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This year we found a new way to contribute to the Colorado Coalition for the Homeless: a direct distribution from our retirement account. It was easy to do and the people at CCH were very helpful in setting it up. JOE & JANA CLARK

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4,111 HOUSEHOLDS EACH NIGHT

2018 Financial Highlights Consolidated Statement of Activities: Year Ended December 31, 2018

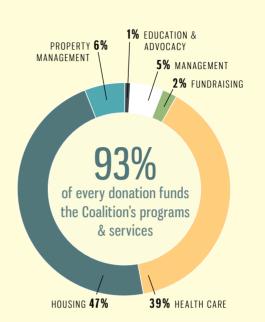
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Blue Spruce LLLP CCH Lincoln Glenarm LP **Civic Center Apartments LLLP Concord Plaza Housing Corporation** Forum Building Housing LP **Loretto Heights Housing Corporation Off Broadway Lofts LLLP**

Revenue

Contributions & Special Events	4,192,629
Government Contracts	32,665,666
Program Income	26,540,355
Interest and Investment Income	1,133,041
Gain from Acquisition of Partnership Interest	6,435,026
Other and In-Kind Revenue	1,376,438
Total Operating Revenues	72,343,155
Non-Operating Revenue	8,759,642
Total Revenues	81,010,378





Expenses

Health Care	26,753,383
Housing	32,379,317
Property Management	3,895,555
Education and Advocacy	502,368
Management	3,603,125
Fundraising	1,492,306
Total Expenses	68,626,054
Net Income, Operating Activities	3,717,101
Net Income, Non-Operating Activities	8,759,642

Net Assets

Change in Net Assets	12,476,713
December 31, 2017	53,397,437
December 31, 2018	65,874,150

Leadership

John Parvensky **PRESIDENT AND CEO** Brian Hill **CHIEF CLINICAL OFFICER** Mandy Graves May **CHIEF QUALITY AND INFORMATION OFFICER** Meg Mullen **CHIEF DEVELOPMENT OFFICER** Renata Robinson **CHIEF HUMAN RESOURCES OFFICER** Pete Stoller **CHIEF FINANCIAL OFFICER** Lisa Thompson **CHIEF OPERATING OFFICER** Bill Windsor **CHIEF REAL ESTATE OFFICER** Joan Riordan **GENERAL LEGAL COUNSEL** Cathy Alderman **VICE PRESIDENT, COMMUNICATIONS AND PUBLIC POLICY** Andrew Grimm **VICE PRESIDENT, INTEGRATED HEALTH SERVICES** Mike Malloy **VICE PRESIDENT, HOUSING AND SERVICES** Matt Mollica **VICE PRESIDENT, HOUSING ASSISTANCE** Amy Moore **VICE PRESIDENT, PROPERTY MANAGEMENT**

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2018 recognitions in housing & health care

Patient Centered Medical Home (PCMH) Certification

National Committee for Quality Assurance

The Coalition received the PCMH Certification in recognition of the high-quality, integrated health services provided by the Stout Street Health Center.

2018 Philip W. Brickner National Leadership Award

National Health Care for the Homeless Council

John Parvensky, CEO, received the Philip W. Brickner National Leadership Award, which recognizes individuals who have significantly strengthened service and/or advocacy that addresses the health status of people without homes.



} [! }



in 2018

"I WOULDN'T BE WHERE I AM NOW WITHOUT THIS HELP. I'M A NEW ME: SOBER, IN SCHOOL, AND WANTING TO BE A BETTER MEMBER OF SOCIETY. I JUST WANT TO SAY 'THANK YOU' TO EVERYONE WHO MADE THIS POSSIBLE."

DAVID C.



The mission of the Coalition is to work collaboratively toward the prevention of homelessness and the creation of lasting solutions for homeless and at-risk families, children and individuals throughout Colorado. The Coalition advocates for and provides a continuum of housing and a variety of services to improve the health, well-being and stability of those we serve.

Support the Coalition today by visiting coloradocoalition.org

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