Before Starting the CoC Application

The CoC Consolidated Application consists of three parts, the CoC Application, the CoC Priority Listing, and all the CoC's project applications that were either approved and ranked, or rejected. All three must be submitted for the CoC Consolidated Application to be considered complete.

The Collaborative Applicant is responsible for reviewing the following:

1. The FY 2019 CoC Program Competition Notice of Funding Available (NOFA) for specific application and program requirements.
2. The FY 2019 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.
6. Questions marked with an asterisk (*), which are mandatory and require a response.
1A. Continuum of Care (CoC) Identification

Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions. Please submit technical questions to the HUD Exchange Ask-A-Question at https://www.hudexchange.info/program-support/my-question/

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1A-1. CoC Name and Number: CO-500 Colorado Balance of State CoC

1A-2. Collaborative Applicant Name: Colorado Coalition for the Homeless

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Colorado Coalition for the Homeless
1B. Continuum of Care (CoC) Engagement

Instructions:
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Warning! The CoC Application score could be affected if information is incomplete on this formlet.

1B-1. CoC Meeting Participants.

For the period of May 1, 2018 to April 30, 2019, applicants must indicate whether the Organization/Person listed:
1. participated in CoC meetings;
2. voted, including selecting CoC Board members; and
3. participated in the CoC’s coordinated entry system.

<table>
<thead>
<tr>
<th>Organization/Person</th>
<th>Participates in CoC Meetings</th>
<th>Votes, including selecting CoC Board Members</th>
<th>Participates in Coordinated Entry System</th>
</tr>
</thead>
<tbody>
<tr>
<td>Local Government Staff/Officials</td>
<td>Yes</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>CDBG/HOME/ESG Entitlement Jurisdiction</td>
<td>Yes</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>Law Enforcement</td>
<td>Yes</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>Local Jail(s)</td>
<td>Yes</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>Hospital(s)</td>
<td>Yes</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>EMS/Crisis Response Team(s)</td>
<td>No</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>Mental Health Service Organizations</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Substance Abuse Service Organizations</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Affordable Housing Developer(s)</td>
<td>Yes</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>Disability Service Organizations</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Disability Advocates</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Public Housing Authorities</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>CoC Funded Youth Homeless Organizations</td>
<td>Not Applicable</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>Non-CoC Funded Youth Homeless Organizations</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
</tbody>
</table>

Applicant: Colorado Balance of State CoC
Project: CO-500 CoC Registration FY2019

CO-500
COC_REG_2019_170522
1B-1a. CoC’s Strategy to Solicit/Consider Opinions on Preventing/Ending Homelessness.

Applicants must describe how the CoC:
1. solicits and considers opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2. communicates information during public meetings or other forums the CoC uses to solicit public information;
3. takes into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness; and
4. ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats, e.g., PDF. (limit 2,000 characters)

(1) Our CoC solicits and considers opinions from a broad array of organizations and individuals that have knowledge of homelessness in the Balance of State region, or an interest in preventing and ending homelessness in the region. This occurs at regularly scheduled Governing Board meetings, multiple board committee meetings, and regional CoC planning meetings. Members of the Governing Board and the regional CoC groups also do this informally on an ongoing basis, during various other meetings, and during various other conversations in person and via e-mail. Some of our regional CoC planning groups also hold periodic public forums and listening sessions to solicit the community’s opinions about homelessness.

(2) All of our meetings and forums are well publicized and announced via e-mail, on regional CoC websites, and at other meetings. The Governing Board meetings, board committee meetings, and regional CoC planning meetings, and
other public forums, are open to the public and open to anyone with an interest in preventing and ending homelessness in the local community.

(3) Our Governing Board, multiple board committees, and regional CoC planning groups use information gathered at these meetings and forums to create improvements and new approaches to the homeless crisis response system, both at the regional planning level and at the Balance of State CoC level. Our regional CoC planning groups also report the results of their meetings and forums to the Governing Board, which uses the information to improve the CoC-wide planning process.

(4) Most of our regional CoC planning groups include disability advocates who ensure that meeting participants who are disabled receive whatever communication assistance they need, including alternate electronic formats.

1B-2. Open Invitation for New Members.

Applicants must describe:
1. the invitation process;
2. how the CoC communicates the invitation process to solicit new members;
3. how the CoC ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats;
4. how often the CoC solicits new members; and
5. any special outreach the CoC conducted to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join the CoC.
(limit 2,000 characters)

(1) and (2): Our CoC invites new members and communicates the invitation process in a variety of ways, both formal and informal. Members of our Governing Board and our regional CoC planning groups invite new members at monthly Governing Board meetings, regional CoC planning meetings (held at least 6 times per year), on their local CoC websites, and via e-mail announcements. The Collaborative Applicant, members of our Governing Board and our regional CoC planning groups also solicit new members informally on an ongoing basis, during various other meetings, and during various other conversations in person and via e-mail. We also have a standing invitation to new members on our CoC website (hosted by the Collaborative Applicant).

(3) Most of our regional CoC planning groups include disability advocates who ensure that meeting participants who are disabled receive whatever communication assistance they need, including alternate electronic formats.

(4) The Collaborative Applicant, members of our Governing Board and our regional CoC planning groups solicit new members on an ongoing basis as described above.

(5) Most of our regional CoC planning groups already include at least one homeless or formerly homeless person. Members of our regional CoC planning groups and our local outreach teams routinely speak to homeless or formerly homeless persons about becoming members, and about recruiting other
formerly homeless persons to become members.

1B-3. Public Notification for Proposals from Organizations Not Previously Funded.

Applicants must describe:
1. how the CoC notifies the public that it is accepting project application proposals, and that it is open to and will consider applications from organizations that have not previously received CoC Program funding, as well as the method in which proposals should be submitted;
2. the process the CoC uses to determine whether the project application will be included in the FY 2019 CoC Program Competition process;
3. the date(s) the CoC publicly announced it was open to proposal;
4. how the CoC ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats; and
5. if the CoC does not accept proposals from organizations that have not previously received CoC Program funding or did not announce it was open to proposals from non-CoC Program funded organizations, the applicant must state this fact in the response and provide the reason the CoC does not accept proposals from organizations that have not previously received CoC Program funding.
(limit 2,000 characters)

(1) In a July 12, 2019 e-mail to the Governing Board and all other stakeholders, we announced the opening of the 2019 CoC competition and provided links to the application materials and other resources on the HUD website. The July 12 e-mail clearly stated that we will accept and consider proposals from organizations that have not previously received CoC funding. This e-mail was forwarded to the entire CoC membership, and was also posted on the CoC website (hosted by the Collaborative Applicant).

(2) When deciding whether to include project proposals in the annual grant competition process, the CoC considers factors such as: whether the applicant is an eligible applicant; whether the proposed activities are eligible under the annual NOFA and the CoC program rules; geographic equity; alignment with housing first principles; whether the project prioritizes households based on greatest needs; organizational capacity; and willingness to participate in HMIS and coordinated entry.

(3) Our public announcement was sent to the Governing Board and all other CoC stakeholders on July 12, 2019, and was posted on the CoC’s website on July 15, 2019.

(4) Most of our regional CoC planning groups include disability advocates who ensure that meeting participants who are disabled receive whatever communication assistance they need, including alternate electronic formats.

(5) Not applicable.
1C. Continuum of Care (CoC) Coordination

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The FY 2019 CoC Program Competition Notice of Funding Availability at:

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1C-1. CoCs Coordination, Planning, and Operation of Projects.

Applicants must select the appropriate response for each federal, state, local, private, other organizations, or program source the CoC included in the planning and operation of projects that serve individuals experiencing homelessness, families experiencing homelessness, unaccompanied youth experiencing homelessness, persons who are fleeing domestic violence, or persons at risk of homelessness.

<table>
<thead>
<tr>
<th>Entities or Organizations the CoC coordinates planning and operation of projects</th>
<th>Coordinates with Planning and Operation of Projects</th>
</tr>
</thead>
<tbody>
<tr>
<td>Housing Opportunities for Persons with AIDS (HOPWA)</td>
<td>Yes</td>
</tr>
<tr>
<td>Temporary Assistance for Needy Families (TANF)</td>
<td>Yes</td>
</tr>
<tr>
<td>Runaway and Homeless Youth (RHY)</td>
<td>Yes</td>
</tr>
<tr>
<td>Head Start Program</td>
<td>Yes</td>
</tr>
<tr>
<td>Funding Collaboratives</td>
<td>Yes</td>
</tr>
<tr>
<td>Private Foundations</td>
<td>Yes</td>
</tr>
<tr>
<td>Housing and services programs funded through U.S. Department of Justice (DOJ) Funded Housing and Service Programs</td>
<td>Yes</td>
</tr>
<tr>
<td>Housing and services programs funded through U.S. Health and Human Services (HHS) Funded Housing and Service Programs</td>
<td>Yes</td>
</tr>
<tr>
<td>Housing and service programs funded through other Federal resources</td>
<td>Yes</td>
</tr>
<tr>
<td>Housing and services programs funded through State Government</td>
<td>Yes</td>
</tr>
<tr>
<td>Housing and services programs funded through Local Government</td>
<td>Yes</td>
</tr>
<tr>
<td>Housing and service programs funded through private entities, including foundations</td>
<td>Yes</td>
</tr>
<tr>
<td>Other:(limit 50 characters)</td>
<td>Grant subrecipients</td>
</tr>
</tbody>
</table>
1C-2. CoC Consultation with ESG Program Recipients.

Applicants must describe how the CoC:
1. consulted with ESG Program recipients in planning and allocating ESG funds;
2. participated in the evaluating and reporting performance of ESG Program recipients and subrecipients; and
3. ensured local homelessness information is communicated and addressed in the Consolidated Plan updates.

(limit 2,000 characters)

(1) The “recipient” for all ESG funds within our CoC jurisdiction is the Colorado Division of Housing. Managers at the Collaborative Applicant work directly with managers at the state Division of Housing to determine ESG funding allocations and to make recommendations to the CoC Governing Board. All final funding allocations to the ESG subrecipients are then approved by the CoC Governing Board. With regard to the ESG homeless prevention and rapid rehousing programs, the state Division of Housing has contracted the entire program to the Collaborative Applicant, which contracts the funds to selected non-metro and rural homeless service providers under the supervision of the CoC Governing Board.

(2) The Collaborative Applicant works directly with the state Division of Housing to establish performance measures for ESG subrecipients. As part of this work, the Collaborative Applicant provides the state Division of Housing and the Governing Board with the most recent HIC and PIT data, CAPER reports and other information that tracks the performance of the ESG subrecipients. All performance measures for ESG-funded programs are subject to approval by the CoC Governing Board. The state Division of Housing also conducts monitoring of the Collaborative Applicant’s ESG programs at least annually.

(3) The Collaborative Applicant ensures that local homelessness information is communicated and addressed in the Consolidated Plans by providing the Division of Housing with the most recent HIC and PIT data, CAPER reports, the annual CoC System Performance Report, and other information that tracks the performance of the ESG subrecipients.

1C-2a. Providing PIT and HIC Data to Consolidated Plan Jurisdictions. Yes to both

Applicants must indicate whether the CoC provided Point-in-Time (PIT) and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area.

1C-2b. Providing Other Data to Consolidated Plan Jurisdictions. Yes
Applicants must indicate whether the CoC ensured local homelessness information is communicated to Consolidated Plan Jurisdictions within its geographic area so it can be addressed in Consolidated Plan updates.

1C-3. Addressing the Safety Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.

Applicants must describe:
1. the CoC’s protocols, including protocols for coordinated entry and the CoC’s emergency transfer plan, that prioritize safety and incorporate trauma-informed, victim-centered services; and
2. how the CoC, through its coordinated entry, maximizes client choice for housing and services while ensuring safety and confidentiality.

(limit 2,000 characters)

(1) Our CoC and our regional CoC planning groups prioritize the safety of survivors of domestic violence, dating violence, sexual assault and stalking by first referring them to the local 24-hour crisis line and/or 24-hour DV shelter and/or the local DV agency where they can be assessed by a DV advocacy specialist to discuss their safety, and needs for physical and mental health care, child care, temporary financial support and other needs. Based on this assessment and the family’s preferences, DV survivors are then referred to the trauma-informed and victim-centered services at the local DV safehouse, and/or the local CoC rapid rehousing program, ESG rapid rehousing program, VAWA transitional housing program or other housing and services if there are no DV services in the community. All of these protocols are in compliance with the CoC’s Emergency Transfer Plan and the CoC’s Coordinated Entry Policies and Procedures.

(2) The DV crisis response system described in the response to (1) above maximizes client choice while connecting DV survivors to appropriate housing and supportive services. These families’ personal information, including personally identifying information and the location of their temporary or permanent housing is treated with strict confidentiality and is never added to any regional coordinated entry waiting lists or other documents. Our CoC maximizes client choice and ensures their safety by allowing DV survivors to choose whether they want to participate in the regional coordinated entry system, and by allowing them to choose whether to apply to the regional CoC rapid rehousing program, ESG rapid rehousing program, VAWA transitional housing program or other housing and services if there are no DV services in the community.

1C-3a. Training–Best Practices in Serving DV Survivors.

Applicants must describe how the CoC coordinates with victim services providers to provide training, at least on an annual basis, for:
1. CoC area project staff that addresses safety and best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence; and
2. Coordinated Entry staff that addresses safety and best practices (e.g., Trauma Informed Care) on safety and planning protocols in serving survivors of domestic violence.  
(limit 2,000 characters)

(1) Our regional CoC planning groups collaborate with their local victim service providers to provide trainings to all service providers on best practices for serving victims of domestic violence, dating violence, sexual assault and stalking. The training addresses best practices on safety and planning protocols for survivors of domestic violence that is consistent with trauma-informed care and victim-centered services. The frequency of these training events ranges from annually to quarterly depending on the region. Some of our regional CoC planning groups also offer one-on-one training to service providers who encounter a lot of families and individuals fleeing domestic violence, dating violence, sexual assault and stalking.

(2) Our regional CoC planning groups also collaborate with their local victim service providers to provide trainings to all coordinated entry staff and coordinated entry access points on best practices for serving victims of domestic violence, dating violence, sexual assault and stalking. The training addresses best practices on safety and planning protocols for survivors of domestic violence and trauma-informed care. The frequency of these training events ranges from annually to quarterly depending on the region. Some of our regional CoC planning groups also offer one-on-one training to coordinated entry staff who do a lot of assessments and referrals for families and individuals fleeing domestic violence, dating violence, sexual assault and stalking.

1C-3b. Domestic Violence–Community Need Data.

Applicants must describe how the CoC uses de-identified aggregate data from a comparable database to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking.  
(limit 2,000 characters)

With the exception of emergency shelters, all of our HUD-funded DV programs are entered into a comparable database, and data from all of those programs is used to assess the special needs of families and individuals experiencing domestic violence, dating violence, sexual assault and stalking. We have most recently analyzed the combined data from these programs for total number of DV victims served (households and persons served), gender of adults and children served, number of persons with a history of domestic violence vs. number who were actively fleeing domestic violence when they entered the programs, and living situations prior to entering the programs. We also assess the special needs of this population using data from point-in-time counts, housing inventory counts, and information provided by victim service providers, domestic violence advocates and local law enforcement.

*1C-4. PHAs within CoC. Attachments Required. 

Applicants must submit information for the two largest PHAs or the two PHAs with which the CoC has a working relationship within the CoC’s geographic area.
1C-4a. PHAs’ Written Policies on Homeless Admission Preferences.

Applicants must:
1. provide the steps the CoC has taken, with the two largest PHAs within the CoC’s geographic area or the two PHAs the CoC has working relationships with, to adopt a homeless admission preference—if the CoC only has one PHA within its geographic area, applicants may respond for one; or
2. state that the CoC does not work with the PHAs in its geographic area. (limit 2,000 characters)

The Colorado Division of Housing and the Ft. Collins Housing Authority do have a homeless admission preference in their written policies, copies of which are attached to this application. Our CoC is working with both of these housing authorities (and others) to also establish a “move-on” strategy for PSH programs within their jurisdiction.

1C-4b. Moving On Strategy with Affordable Housing Providers.

Applicants must indicate whether the CoC has a Moving On Strategy with affordable housing providers in its jurisdiction.

No

1C-5. Protecting Against Discrimination.

Applicants must describe the actions the CoC has taken to address all forms of discrimination, such as discrimination based on any protected classes under the Fair Housing Act and 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing. (limit 2,000 characters)

(1) Our CoC has created and implemented a written Anti-Discrimination Policy which applies to all service providers within the CoC’s geographic area regardless of funding source. This written non-discrimination policy ensures equal access to our housing programs and services regardless of race, color, national origin, religion, gender identity, age, disability, LGBTQ status or marital status.

(2) This Summer (2019), our NOFA committee assembled training materials on addressing discrimination based on the protected classes under the Fair
Housing Act. These training materials were distributed to the Governing Board, whose members distributed the training materials to our regional CoC planning groups, who delivered the training to their service providers at their August and/or September 2019 CoC planning meetings. These trainings will be conducted at least annually.

(3) This Summer (2019), our NOFA committee assembled training materials on addressing discrimination based on the protected classes under 24 CFR 5.105(a)(2). These training materials were distributed to the Governing Board, whose members distributed the training materials to our regional CoC planning groups, who delivered the training to their service providers at their August and/or September 2019 CoC planning meetings. These trainings will be conducted at least annually.

*1C-5a. Anti-Discrimination Policy and Training.

Applicants must indicate whether the CoC implemented an anti-discrimination policy and conduct training:

<table>
<thead>
<tr>
<th>Question</th>
<th>Yes</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Did the CoC implement a CoC-wide anti-discrimination policy that applies to all projects regardless of funding source?</td>
<td></td>
</tr>
<tr>
<td>2. Did the CoC conduct annual CoC-wide training with providers on how to effectively address discrimination based on any protected class under the Fair Housing Act?</td>
<td></td>
</tr>
<tr>
<td>3. Did the CoC conduct annual training on how to effectively address discrimination based on any protected class under 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing?</td>
<td></td>
</tr>
</tbody>
</table>

*1C-6. Criminalization of Homelessness.

Applicants must select all that apply that describe the strategies the CoC implemented to prevent the criminalization of homelessness in the CoC’s geographic area.

<table>
<thead>
<tr>
<th>Strategy</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Engaged/educated local policymakers:</td>
<td>X</td>
</tr>
<tr>
<td>2. Engaged/educated law enforcement:</td>
<td>X</td>
</tr>
<tr>
<td>3. Engaged/educated local business leaders:</td>
<td>X</td>
</tr>
<tr>
<td>4. Implemented communitywide plans:</td>
<td></td>
</tr>
<tr>
<td>5. No strategies have been implemented:</td>
<td>X</td>
</tr>
<tr>
<td>6. Other:(limit 50 characters) Public education campaigns</td>
<td>X</td>
</tr>
<tr>
<td>Guest editorials in local newspapers</td>
<td>X</td>
</tr>
</tbody>
</table>
1C-7. Centralized or Coordinated Assessment System. Attachment Required.

Applicants must:
1. demonstrate the coordinated entry system covers the entire CoC geographic area;
2. demonstrate the coordinated entry system reaches people who are least likely to apply for homelessness assistance in the absence of special outreach; and
3. demonstrate the assessment process prioritizes people most in need of assistance and ensures they receive assistance in a timely manner. (limit 2,000 characters)

(1) Our coordinated entry system is governed by both CoC-level and regional-level coordinated entry policies and procedures documents. The CoC-level document is referenced here: “Colorado Balance of State Continuum of Care: Coordinated Entry System Policies and Procedures: Version 1.0.” This document was approved by the Balance of State Governing Board in December 2017, and it complies with HUD’s January 23, 2017 policy directive on coordinated entry (“Notice CPD-17-01). This coordinated entry system covers the entire geographic area of the Balance of State CoC, and is enforced by our Coordinated Entry Committee, which ensures that all service providers in the Balance of State are taking referrals from the coordinated entry system.

(2) Our coordinated entry system defines street outreach as an “access point” to help us reach people who are least likely to apply for homeless assistance programs. We have a number of programs that conduct outreach to this population, including the street outreach team through Axis Mental Health in La Plata County, Outreach Day Center in Mesa County, as well as non-traditional outreach by hospitals, law enforcement and faith communities. One of the guiding principles of our Coordinated Entry system is low barriers to entry – as stated in the Coordinated Entry P&P document, "no client will be turned away from services based on income, employment, disability status, substance use or mental health history."

(3) Our coordinated entry system uses the VI-SPDAT for individuals, the VI-SPDAT for families and the TAY-VI-SPDAT for youth. A copy of the VI-SPDAT for families is attached to this application. The VI-SPDAT and other elements of our assessment process does prioritize people most in need of assistance and ensures that they received assistance in a timely manner. This is documented in the assessment and prioritization sections of our Coordinated Entry Policies and Procedures document.
1D. Continuum of Care (CoC) Discharge Planning

Instructions:
Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions. Please submit technical questions to the HUD Exchange Ask-A-Question at https://www.hudexchange.info/program-support/my-question/

Resources:
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Warning! The CoC Application score could be affected if information is incomplete on this formlet.

1D-1. Discharge Planning Coordination.

Applicants must indicate whether the CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs. Check all that apply (note that when “None:” is selected no other system of care should be selected).

<table>
<thead>
<tr>
<th>System of Care</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Foster Care:</td>
<td>X</td>
</tr>
<tr>
<td>Health Care:</td>
<td>X</td>
</tr>
<tr>
<td>Mental Health Care:</td>
<td>X</td>
</tr>
<tr>
<td>Correctional Facilities:</td>
<td>X</td>
</tr>
<tr>
<td>None:</td>
<td></td>
</tr>
</tbody>
</table>
1E. Local CoC Competition

Instructions

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions. Please submit technical questions to the HUD Exchange Ask-A-Question at https://www.hudexchange.info/program-support/my-question/

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The FY 2019 CoC Program Competition Notice of Funding Availability at:

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*1E-1. Local CoC Competition–Announcement, Established Deadline, Applicant Notifications. Attachments Required.

Applicants must indicate whether the CoC:

1. informed project applicants in its local competition announcement about point values or other ranking criteria the CoC would use to rank projects on the CoC Project Listings for submission to HUD for the FY 2019 CoC Program Competition; No
2. established a local competition deadline, and posted publicly, for project applications that was no later than 30 days before the FY 2019 CoC Program Competition Application submission deadline; Yes
3. notified applicants that their project application(s) were being rejected or reduced, in writing along with the reason for the decision, outside of e-snaps, at least 15 days before the FY 2019 CoC Program Competition Application submission deadline; Yes
4. notified applicants that their project applications were accepted and ranked on the CoC Priority Listing in writing, outside of e-snaps, at least 15 days before the FY 2019 CoC Program Competition Application submission deadline. Yes


Applicants must indicate whether the CoC used the following to rank and select project applications for the FY 2019 CoC Program Competition:

1. Used objective criteria to review and rank projects for funding (e.g., cost effectiveness of the project, performance data, type of population served); Yes
2. Included one factor related to improving system performance (e.g., exits to permanent housing (PH) destinations, retention of PH, length of time homeless, returns to homelessness, job/income growth, etc.); and Yes
3. Included a specific method for evaluating projects submitted by victim services providers that utilized data generated from a comparable database and evaluated these projects on the degree they improve safety for the population served. No

Applicants must describe:
1. the specific severity of needs and vulnerabilities the CoC considered when reviewing and ranking projects; and
2. how the CoC takes severity of needs and vulnerabilities into account when reviewing and ranking projects.
(limit 2,000 characters)

Our project scoring tools include a criterion for “project prioritizes based on greatest need”, including whether each program uses the VI-SPDAT assessment tool. The VI-SPDAT assesses a number of participant vulnerabilities, including but not limited to: (1) physical health; (2) history of household crisis such as domestic violence, sexual assault, mental health crisis or suicide risk; (3) childhood abuse; (4) criminal history, either as a victim or perpetrator; (5) risky personal behavior, including substance abuse; (6) disabilities; and (7) chronic homelessness. Documentation of our review and ranking process, and copies of our project scoring tools and final scoring results are attached to this application.


Applicants must:
1. indicate how the CoC made public the review and ranking process the CoC used for all project applications; or
2. check 6 if the CoC did not make public the review and ranking process; and
3. indicate how the CoC made public the CoC Consolidated Application—including the CoC Application and CoC Priority Listing that includes all project applications accepted and ranked or rejected—which HUD required CoCs to post to their websites, or partners websites, at least 2 days before the FY 2019 CoC Program Competition application submission deadline; or
4. check 6 if the CoC did not make public the CoC Consolidated Application.

<table>
<thead>
<tr>
<th>Public Posting of Objective Review and Ranking Process</th>
<th>Public Posting of CoC Consolidated Application including: CoC Application, CoC Priority Listing, Project Listings</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Email</td>
<td>X</td>
</tr>
<tr>
<td>2. Mail</td>
<td></td>
</tr>
<tr>
<td>3. Advertising in Local Newspaper(s)</td>
<td></td>
</tr>
<tr>
<td>4. Advertising on Radio or Television</td>
<td></td>
</tr>
<tr>
<td>5. Social Media (Twitter, Facebook, etc.)</td>
<td>X</td>
</tr>
</tbody>
</table>
1E-5. Reallocation between FY 2015 and FY 2018.

Applicants must report the percentage of the CoC’s ARD that was reallocated between the FY 2015 and FY 2018 CoC Program Competitions.

Reallocation: 3%


Applicants must:
1. describe the CoC written process for reallocation;
2. indicate whether the CoC approved the reallocation process;
3. describe how the CoC communicated to all applicants the reallocation process;
4. describe how the CoC identified projects that were low performing or for which there is less need; and
5. describe how the CoC determined whether projects that were deemed low performing would be reallocated.

(limit 2,000 characters)

(1) Our CoC has a written process for reallocation. It states that every year, our CoC will review our housing projects to identify lower performing projects and to assess the feasibility of reallocating those project funds to create new permanent housing projects.

(2) This reallocation process has been discussed by the CoC Governing Board. As of September 27, 2019, this process had not yet been approved by the Governing Board.

(3) This reallocation process is communicated to all applicants by posting this description on the Balance of State CoC website.

(4) Our CoC uses the project ranking process to identify projects that are low performing or for which there is less need.

(5) After the ranking process was completed, our Governing Board discussed the lowest-ranked projects, discussed the advantages and disadvantages of reallocating those project funds, and discussed the potential uses of those funds to create new higher-performing projects. This year, we decided not to reallocate the funds for our two lowest-ranked projects.
DV Bonus

Instructions

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions. Please submit technical questions to the HUD Exchange Ask-A-Question at https://www.hudexchange.info/program-support/my-question/

Resources:
The FY 2019 CoC Application Detailed Instruction can be found at: https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

1F-1   DV Bonus Projects.

Applicants must indicate whether the CoC is requesting DV Bonus projects which are included on the CoC Priority Listing: Yes

1F-1a. Applicants must indicate the type(s) of project(s) included in the CoC Priority Listing.

<table>
<thead>
<tr>
<th>1. PH-RRH</th>
<th>X</th>
</tr>
</thead>
<tbody>
<tr>
<td>2. Joint TH/RRH</td>
<td></td>
</tr>
<tr>
<td>3. SSO Coordinated Entry</td>
<td>X</td>
</tr>
</tbody>
</table>

*1F-2. Number of Domestic Violence Survivors in CoC’s Geographic Area.

Applicants must report the number of DV survivors in the CoC’s geographic area that:

<table>
<thead>
<tr>
<th>Need Housing or Services</th>
<th>323.00</th>
</tr>
</thead>
<tbody>
<tr>
<td>the CoC is Currently Serving</td>
<td>91.00</td>
</tr>
</tbody>
</table>
1F-2a. Local Need for DV Projects.

Applicants must describe:
1. how the CoC calculated the number of DV survivors needing housing or service in question 1F-2; and
2. the data source (e.g., HMIS, comparable database, other administrative data, external data source).

(limit 500 characters)

(1) and (2) The number of DV survivors needing housing or services is from our January 2019 PIT count.

1F-3. : SSO-CE Project–CoC including an SSO-CE project for DV Bonus funding in their CoC Priority Listing must provide information in the chart below about the project applicant and respond to Question 1F-3a.

<table>
<thead>
<tr>
<th>DUNS Number</th>
<th>147287775</th>
</tr>
</thead>
<tbody>
<tr>
<td>Applicant Name</td>
<td>Colorado Coalition for the Homeless</td>
</tr>
</tbody>
</table>

1F-3a. Addressing Coordinated Entry Inadequacy.

Applicants must describe how:
1. the current Coordinated Entry is inadequate to address the needs of survivors of domestic violence, dating violence, or stalking; and
2. the proposed project addresses inadequacies identified in 1. above.

(limit 2,000 characters)

Per the 2019 Balance of State (BOS) PIT count, there are 323 people who are survivors of domestic violence, dating violence, or stalking and experiencing homelessness. Current survivor-specific resources are scattered across the 56-county BOS region. Distances between the survivor-specific resources hinder efforts to ensure that survivors have appropriate safe resources. Providers of services to survivors in the BOS need assistance to coordinate entry into their housing services and adhere to standardized BOS Coordinated Entry System (CES) policies and procedures.

The DV Bonus SSO project for a CES is designed to implement policies and procedures that will equip the BOS Regional CES to better meet the needs of people who are survivors of domestic violence, dating violence, or stalking and experiencing homelessness. CCH will ensure implementation of trauma informed, victim centered policies and procedures that enhance the coordination between the CoC’s regional CES and victim services providers.

The project is designed to: (1) increase BOS capacity to provide equitable access to services throughout the 56-county BOS CoC; (2) better meet unique survivor needs; (3) implement consistent CES policies and procedures for survivors; (4) share resources and ensure compliance with Trauma Informed and Housing First approaches for survivors in the BOS; and (5) support the BOS in implementing an upgraded comparable database that continues compliance with HUD HMIS standards.

This will be accomplished by: (1) conducting a BOS needs assessment as it
relates to regional coordinated entry practices for survivors; (2) utilizing the needs assessment to inform current CES policies and procedures; (3) increasing participation in the BOS from organizations not currently involved; (4) bringing domestic violence survivor specific concerns to the BOS Governing Board and Coordinated Entry Committee; and (5) representing the BOS on Colorado’s HMIS Statewide Collaborative group.

1F-4. PH-RRH and Joint TH and PH-RRH Project Applicant Capacity.

Applicants must provide information for each unique project applicant applying for PH-RRH and Joint TH and PH-RRH DV Bonus projects which the CoC is including in its CoC Priority Listing—using the list feature below.

<table>
<thead>
<tr>
<th>Applicant Name</th>
<th>DUNS Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Housing Solutions...</td>
<td>055467237</td>
</tr>
</tbody>
</table>
**1F-4. PH-RRH and Joint TH and PH-RRH Project**

### Applicant Capacity

<table>
<thead>
<tr>
<th>DUNS Number:</th>
<th>055467237</th>
</tr>
</thead>
<tbody>
<tr>
<td>Applicant Name:</td>
<td>Housing Solutions for the Southwest</td>
</tr>
<tr>
<td>Rate of Housing Placement of DV Survivors–Percentage:</td>
<td>100.00%</td>
</tr>
<tr>
<td>Rate of Housing Retention of DV Survivors–Percentage:</td>
<td>86.00%</td>
</tr>
</tbody>
</table>

#### 1F-4a. Rate of Housing Placement and Housing Retention.

**Applicants must describe:**

1. how the project applicant calculated the rate of housing placement and rate of housing retention reported in the chart above; and
2. the data source (e.g., HMIS, comparable database, other administrative data, external data source). (limit 500 characters)

1. Our RRH Program had 100% placement and 75% retention. OVW TH served 8 for the first ½ of 2019. Of these households, we had 100% placement and 100% housing retention. 2. For data, we looked at two programs; our CoC Rapid Rehousing Program; we served four households who are survivors of DV. We looked at HMIS data; we also used case manager information, Safehouse shelter referrals and files. We also used the OVW TH Program’s semi-annual report and case files to calculate housing outcomes.

#### 1F-4b. DV Survivor Housing.

**Applicants must describe how project applicant ensured DV survivors experiencing homelessness were assisted to quickly move into permanent housing.** (limit 2,000 characters)

Case Managers have developed strong relationships with landlords and housing providers across the 5 County Region. Our OVW TH Case Manager in particular, has worked with families moving from homelessness to housing for over 15 years and is highly skilled at developing strategies that help move the lease-up process along quickly. As part of our MOU with the SafeHouse and Community Shelter; time extensions are often negotiated when we are working to lease up a household. Our Case Managers will look at units with participants and help support their search for housing if requested. We also adapt in the other direction; letting people who want to look independently and negotiate the terms of their lease on their own. Because we are a housing agency, checks mailed to landlords for participant rent are commonplace and do not identify participant as a survivor of DV. Safety planning is part of our housing search strategy; including location, neighbors and unit security. Case Managers are proactive with households and try to identify potential barriers to housing such as criminal background, poor rental history or no rental history. Mitigating efforts are engaged to try and overcome such barriers including working with landlords who do not screen out applicants and helping applicant address past issues impacting eligibility for housing. Case Managers often assist with writing
appeals and helping provide documentation to bring light to past issues faced by the individual. Our Case Managers collect many in-kind donations of furniture, household supplies and bedding that is provided to the household upon move-in and connects individuals with local agencies that can provide additional items. Case Managers speak with applicants weekly; often daily during the housing search to ensure the participant is making progress, that they are properly supported and offer support around other aspects of their life such as safety, health and income.

1F-4c. DV Survivor Safety.

Applicants must describe how project applicant:
1. ensured the safety of DV survivors experiencing homelessness by:
   (a) training staff on safety planning;
   (b) adjusting intake space to better ensure a private conversation;
   (c) conducting separate interviews/intake with each member of a couple;
   (d) working with survivors to have them identify what is safe for them as it relates to scattered site units and/or rental assistance;
   (e) maintaining bars on windows, fixing lights in the hallways, etc. for congregate living spaces operated by the applicant;
   (f) keeping the location confidential for dedicated units and/or congregate living spaces set-aside solely for use by survivors; and
2. measured its ability to ensure the safety of DV survivors the project served.
   (limit 2,000 characters)

100% of Housing Solutions Case Management received specialized training to better work with victims of DV. TH Case Manager has hundreds of hours of specialized training through our training funds provided by VOCA and OVW. We have an MOU with a DV and SA agency to work closely to develop a safety plan and make safety in housing a significant part of this plan. Our Case Managers have private office space located away from the common areas of our office and schedule so clients spend minimal time in waiting. Staff adapt to needs for confidentiality or safety and will meet at places like the SafeHouse, Medical Office or DV agencies. Intake with couples occurs separately and staff also arrange occasional case management meetings with each individual. Client choice is a priority for our Case Managers; while discussing housing location and housing type in relation to their safety plan. Some of the considerations include what floor a unit is on, single unit or apartments, in town or out of town, proximity to school or work, quality of unit security and whether the unit is easy to exit in an emergency and whether it is close to emergency services and law enforcement if needed. Thorough motivational interviewing strategies, we can help our participants in thinking through these aspects of housing safety and make the best decision for their household. As a Housing Agency providing housing services to DV survivors we work with households to develop a safety plan first and foremost. We work with shelters to move someone in short-term if they need an undisclosed location. Program will accommodate a need to move if location becomes unsafe and work with client to obtain an Order of Protection. Although 100% of our program participants remain physically safe in our programs; we also work with our participants to help them minimize emotional and mental abuse often incurred during the process of co-parenting or divorce from their abuser.
1F-4d. Trauma-Informed, Victim-Centered Approaches.

Applicants must describe:
1. project applicant’s experience in utilizing trauma-informed, victim-centered approaches to meet needs of DV survivors; and
2. how, if funded, the project will utilize trauma-informed, victim-centered approaches to meet needs of DV survivors by:
   (a) prioritizing participant choice and rapid placement and stabilization in permanent housing consistent with participants’ preferences;
   (b) establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
   (c) providing program participants access to information on trauma, e.g., training staff on providing program participant with information on trauma;
   (d) placing emphasis on the participant’s strengths, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;
   (e) centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;
   (f) delivering opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
   (g) offering support for parenting, e.g., parenting classes, childcare.

1. The entire Case Management and front line staff have been trained in Trauma Informed Care and practices that minimize additional trauma, decrease barriers to access and help a person feel secure in accessing services from our agency. For example, we always build on the strengths of the individual rather than focus on their barrier and collaborative with our participants as they identify their needs and we work to help find solutions. We trust participant’s choices for their families; while working within regulation and rental guidelines. Staff establish trust as a foundation, so our participants will be honest about their needs, fears and struggles. Trauma-informed, victim-centered approaches are already in place within our programs with additional focus in our TH program safety and confidentiality (for example, we don’t use HMIS or share names in CES). Service plans are client driven, units are selected by the participant. Staff discuss income stability, employment and benefit acquisition. We address the need for long-term housing stability. We provide a Housing First program that embraces the idea that people should be offered housing without preconditions for residency beyond the terms of their lease. Applicants are accepted into housing regardless of sobriety, past or current substances use or completion of rehabilitation or treatment. Exit from a program is not based solely on credit or financial history, poor rental history or most criminal convictions. Staff meet with program participants a minimum of monthly and make numerous efforts to address a lack of communication in a constructive way. Service plans are strengths-based and emphasize client choice. Use of alcohol or drugs in and of itself is not considered a reason for loss of housing assistance. MOU partnerships include our local behavioral health program, DV and Sexual Assault Agencies. All provide counseling free of charge to our program participants and assist with Medicaid applications for eligible applicants. Case Managers communicate with participants about options for trauma treatment.
including complementary programs such as yoga, therapeutic activities such as exercise, art or horseback riding. We use a strengths-based assessment tool with each participant and reevaluate this tool every 3 months or more. Goals are clients driven focusing on their personal aspirations and dreams for their future. 20% of our regional homeless population is Native American, 15% are more than one race. Our region has three Tribal lands and we have improved work partnerships in recent years. We are working to grow our cultural competence to understand how generational trauma plays out with the people we work with. Case Managers have extensive training to help work with our Indigenous population. Staff are encouraged to be reflective on personal bias or stereotypes they may have; discrimination of any kind is not tolerated by the agency. Housing Solutions hosted staff trainings on cultural competence and working with transgender members of the homeless populations in 2019. Accommodation is provided when possible to help a household remain connected to cultural values and practices that help them live a full life. We offer a life skills class series annually; a 6-week class that addresses self-care, personal growth, life skills, mindfulness, career development and allows for connection and sharing among program participants. Many professionals from the community come to share their knowledge. We support an individual’s desire to join a group outside of what we offer and assist with locating funding and transportation if needed. We share partner information on groups, classes and opportunities for growth with our clients so that they know of options in our community. We offer a session on parenting; many of our partners offer parental support groups, classes and we will assist with transportation and funding.

1F-4e. Meeting Service Needs of DV Survivors.

Applicants must describe how the project applicant met services needs and ensured DV survivors experiencing homelessness were assisted to quickly move into permanent housing while addressing their safety needs, including:

- Child Custody
- Legal Services
- Criminal History
- Bad Credit History
- Education
- Job Training
- Employment
- Physical/Mental Healthcare
- Drug and Alcohol Treatment
- Childcare

(limit 2,000 characters)

Case Managers will support participants in applying for an order of protection, completing legal paperwork; have an MOU with a DV legal project; address legal needs in service plans and develop connections between legal service providers and clients. Criminal history is often a barrier to housing; we assist in addressing barriers by highlighting efforts they have made to address criminal history. As a HUD Counseling Agency, our staff help access credit reports, counsel clients on credit repair, building credit and develop an action plan that
includes budgeting. Participants often identify education to further their career path and increase earning potential. Partnerships allow for us to connect our participants with GED classes at our local Adult Education Center; where they can also access childcare if needed. We help applicants apply for continuing education funds that help them to build their employment skills that federal financial aid does not provide. We have a small education expense budget and discuss employment options and assist with practicing a job interview, resumes and assist with job applications. The Workforce Center offers support for clients; we often accompany someone to their first meeting. Relationships with healthcare provides ease of access for our clients; our close working relationships with healthcare gives us knowledge of what is available in the community including medication vouchers, free clinics, Medicaid or free support groups for substance use. We help clients to locate inpatient rehab and crisis care. Using harm reduction, support healthy habits people enjoy and to offer praise for reduction in use. We have relationships with local childcare and assist in locating childcare and childcare payment assistance and can assist with childcare through a small agency budget. We help parents apply scholarships for preschools, summer programs and camps that offer their children a positive, secure place to be while they are working.
2A. Homeless Management Information System (HMIS) Implementation

Instructions:
Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions. Please submit technical questions to the HUD Exchange Ask-A-Question at https://www.hudexchange.info/program-support/my-question/

Resources:
The FY 2019 CoC Application Detailed Instruction can be found at: https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

2A-1. HMIS Vendor Identification. Bitfocus

Applicants must review the HMIS software vendor name brought forward from FY 2018 CoC Application and update the information if there was a change.

2A-2. Bed Coverage Rate Using HIC and HMIS Data.

Using 2019 HIC and HMIS data, applicants must report by project type:

<table>
<thead>
<tr>
<th>Project Type</th>
<th>Total Number of Beds in 2019 HIC</th>
<th>Total Beds Dedicated for DV in 2019 HIC</th>
<th>Total Number of 2019 HIC Beds in HMIS</th>
<th>HMIS Bed Coverage Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Emergency Shelter (ES) beds</td>
<td>1,001</td>
<td>314</td>
<td>373</td>
<td>54.29%</td>
</tr>
<tr>
<td>Safe Haven (SH) beds</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0%</td>
</tr>
<tr>
<td>Transitional Housing (TH) beds</td>
<td>729</td>
<td>33</td>
<td>242</td>
<td>34.77%</td>
</tr>
<tr>
<td>Rapid Re-Housing (RRH) beds</td>
<td>255</td>
<td>34</td>
<td>192</td>
<td>86.88%</td>
</tr>
<tr>
<td>Permanent Supportive Housing (PSH)</td>
<td>1,069</td>
<td>13</td>
<td>760</td>
<td>71.97%</td>
</tr>
<tr>
<td>Other Permanent Housing (OPH) beds</td>
<td>27</td>
<td>0</td>
<td>27</td>
<td>100.00%</td>
</tr>
</tbody>
</table>

2A-2a. Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-2.

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-2., applicants must describe:
1. steps the CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and 2. how the CoC will implement the steps described to increase bed coverage to at least 85 percent. (limit 2,000 characters)

Our HMIS bed coverage rate is below 85% for emergency shelter, transitional housing and permanent supportive housing.

(1) and (2) For emergency shelter and transitional housing, the low bed coverage rate is due to the fact that we have a large number of housing providers who are not HUD-funded and therefore do not want to use HMIS. For permanent supportive housing, the low bed coverage rate is caused by a large number of VASH vouchers on our housing inventory chart. The Dept. of Veterans Affairs does not participate in our HMIS system. We have convinced some but not all of our regional CoC planning groups to enter their local VASH vouchers into HMIS. Not counting VASH vouchers, our bed coverage rate for permanent supportive housing programs is 100%. Over the next 12 months, we will encourage these providers to use HMIS by explaining the benefits to their programs, such as data consolidation, program evaluation, and having better data available for their grant applications and reports to funders. We have also recently switched to a new HMIS vendor and HMIS product which is much more user-friendly, which should help us “market” HMIS to non HUD-funded providers.


Applicants must indicate whether the CoC submitted its LSA data to HUD in HDX 2.0. Yes

*2A-4. HIC HDX Submission Date.

Applicants must enter the date the CoC submitted the 2019 Housing Inventory Count (HIC) data into the Homelessness Data Exchange (HDX). 04/30/2019
2B. Continuum of Care (CoC) Point-in-Time Count

Instructions:
Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.
Please submit technical questions to the HUD Exchange Ask-A-Question at https://www.hudexchange.info/program-support/my-question/

Resources:
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https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources
The FY 2019 CoC Program Competition Notice of Funding Availability at:

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

2B-1. PIT Count Date. 01/29/2019
Applicants must enter the date the CoC conducted its 2019 PIT count (mm/dd/yyyy).

2B-2. PIT Count Data—HDX Submission Date. 04/30/2019
Applicants must enter the date the CoC submitted its PIT count data in HDX (mm/dd/yyyy).


Applicants must describe:
1. any changes in the sheltered count implementation, including methodology or data quality methodology changes from 2018 to 2019, if applicable; and
2. how the changes affected the CoC’s sheltered PIT count results; or
3. state “Not Applicable” if there were no changes.
(limit 2,000 characters)
(1) Methodology: No changes, our 2019 sheltered count used the same methodology as our 2018 sheltered count. Data quality: For the 2019 sheltered count, the Collaborative Applicant significantly increased the level of training and on-going guidance for our regional PIT coordinators.
(2) The increased level of training and on-going guidance resulted in better participation from service providers and volunteers throughout the Balance of State CoC. We believe that it also resulted in more accurate collection of survey data and therefore better data quality.
2B-4. Sheltered PIT Count–Changes Due to Presidentially-declared Disaster.

Applicants must select whether the CoC added or removed emergency shelter, transitional housing, or Safe-Haven inventory because of funding specific to a Presidentially-declared disaster, resulting in a change to the CoC’s 2019 sheltered PIT count.

No

2B-5. Unsheltered PIT Count–Changes in Implementation.

Applicants must describe:
1. any changes in the unsheltered count implementation, including methodology or data quality methodology changes from 2018 to 2019, if applicable; and
2. how the changes affected the CoC’s unsheltered PIT count results; or
3. state “Not Applicable” if there were no changes.

(limit 2,000 characters)

(1) Methodology: No changes, our 2019 unsheltered count used the same methodology as our 2018 unsheltered count. Data quality: For the 2019 unsheltered count, the Collaborative Applicant significantly increased the level of training and on-going guidance for our regional PIT coordinators.

(2) The increased level of training and on-going guidance resulted in better participation from service providers and volunteers throughout the Balance of State CoC. We believe that it also resulted in more accurate collection of survey data and therefore better data quality.

2B-6. PIT Count–Identifying Youth Experiencing Homelessness.

Applicants must:

Indicate whether the CoC implemented specific measures to identify youth experiencing homelessness in their 2019 PIT count.

Yes

2B-6a. PIT Count–Involving Youth in Implementation.

Applicants must describe how the CoC engaged stakeholders serving youth experiencing homelessness to:
1. plan the 2019 PIT count;
2. select locations where youth experiencing homelessness are most likely to be identified; and
3. involve youth in counting during the 2019 PIT count.

(limit 2,000 characters)
Planning the PIT count: Our 2019 supplemental PIT count of homeless youth was coordinated by the Collaborative Applicant, the Office of Homeless Youth Services within the state Division of Housing, and the Colorado Rural Collaborative on Homeless Youth. The Office of Homeless Youth Services facilitated a stakeholder group called the Advisory Council for Homeless Youth. This stakeholder group met several times to develop additional survey questions, identify methods to get youth to provide feedback, and develop a plan to distribute the youth-specific survey forms to new partner organizations. The Colorado Rural Collaborative on Homeless Youth also worked with their stakeholders to expand the reach of the youth survey.

Selecting locations for the youth PIT count: For our 2019 supplemental survey of homeless youth, the Colorado Rural Collaborative on Homeless Youth and the Advisory Council on Homeless Youth worked with homeless youth service providers, and their youth clients and volunteers, to identify areas where homeless youth were most likely to be encountered, and to make sure these areas were incorporated into the PIT planning process.

Involving youth in the PIT count: For our 2019 supplemental survey of homeless youth, the Colorado Rural Collaborative on Homeless Youth and the Advisory Council on Homeless Youth worked with homeless youth service providers to identify and recruit youth clients and youth volunteers to participate in the planning process described in item (1) above, to help select locations for the youth count as described in item (2) above, and to serve as surveyors during the actual field counts.

2B-7. PIT Count–Improvements to Implementation.

Applicants must describe the CoC’s actions implemented in its 2019 PIT count to better count:

1. individuals and families experiencing chronic homelessness;
2. families with children experiencing homelessness; and
3. Veterans experiencing homelessness.

(limit 2,000 characters)

Our 2019 PIT count was planned and implemented by the Balance of State PIT subcommittee, our 10 regional PIT Coordinators, and members of our 10 regional CoC planning groups. During the planning for the PIT count (from September 2018 through January 2019), our regional CoC planning groups solicited input from their local members about better ways to locate, contact and interview chronically homeless individuals, chronically homeless families, non-chronically homeless families with children, and homeless veterans. This information was then relayed to the regional PIT Coordinators and the Balance of State PIT subcommittee. After discussion and additional recommendations by the PIT subcommittee, our regional PIT coordinators then incorporated this information into their local training events for PIT staff and volunteers. Regional PIT staff and volunteers included representatives of each of the homeless subpopulations mentioned above.
3A. Continuum of Care (CoC) System Performance

Instructions
Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions. Please submit technical questions to the HUD Exchange Ask-A-Question at https://www.hudexchange.info/program-support/my-question/

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The FY 2019 CoC Program Competition Notice of Funding Availability at:

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*3A-1. First Time Homeless as Reported in HDX.

Applicants must:

Report the Number of First Time Homeless as Reported in HDX. 2,811


Applicants must:
1. describe the process the CoC developed to identify risk factors the CoC uses to identify persons becoming homeless for the first time;
2. describe the CoC's strategy to address individuals and families at risk of becoming homeless; and
3. provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time. (limit 2,000 characters)

(1) Risk factors: Our CoC identified risk factors for first-time homelessness by discussing this issue at regional CoC planning meetings and meetings of the Governing Board, reviewing and discussing the prioritization criteria contained in our Coordinated Entry documents and the VI-SPDAT assessment tools, and discussing it with members of our Coordinated Entry and Data and Performance Committees. We currently consider a combination of risk factors that depend on household type including but not limited to: loss of jobs/income, mental illness, substance abuse, physical illness, unpaid medical bills, family/household trauma and domestic violence.
(2) Strategies to prevent first-time homelessness: Our CoC operates a number of homeless prevention programs which are funded through HUD, State of Colorado programs, and private funding. Colorado Coalition for the Homeless also publicizes the availability of its homeless prevention programs to our regional CoC planning groups, to the Governing Board, and to homeless service providers so that households at risk can be quickly diverted to those programs before they lose their housing. Our CoC has homeless prevention partnerships with homeless service providers, faith-based organizations, victim-service (DV) providers and mental health providers. Our CoC provides various types of homeless prevention assistance, including working with landlords and property managers on forbearance, assistance with arrears, and rental assistance and utility assistance.

(3) At the Balance of State CoC level, the responsible entity is our Data and Performance Committee. At the regional level, the responsible entity is our 10 regional CoC planning groups.

*3A-2. Length of Time Homeless as Reported in HDX.

Applicants must:

| Report Average Length of Time Individuals and Persons in Families Remained Homeless as Reported in HDX. | 191 |


Applicants must:
1. describe the CoC’s strategy to reduce the length of time individuals and persons in families remain homeless;
2. describe how the CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3. provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy to reduce the length of time individuals and families remain homeless.
(limit 2,000 characters)

(1) Our strategy to reduce the length of time homeless includes: (a) shifting to a housing-first model (90% of our HUD-funded housing programs now follow a housing-first model); (b) working to resolve families’ immediate barriers to getting quickly rehoused, such as loss of jobs/income, mental illness, substance abuse, physical illness, unpaid medical bills, family trauma and domestic violence; (c) shifting our emphasis from transitional housing to rapid rehousing (all but one of our HUD-funded transitional housing programs have been converted to rapid rehousing); (d) working with our rapid rehousing providers and landlords and property managers on strategies for identifying appropriate housing units more quickly; and (e) developing additional units of permanent supportive housing (e.g., a new state-sponsored permanent supportive housing project just opened last Summer in Canon City, and we have several more under development in Montrose and Durango).

(2) Our coordinated entry system prioritizes households with the highest VI-SPDAT scores and the longest length of time homeless. Therefore, we use our
coordinated entry system to identify families and individuals with the longest
duration of homelessness and connect them with appropriate housing as
quickly as possible. We also track the duration of homelessness using data
from coordinated entry waiting lists, APRs and other reports generated by our
HMIS system.

(3) At the Balance of State CoC level, the responsible entity is our Data and
Performance Committee. At the regional level, the responsible entity is our 10
regional CoC planning groups.

*3A-3. Successful Permanent Housing Placement and Retention as
Reported in HDX.

Applicants must:

<table>
<thead>
<tr>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Report the percentage of individuals and persons in families in emergency shelter, safe havens, transitional housing, and rapid rehousing that exit to permanent housing destinations as reported in HDX.</td>
</tr>
<tr>
<td>2. Report the percentage of individuals and persons in families in permanent housing projects, other than rapid rehousing, that retain their permanent housing or exit to permanent housing destinations as reported in HDX.</td>
</tr>
</tbody>
</table>

3A-3a. Exits to Permanent Housing Destinations/Retention of Permanent Housing.

Applicants must:
1. describe the CoC’s strategy to increase the rate at which individuals and persons in families in emergency shelter, safe havens, transitional housing and rapid rehousing exit to permanent housing destinations;
2. provide the organization name or position title responsible for overseeing the CoC’s strategy to increase the rate at which individuals and persons in families in emergency shelter, safe havens, transitional housing and rapid rehousing exit to permanent housing destinations;
3. describe the CoC’s strategy to increase the rate at which individuals and persons in families in permanent housing projects, other than rapid rehousing, retain their permanent housing or exit to permanent housing destinations; and
4. provide the organization name or position title responsible for overseeing the CoC’s strategy to increase the rate at which individuals and persons in families in permanent housing projects, other than rapid rehousing, retain their permanent housing or exit to permanent housing destinations.

(1) Our strategy includes: (a) working to resolve families’ immediate barriers to housing stability, such as loss of jobs/income, mental illness, substance abuse, physical illness, unpaid medical bills, family/household trauma, and domestic violence; (b) shifting our emphasis from transitional housing to rapid rehousing (all but one of our HUD-funded transitional housing programs have been converted to rapid rehousing); (c) retooling our rapid rehousing programs to shift from long-term rental assistance to short and medium-term rental
assistance; (d) creating more units of permanent supportive housing as described in 3A-2(a)(1) above; and (e) providing training to help service providers identify other permanent housing destinations (i.e., HUD-funded permanent supportive housing is just one of many available permanent housing destinations).

(2) At the Balance of State CoC level, the responsible entity is our Data and Performance Committee. At the regional level, the responsible entity is our 10 regional CoC planning groups.

(3) Our strategy: Households in permanent supportive housing become unstable due to a number of factors, including missing appointments and losing their benefits (and income), physical illness, mental illness, household trauma, domestic violence, and lack of independent living skills. Our strategy is to train our case managers to closely monitor households in permanent supportive housing, to recognize and address these factors with an appropriate mix of supportive services, and to reassess each household’s mix of supportive services on a regular basis.

(4) At the Balance of State CoC level, the responsible entity is our Data and Performance Committee. At the regional level, the responsible entity is our 10 regional CoC planning groups.

**3A-4. Returns to Homelessness as Reported in HDX.**

**Applicants must:**

<table>
<thead>
<tr>
<th></th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Report the percentage of individuals and persons in families returning to homelessness over a 6-month period as reported in HDX.</td>
<td>6%</td>
</tr>
<tr>
<td>2. Report the percentage of individuals and persons in families returning to homelessness over a 12-month period as reported in HDX.</td>
<td>14%</td>
</tr>
</tbody>
</table>

**3A-4a. Returns to Homelessness—CoC Strategy to Reduce Rate.**

**Applicants must:**

1. describe the strategy the CoC has implemented to identify individuals and persons in families who return to homelessness;
2. describe the CoC’s strategy to reduce the rate of additional returns to homelessness; and
3. provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy to reduce the rate individuals and persons in families return to homelessness. (limit 2,000 characters)

(1) Risk factors: Our CoC identifies risk factors for returns to homelessness by discussing this issue at local CoC planning meetings and meetings of the Governing Board and the Data and Performance Committee. Formerly homeless families and individuals become homeless again for a number of reasons, including loss of jobs/income, physical illness, unpaid medical bills, mental illness, substance abuse, family trauma, domestic violence, giving up
their rental assistance too soon, and rapidly increasing rents. We have also begun using HMIS data to identify risk factors, and to assess whether certain programs and program types have higher than average rates of return to homelessness.

(2) Our CoC uses the following strategies to minimize returns to homelessness:
(a) We train and will continue to train our case managers to monitor formerly homeless households in order to recognize and address these risk factors with an appropriate mix of follow-up services, and to help these households identify and take advantage of other sources of support in the local community, such as employment opportunities, life skills classes, budgeting classes, parenting classes, and free or inexpensive sources of continuing education; (b) households that are at high risk of returning to homelessness are also assisted with local and CoC-wide homeless prevention resources.

(3) At the Balance of State CoC level, the responsible entity is our Data and Performance Committee. At the regional level, the responsible entity is our 10 regional CoC planning groups.

*3A-5. Cash Income Changes as Reported in HDX.*

Applicants must:

<table>
<thead>
<tr>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Report the percentage of individuals and persons in families in CoC Program-funded Safe Haven, transitional housing, rapid rehousing, and permanent supportive housing projects that increased their employment income from entry to exit as reported in HDX. 19%</td>
</tr>
<tr>
<td>2. Report the percentage of individuals and persons in families in CoC Program-funded Safe Haven, transitional housing, rapid rehousing, and permanent supportive housing projects that increased their non-employment cash income from entry to exit as reported in HDX. 11%</td>
</tr>
</tbody>
</table>


Applicants must:
1. describe the CoC's strategy to increase employment income;
2. describe the CoC's strategy to increase access to employment;
3. describe how the CoC works with mainstream employment organizations to help individuals and families increase their cash income; and
4. provide the organization name or position title that is responsible for overseeing the CoC's strategy to increase jobs and income from employment.

(limit 2,000 characters)

(1) and (2) Our strategies for increasing access to employment and increasing employment income include working with our programs and their case managers to ensure that all clients’ case plans include goals for employment and job skills training, including making appointments at the county workforce center, applying for all appropriate jobs, and reviewing these commitments during regularly scheduled case management meetings. Our CoC also regularly evaluates APR and CAPER data from all CoC-funded and ESG-funded programs to see how well they are performing on increasing clients’
incomes from employment.

(3) Each of our regional CoC planning groups work with their local service providers and their case managers to ensure that all clients' case plans include goals for employment and job skills training, including making appointments at the county workforce center, applying for all appropriate jobs, and reviewing these commitments during regularly scheduled case management meetings. Most of our regional CoC planning groups also have “one-stop” shops that help connect their local homeless households with mainstream employment organizations, and also help connect them with major regional employers.

(4) At the Balance of State CoC level, the responsible entity is our Data and Performance Committee. At the regional level, the responsible entity is our 10 regional CoC planning groups.


Applicants must:
1. describe the CoC’s strategy to increase non-employment cash income;
2. describe the CoC's strategy to increase access to non-employment cash sources;
3. provide the organization name or position title that is responsible for overseeing the CoC’s strategy to increase non-employment cash income.

(1) and (2) Our strategies for increasing access to non-employment cash income and increasing non-employment cash income include working with our programs and their case managers to ensure that all clients' case plans include a commitment to applying for all cash benefits for which they are eligible within 30 days of program enrollment, assisting clients with each step of the application process, and following up with clients and county caseworkers to ensure that cash benefits are received. Our CoC also encourages all of our program case managers to attend SOAR training events and advocate for their clients’ applications for SSI/SSDI benefits. Also, our CoC has several attorneys and paralegals who assist our homeless clients with their SSI and SSDI cases. Our CoC also regularly evaluates APR and CAPER data from all CoC-funded and ESG-funded programs to see how well they are performing on increasing clients' non-employment cash income.

(3) At the Balance of State CoC level, the responsible entity is our Data and Performance Committee. At the regional level, the responsible entity is our 10 regional CoC planning groups.


Applicants must describe how the CoC:
1. promoted partnerships and access to employment opportunities with private employers and private employment organizations, such as holding job fairs, outreach to employers, and partnering with staffing agencies; and
2. is working with public and private organizations to provide meaningful, education and training, on-the-job training, internship, and employment
opportunities for residents of permanent supportive housing that further their recovery and well-being. (limit 2,000 characters)

(1) All of our regional CoC planning groups promote partnerships and access to employment opportunities with private employers, private employment organizations, and state workforce development staff. A prominent example from Pueblo County is that homeless service providers host state workforce development staff and Colorado RE-Hire staff at their offices to meet with homeless families and individuals (particularly veterans) to work with them directly on employment skills and local employment opportunities. A number of our regional CoC planning groups also have Employment Mentor and Mentee programs which provide employment skills training and development with local homeless service providers and their clients.

(2) Not all of our regional CoC planning groups have permanent supportive housing programs within their geographic service areas, but the ones that do are all working with private employers, private employment organizations, and state workforce development staff to provide education and training opportunities, on the job training opportunities, and permanent employment opportunities for residents of local permanent supportive housing programs that promote their recovery and, where possible, their eventual return to independent living.


Applicants must select all the steps the CoC has taken to promote employment, volunteerism and community service among people experiencing homelessness in the CoC’s geographic area:

1. The CoC trains provider organization staff on connecting program participants and people experiencing homelessness with education and job training opportunities.
2. The CoC trains provider organization staff on facilitating informal employment opportunities for program participants and people experiencing homelessness (e.g., babysitting, housekeeping, food delivery).
3. The CoC trains provider organization staff on connecting program participants with formal employment opportunities.
4. The CoC trains provider organization staff on volunteer opportunities for program participants and people experiencing homelessness.
5. The CoC works with organizations to create volunteer opportunities for program participants.
6. The CoC works with community organizations to create opportunities for civic participation for people experiencing homelessness (e.g., townhall forums, meeting with public officials).
7. Provider organizations within the CoC have incentives for employment.
8. The CoC trains provider organization staff on helping program participants budget and maximize their income to maintain stability in permanent housing.

3A-6. System Performance Measures Data–HDX Submission Date

Applicants must enter the date the CoCs submitted its FY 2018 System Performance Measures data in HDX. (mm/dd/yyyy)

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3B. Continuum of Care (CoC) Performance and Strategic Planning Objectives

Instructions

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3B-1. Prioritizing Households with Children.

Applicants must check each factor the CoC currently uses to prioritize households with children for assistance during FY 2019.

<table>
<thead>
<tr>
<th>Factor</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. History of or Vulnerability to Victimization (e.g. domestic violence, sexual assault, childhood abuse)</td>
</tr>
<tr>
<td>2. Number of previous homeless episodes</td>
</tr>
<tr>
<td>3. Unsheltered homelessness</td>
</tr>
<tr>
<td>4. Criminal History</td>
</tr>
<tr>
<td>5. Bad credit or rental history</td>
</tr>
<tr>
<td>6. Head of Household with Mental/Physical Disability</td>
</tr>
</tbody>
</table>

3B-1a. Rapid Rehousing of Families with Children.

Applicants must:
1. describe how the CoC currently rehouses every household of families with children within 30 days of becoming homeless that addresses both housing and service needs;
2. describe how the CoC addresses both housing and service needs to ensure families with children successfully maintain their housing once
assistance ends; and
3. provide the organization name or position title responsible for overseeing the CoC’s strategy to rapidly rehouse families with children within 30 days of them becoming homeless.
(limit 2,000 characters)

(1) Our strategy for rapidly rehousing families within 30 days has four major elements:
(a) working with our outreach programs and local CoC partner agencies to increase outreach to families who are unsheltered or living in emergency shelters or transitional housing programs; (b) working with our local coordinated entry access points to get these families assessed, prioritized and referred as quickly as possible; (c) working with our rapid rehousing providers and local landlords and property managers to identify suitable housing units and get these families housed as quickly as possible; and (d) working to resolve families’ immediate barriers to getting quickly rehoused, such as assistance with rental and utility arrears, and assistance with first month’s rent and security deposits; and (e) working to ensure that all of our housing programs follow a housing first model with low barriers to entry.

(2) Our strategy for ensuring that families remain stably housed has three major elements:
(a) We conduct monthly case management meetings with clients to monitor their stability and progress toward returning to self-sufficiency, and to reassess their mix of supportive services and make the necessary adjustments; (b) We train and will continue to train our case managers to monitor clients in order to recognize and address the risk factors for returning to homelessness, and to help these families identify and take advantage of other resources and sources of support in the local community, such as employment opportunities, life skills classes, budgeting classes, and parenting classes; and (c) We monitor our clients and work with landlords and clients to help these families remain in compliance with their leases and apartment community rules.

(3) At the Balance of State CoC level, the responsible entities are our Data and Performance and Coordinated Entry Committees. At the regional level, the responsible entities are our 10 regional CoC planning groups.

3B-1b. Antidiscrimination Policies.

Applicants must check all that apply that describe actions the CoC is taking to ensure providers (including emergency shelter, transitional housing, and permanent housing (PSH and RRH)) within the CoC adhere to antidiscrimination policies by not denying admission to or separating any family members from other members of their family or caregivers based on any protected classes under the Fair Housing Act, and consistent with 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing.

1. CoC conducts mandatory training for all CoC- and ESG-funded housing and services providers on these topics.
2. CoC conducts optional training for all CoC- and ESG-funded housing and service providers on these topics.

3. CoC has worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.

4. CoC has worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within the CoC geographic area that might be out of compliance and has taken steps to work directly with those facilities to come into compliance.

3B-1c. Unaccompanied Youth Experiencing Homelessness—Addressing Needs.

Applicants must indicate whether the CoC’s strategy to address the unique needs of unaccompanied youth experiencing homelessness who are 24 years of age and younger includes the following:

| 1. Unsheltered homelessness          | Yes |
| 2. Human trafficking and other forms of exploitation | Yes |
| 3. LGBT youth homelessness           | Yes |
| 4. Exits from foster care into homelessness | Yes |
| 5. Family reunification and community engagement | Yes |
| 6. Positive Youth Development, Trauma Informed Care, and the use of Risk and Protective Factors in assessing youth housing and service needs | Yes |

3B-1c.1. Unaccompanied Youth Experiencing Homelessness—Prioritization Based on Needs.

Applicants must check all that apply that describes the CoC’s current strategy to prioritize unaccompanied youth based on their needs.

| 1. History of, or Vulnerability to, Victimization (e.g., domestic violence, sexual assault, childhood abuse) | X |
| 2. Number of Previous Homeless Episodes | X |
| 3. Unsheltered Homelessness | X |
| 4. Criminal History | X |
| 5. Bad Credit or Rental History | X |

3B-1d. Youth Experiencing Homelessness—Housing and Services Strategies.

Applicants must describe how the CoC increased availability of housing and services for:

1. all youth experiencing homelessness, including creating new youth-focused projects or modifying current projects to be more youth-specific
or youth-inclusive; and
2. youth experiencing unsheltered homelessness including creating new youth-focused projects or modifying current projects to be more youth-specific or youth-inclusive.

(limit 3,000 characters)

(1) Our CoC Funding Strategies Committee and the Colorado Rural Collaborative for Homeless Youth have been working to identify additional funding for housing and supportive services for all homeless youth. The Colorado Rural Collaborative on Homeless Youth is helping us (a) to identify additional sources of funding for homeless youth programs; (b) to ensure better collaboration among youth service providers to avoid duplication of services; and (c) to work more effectively with landlords to identify appropriate housing units for homeless youth ages 18-24. Our CoC will continue to engage the Youth Action Board to help identify the types of housing that will be most effective in serving homeless youth in rural areas. We will also continue to apply for funding through HUD’s Youth Homelessness Demonstration Program.

(2) Our strategy for increasing funding and making better use of existing funding for unsheltered youth is the same as described in (1) above, except that unsheltered youth are a higher priority. We are also working with the Colorado Office of Homeless Youth Services to (a) improve our 2020 count of unsheltered youth in the hopes that better PIT data will improve our grant writing and fundraising efforts; and (b) improve recruitment and retention of landlords to more effectively use housing vouchers in rural areas.

3B-1d.1. Youth Experiencing Homelessness–Measuring Effectiveness of Housing and Services Strategies.

Applicants must:
1. provide evidence the CoC uses to measure each of the strategies in question 3B-1d. to increase the availability of housing and services for youth experiencing homelessness;
2. describe the measure(s) the CoC uses to calculate the effectiveness of both strategies in question 3B-1d.; and
3. describe why the CoC believes the measure it uses is an appropriate way to determine the effectiveness of both strategies in question 3B-1d.

(limit 3,000 characters)

(1) Evidence that the CoC uses/measures the strategies in 3B-1(d): Evidence of this is contained in meeting minutes and other documents produced by the Governing Board, the Funding Strategies Committee, the Coordinated Entry Committee, the Rural Collaborative on Homeless Youth, and the state Office of Homeless Youth Services. The CoC Governing Board also voted to select 2 representatives from the Youth Action Board to serve on the Governing Board (this is documented in Governing Board minutes).

(2) We use housing inventory data and sheltered and unsheltered PIT data to measure the effectiveness of our strategies for ending youth homelessness. We also measure our effectiveness using regular feedback from youth service providers and advocates for homeless youth.

(3) Housing inventory data provide the most direct measure of our progress in creating new housing programs to serve homeless youth. Sheltered and
unsheltered PIT data provide the most direct measure of getting homeless youth off the streets and into safe and stable housing, both temporary housing such as transitional housing and rapid rehousing, and subsidized and unsubsidized permanent housing. And feedback from youth service providers and advocates helps us connect our data back to actual progress in the field.

3B-1e. Collaboration–Education Services.

Applicants must describe:

1. the formal partnerships with:
   a. youth education providers;
   b. McKinney-Vento LEA or SEA; and
   c. school districts; and

2. how the CoC collaborates with:
   a. youth education providers;
   b. McKinney-Vento Local LEA or SEA; and
   c. school districts.

(limit 2,000 characters)

In all of our regional CoC planning groups, homeless service providers, case managers, and school district homeless liaisons collaborate to identify homeless families and make sure that all youth are enrolled and receiving the services they need. School district homeless liaisons participate in regional CoC planning meetings, which gives the regional CoC planning groups an opportunity to better understand the challenges of serving children and youth who are homeless and enrolled in school. A prominent example of this in our CoC is Mesa County, where the CoC planning group has partnerships with and collaborates with the School District 51 REACH program, local charter schools, Head Start, the local homeless youth service provider (Karis), the local Next Step program (transitional housing for homeless families in district 51), Colorado Mesa University, Western Colorado Community College, and other youth education providers. Most of our regional CoC planning groups also collaborate with local public school and charter school teachers, and local educational non-profits.

3B-1e.1. Informing Individuals and Families Experiencing Homeless about Education Services Eligibility.

Applicants must describe policies and procedures the CoC adopted to inform individuals and families who become homeless of their eligibility for education services.

(limit 2,000 characters)

Our CoC has a policy that requires every homeless service provider to inform their families about eligibility for educational services, and to ensure that the homeless youth they serve are enrolled in school and are plugged into the services they need. This policy is implemented through our regional CoC planning groups, some of whom have formal written policies, and some of whom have informal verbal policies. In general, service providers, case managers, and school district homeless liaisons collaborate to identify
homeless families and make sure that all youth are enrolled in school and receiving the services they need. School district homeless liaisons participate in local CoC planning meetings, which gives the local CoC planning groups an opportunity to better understand the challenges of serving children and youth who are homeless and enrolled in school. Most of our regional CoC planning groups also devote some of their planning meetings to making sure that local case managers understand their families’ rights to educational services under the McKinney-Vento Act and associated guidance. In September 2019, the Collaborative Applicant distributed a new McKinney-Vento Act education toolkit to the entire CoC membership, and the toolkit was discussed at all of our September regional CoC planning meetings (ref. “Know Your Rights Toolkit,” National Law Center on Homelessness and Poverty, September 2019).

3B-1e.2. Written/Formal Agreements or Partnerships with Early Childhood Services Providers.

Applicant must indicate whether the CoC has an MOU/MOA or other types of agreements with listed providers of early childhood services and supports and may add other providers not listed.

<table>
<thead>
<tr>
<th>Early Childhood Providers</th>
<th>MOU/MOA</th>
<th>Other Formal Agreement</th>
</tr>
</thead>
<tbody>
<tr>
<td>Head Start</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>Early Head Start</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>Child Care and Development Fund</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>Federal Home Visiting Program</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>Healthy Start</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>Public Pre-K</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>Birth to 3 years</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>Tribal Home Visiting Program</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>Other: (limit 50 characters)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

3B-2. Active List of Veterans Experiencing Homelessness.

Applicant must indicate whether the CoC uses an active list or by-name list to identify all veterans experiencing homelessness in the CoC.

3B-2a. VA Coordination–Ending Veterans Homelessness.

Applicants must indicate whether the CoC is actively working with the U.S. Department of Veterans Affairs (VA) and VA-funded programs to achieve the benchmarks and criteria for ending veteran homelessness.
3B-2b. Housing First for Veterans.

Applicants must indicate whether the CoC has sufficient resources to ensure each veteran experiencing homelessness is assisted to quickly move into permanent housing using a Housing First approach. No


Applicants must:
1. select all that apply to indicate the findings from the CoC’s Racial Disparity Assessment; or
2. select 7 if the CoC did not conduct a Racial Disparity Assessment.

1. People of different races or ethnicities are more likely to receive homeless assistance.
2. People of different races or ethnicities are less likely to receive homeless assistance.
3. People of different races or ethnicities are more likely to receive a positive outcome from homeless assistance.
4. People of different races or ethnicities are less likely to receive a positive outcome from homeless assistance.
5. There are no racial or ethnic disparities in the provision or outcome of homeless assistance.
6. The results are inconclusive for racial or ethnic disparities in the provision or outcome of homeless assistance. X
7. The CoC did not conduct a racial disparity assessment.

3B-3a. Addressing Racial Disparities.

Applicants must select all that apply to indicate the CoC’s strategy to address any racial disparities identified in its Racial Disparities Assessment:

1. The CoC is ensuring that staff at the project level are representative of the persons accessing homeless services in the CoC.
2. The CoC has identified the cause(s) of racial disparities in their homeless system.
3. The CoC has identified strategies to reduce disparities in their homeless system. X
4. The CoC has implemented strategies to reduce disparities in their homeless system.
5. The CoC has identified resources available to reduce disparities in their homeless system. X
<table>
<thead>
<tr>
<th></th>
<th>The CoC did not conduct a racial disparity assessment.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>
4A. Continuum of Care (CoC) Accessing Mainstream Benefits and Additional Policies

Instructions:
Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions. Please submit technical questions to the HUD Exchange Ask-A-Question at https://www.hudexchange.info/program-support/my-question/

Resources:
The FY 2019 CoC Application Detailed Instruction can be found at: https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

4A-1. Healthcare–Enrollment/Effective Utilization

Applicants must indicate, for each type of healthcare listed below, whether the CoC assists persons experiencing homelessness with enrolling in health insurance and effectively utilizing Medicaid and other benefits.

<table>
<thead>
<tr>
<th>Type of Health Care</th>
<th>Assist with Enrollment</th>
<th>Assist with Utilization of Benefits?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services)</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Private Insurers:</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Non-Profit, Philanthropic:</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Other: (limit 50 characters)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>


Applicants must:
1. describe how the CoC systematically keeps program staff up to date regarding mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within the geographic area;
2. describe how the CoC disseminates the availability of mainstream resources and other assistance information to projects and how often;
3. describe how the CoC works with projects to collaborate with healthcare organizations to assist program participants with enrolling in

Applicant: Colorado Balance of State CoC
Project: CO-500 CoC Registration FY2019
health insurance;
4. describe how the CoC provides assistance with the effective utilization of Medicaid and other benefits; and
5. provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy for mainstream benefits.

(limit 2,000 characters)

(1) Our regional CoC planning meetings regularly feature training on the details of mainstream benefit programs for our homeless clients, such as SSI/SSDI, TANF, Food Stamps, Medicaid, etc. Also, our regional CoC planning groups and most of their local service providers now take advantage of SOAR training through Easter Seals of Colorado (the SOAR state team lead for Colorado).

(2) Our regional CoC planning groups distribute information about the availability of mainstream benefit programs to their local service providers on a routine basis. The frequency depends on the regional CoC planning group, and varies from annually to 6 times per year.

(3) Our regional strategy to connect our homeless clients with Medicaid and other health insurance includes helping clients fill out Medicaid and other health insurance applications; supporting and utilizing local dedicated navigator programs to connect clients to Medicaid and other health insurance; and holding Project Homeless Connect events. A number of publicly-funded hospitals, clinics and other health-care organizations also help our service providers get their clients enrolled in Medicaid or other health insurance, such as Valley Wide Health Systems, St. Mary’s Hospital, and Pueblo Community Health Center.

(4) Our regional CoC planning meetings regularly feature training for service providers on the effective utilization of mainstream benefit programs. Most of our project case managers are well-versed in Medicaid and other benefit programs, and discuss these benefits with their clients at regularly scheduled case management meetings and home visits. Some of our regional CoC groups also have benefits specialists who meet with project case managers and their clients to help them more effectively utilize their Medicaid and other benefits.

(5) The responsibility for our CoC strategy regarding mainstream benefits rests with our regional CoC planning groups and their local service providers.

4A-2. Lowering Barriers to Entry Data:

Applicants must report:

1. Total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in FY 2019 CoC Program Competition. 21
2. Total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in FY 2019 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing. 19
Percentage of new and renewal PSH, RRH, Safe-Haven, SSO non-Coordinated Entry projects the CoC has ranked in its CoC Priority Listing in the FY 2019 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing. 90%

Applicants must:
1. describe the CoC’s street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2. state whether the CoC’s Street Outreach covers 100 percent of the CoC’s geographic area;
3. describe how often the CoC conducts street outreach; and
4. describe how the CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

(1) Our CoC has a number of traditional outreach programs, such as La Gente and La Puente in the San Luis Valley, Axis Mental Health in La Plata County, Outreach Day Center in Mesa County, and Volunteers of America, which has a presence in most counties in the Balance of State. We have a number of SSVF programs that conduct outreach specifically to homeless veterans. We also have a number of nontraditional outreach programs conducted by numerous churches and other faith-based organizations, law enforcement agencies, and hospitals. Outreach is conducted on the streets, on public lands, at service-based locations such as soup kitchens, and at other locations known to be frequented by homeless persons. Some counties in our CoC also have a website that lists outreach events and other resources for homeless persons. Some of our regional CoC planning groups also organize Project Homeless Connect events, and sponsor public awareness campaigns to make homeless families and individuals aware of the services available in the community. Unsheltered households are referred to the local coordinated entry access point for assessment and prioritization, and are then referred to appropriate housing programs.

(2) The outreach covers 100% of the CoC’s geographic area.

(3) The outreach programs described in (1) above are conducted almost continuously year-round, weather permitting.

(4) In our experience, the persons least likely to request assistance are those that camp on public lands, such as National Forests and BLM lands, and along rivers and streams. Our regional outreach strategy is informed by local knowledge of where to find those camps and how to conduct outreach in those areas safely and effectively. All of the programs described in (1) above conduct outreach to this population. Our coordinated entry system defines street outreach as an “access point” to help us reach people who are least likely to apply for homeless assistance programs.

4A-4. RRH Beds as Reported in HIC.

Applicants must report the total number of rapid rehousing beds available to serve all household types as reported in the Housing Inventory Count (HIC) for 2018 and 2019.

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2019</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY2019 CoC Application</td>
<td>Page 48</td>
<td>09/26/2019</td>
<td></td>
</tr>
</tbody>
</table>
4A-5. Rehabilitation/Construction Costs–New Projects. No

Applicants must indicate whether any new project application the CoC ranked and submitted in its CoC Priority Listing in the FY 2019 CoC Program Competition is requesting $200,000 or more in funding for housing rehabilitation or new construction.

4A-6. Projects Serving Homeless under Other Federal Statutes. No

Applicants must indicate whether the CoC is requesting to designate one or more of its SSO or TH projects to serve families with children or youth defined as homeless under other federal statutes.
# 4B. Attachments

**Instructions:**

Multiple files may be attached as a single .zip file. For instructions on how to use .zip files, a reference document is available on the e-snaps training site: https://www.hudexchange.info/resource/3118/creating-a-zip-file-and-capturing-a-screenshot-resource

<table>
<thead>
<tr>
<th>Document Type</th>
<th>Required?</th>
<th>Document Description</th>
<th>Date Attached</th>
</tr>
</thead>
<tbody>
<tr>
<td>1C-4.PHA Administrative Plan–Moving On Multifamily Assisted Housing Owners' Preference.</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1C-4. PHA Administrative Plan Homeless Preference.</td>
<td>No</td>
<td>PHA Administrative...</td>
<td>09/23/2019</td>
</tr>
<tr>
<td>1C-7. Centralized or Coordinated Assessment System.</td>
<td>Yes</td>
<td>CE Assessment Tool</td>
<td>09/23/2019</td>
</tr>
<tr>
<td>1E-1. Public Posting–15-Day Notification Outside e-snaps–Projects Accepted.</td>
<td>Yes</td>
<td>Projects Accepted...</td>
<td>09/23/2019</td>
</tr>
<tr>
<td>1E-1. Public Posting–15-Day Notification Outside e-snaps–Projects Rejected or Reduced.</td>
<td>Yes</td>
<td>Projects Rejected...</td>
<td>09/23/2019</td>
</tr>
<tr>
<td>1E-1. Public Posting–30-Day Local Competition Deadline.</td>
<td>Yes</td>
<td>Local Competition...</td>
<td>09/23/2019</td>
</tr>
<tr>
<td>1E-1. Public Posting–Local Competition Announcement.</td>
<td>Yes</td>
<td>Local Competition...</td>
<td>09/24/2019</td>
</tr>
<tr>
<td>1E-4. Public Posting–CoC-Approved Consolidated Application</td>
<td>Yes</td>
<td>Consolidated Appl...</td>
<td>09/25/2019</td>
</tr>
<tr>
<td>3A. Written Agreement with Local Education or Training Organization.</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3A. Written Agreement with State or Local Workforce Development Board.</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3B-3. Summary of Racial Disparity Assessment.</td>
<td>Yes</td>
<td>Racial Disparity ...</td>
<td>09/24/2019</td>
</tr>
<tr>
<td>4A-7a. Project List-Homeless under Other Federal Statutes.</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td>-------</td>
<td>----</td>
<td>---</td>
<td></td>
</tr>
</tbody>
</table>

Attachment Details

**Document Description:** FY2019 CoC Competition Report

Attachment Details

**Document Description:**

Attachment Details

**Document Description:** PHA Administration Plan Preference

Attachment Details

**Document Description:** CE Assessment Tool

 Attachment Details

**Document Description:** Projects Accepted Notification

Attachment Details

**Document Description:** Projects Rejected Notification
Attachment Details

Document Description: Local Competition Deadline

Attachment Details

Document Description: Local Competition Announcement

Attachment Details

Document Description: Consolidated Application

Attachment Details

Document Description: 

Attachment Details
Document Description: Racial Disparity Assessment

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:
Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

<table>
<thead>
<tr>
<th>Page</th>
<th>Last Updated</th>
</tr>
</thead>
<tbody>
<tr>
<td>1A. Identification</td>
<td>09/16/2019</td>
</tr>
<tr>
<td>1B. Engagement</td>
<td>09/16/2019</td>
</tr>
<tr>
<td>1C. Coordination</td>
<td>09/16/2019</td>
</tr>
<tr>
<td>1D. Discharge Planning</td>
<td>No Input Required</td>
</tr>
<tr>
<td>1E. Local CoC Competition</td>
<td>09/16/2019</td>
</tr>
<tr>
<td>1F. DV Bonus</td>
<td>09/16/2019</td>
</tr>
<tr>
<td>2A. HMIS Implementation</td>
<td>09/16/2019</td>
</tr>
<tr>
<td>2B. PIT Count</td>
<td>09/16/2019</td>
</tr>
<tr>
<td>3A. System Performance</td>
<td>09/18/2019</td>
</tr>
<tr>
<td>3B. Performance and Strategic Planning</td>
<td>09/16/2019</td>
</tr>
<tr>
<td>4A. Mainstream Benefits and Additional Policies</td>
<td>09/16/2019</td>
</tr>
<tr>
<td>4B. Attachments</td>
<td>09/25/2019</td>
</tr>
<tr>
<td>Submission Summary</td>
<td>No Input Required</td>
</tr>
</tbody>
</table>
### Total Population PIT Count Data

<table>
<thead>
<tr>
<th></th>
<th>2016 PIT</th>
<th>2017 PIT</th>
<th>2018 PIT</th>
<th>2019 PIT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Sheltered and Unsheltered Count</td>
<td>3520</td>
<td>4019</td>
<td>3989</td>
<td>2302</td>
</tr>
<tr>
<td>Emergency Shelter Total</td>
<td>958</td>
<td>972</td>
<td>932</td>
<td>1043</td>
</tr>
<tr>
<td>Safe Haven Total</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Transitional Housing Total</td>
<td>731</td>
<td>539</td>
<td>549</td>
<td>461</td>
</tr>
<tr>
<td>Total Sheltered Count</td>
<td>1689</td>
<td>1511</td>
<td>1481</td>
<td>1504</td>
</tr>
<tr>
<td>Total Unsheltered Count</td>
<td>1831</td>
<td>2508</td>
<td>2508</td>
<td>798</td>
</tr>
</tbody>
</table>

### Chronically Homeless PIT Counts

<table>
<thead>
<tr>
<th></th>
<th>2016 PIT</th>
<th>2017 PIT</th>
<th>2018 PIT</th>
<th>2019 PIT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Sheltered and Unsheltered Count of Chronically Homeless Persons</td>
<td>703</td>
<td>807</td>
<td>797</td>
<td>693</td>
</tr>
<tr>
<td>Sheltered Count of Chronically Homeless Persons</td>
<td>182</td>
<td>228</td>
<td>218</td>
<td>281</td>
</tr>
<tr>
<td>Unsheltered Count of Chronically Homeless Persons</td>
<td>521</td>
<td>579</td>
<td>579</td>
<td>412</td>
</tr>
</tbody>
</table>
### Homeless Households with Children PIT Counts

<table>
<thead>
<tr>
<th></th>
<th>2016 PIT</th>
<th>2017 PIT</th>
<th>2018 PIT</th>
<th>2019 PIT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Sheltered and Unsheltered Count of the Number of Homeless Households with Children</td>
<td>451</td>
<td>429</td>
<td>430</td>
<td>153</td>
</tr>
<tr>
<td>Sheltered Count of Homeless Households with Children</td>
<td>238</td>
<td>162</td>
<td>163</td>
<td>125</td>
</tr>
<tr>
<td>Unsheltered Count of Homeless Households with Children</td>
<td>213</td>
<td>267</td>
<td>267</td>
<td>28</td>
</tr>
</tbody>
</table>

### Homeless Veteran PIT Counts

<table>
<thead>
<tr>
<th></th>
<th>2011</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Sheltered and Unsheltered Count of the Number of Homeless Veterans</td>
<td>572</td>
<td>291</td>
<td>332</td>
<td>315</td>
<td>240</td>
</tr>
<tr>
<td>Sheltered Count of Homeless Veterans</td>
<td>77</td>
<td>133</td>
<td>141</td>
<td>124</td>
<td>131</td>
</tr>
<tr>
<td>Unsheltered Count of Homeless Veterans</td>
<td>495</td>
<td>158</td>
<td>191</td>
<td>191</td>
<td>109</td>
</tr>
</tbody>
</table>
## HMIS Bed Coverage Rate

<table>
<thead>
<tr>
<th>Project Type</th>
<th>Total Beds in 2019 HIC</th>
<th>Total Beds in 2019 HIC Dedicated for DV</th>
<th>Total Beds in HMIS</th>
<th>HMIS Bed Coverage Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Emergency Shelter (ES) Beds</td>
<td>1001</td>
<td>314</td>
<td>373</td>
<td>54.29%</td>
</tr>
<tr>
<td>Safe Haven (SH) Beds</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>NA</td>
</tr>
<tr>
<td>Transitional Housing (TH) Beds</td>
<td>729</td>
<td>33</td>
<td>242</td>
<td>34.77%</td>
</tr>
<tr>
<td>Rapid Re-Housing (RRH) Beds</td>
<td>255</td>
<td>34</td>
<td>192</td>
<td>86.88%</td>
</tr>
<tr>
<td>Permanent Supportive Housing (PSH) Beds</td>
<td>1069</td>
<td>13</td>
<td>760</td>
<td>71.97%</td>
</tr>
<tr>
<td>Other Permanent Housing (OPH) Beds</td>
<td>27</td>
<td>0</td>
<td>27</td>
<td>100.00%</td>
</tr>
<tr>
<td><strong>Total Beds</strong></td>
<td><strong>3,081</strong></td>
<td><strong>394</strong></td>
<td><strong>1594</strong></td>
<td><strong>59.32%</strong></td>
</tr>
</tbody>
</table>

HIC Data for CO-500 - Colorado Balance of State CoC

2019 HDX Competition Report
PSH Beds Dedicated to Persons Experiencing Chronic Homelessness

<table>
<thead>
<tr>
<th>Chronically Homeless Bed Counts</th>
<th>2016 HIC</th>
<th>2017 HIC</th>
<th>2018 HIC</th>
<th>2019 HIC</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of CoC Program and non-CoC Program funded PSH beds dedicated for use by chronically homeless persons identified on the HIC</td>
<td>177</td>
<td>217</td>
<td>338</td>
<td>279</td>
</tr>
</tbody>
</table>

Rapid Rehousing (RRH) Units Dedicated to Persons in Household with Children

<table>
<thead>
<tr>
<th>Households with Children</th>
<th>2016 HIC</th>
<th>2017 HIC</th>
<th>2018 HIC</th>
<th>2019 HIC</th>
</tr>
</thead>
<tbody>
<tr>
<td>RRH units available to serve families on the HIC</td>
<td>95</td>
<td>226</td>
<td>197</td>
<td>109</td>
</tr>
</tbody>
</table>

Rapid Rehousing Beds Dedicated to All Persons

<table>
<thead>
<tr>
<th>All Household Types</th>
<th>2016 HIC</th>
<th>2017 HIC</th>
<th>2018 HIC</th>
<th>2019 HIC</th>
</tr>
</thead>
<tbody>
<tr>
<td>RRH beds available to serve all populations on the HIC</td>
<td>118</td>
<td>284</td>
<td>206</td>
<td>255</td>
</tr>
</tbody>
</table>
Measure 1: Length of Time Persons Remain Homeless

This measure the number of clients active in the report date range across ES, SH (Metric 1.1) and then ES, SH and TH (Metric 1.2) along with their average and median length of time homeless. This includes time homeless during the report date range as well as prior to the report start date, going back no further than October 1, 2012.

**Metric 1.1:** Change in the average and median length of time persons are homeless in ES and SH projects.
**Metric 1.2:** Change in the average and median length of time persons are homeless in ES, SH, and TH projects.

a. This measure is of the client’s entry, exit, and bed night dates strictly as entered in the HMIS system.

<table>
<thead>
<tr>
<th></th>
<th>Universe (Persons)</th>
<th>Average LOT Homeless (bed nights)</th>
<th>Median LOT Homeless (bed nights)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>FY 2017</td>
<td>FY 2018</td>
<td>FY 2017</td>
</tr>
<tr>
<td><strong>Submitted</strong></td>
<td></td>
<td></td>
<td>Difference</td>
</tr>
<tr>
<td><strong>1.1 Persons in ES and SH</strong></td>
<td>3610</td>
<td>2948</td>
<td>115</td>
</tr>
<tr>
<td><strong>1.2 Persons in ES, SH, and TH</strong></td>
<td>4642</td>
<td>3572</td>
<td>159</td>
</tr>
</tbody>
</table>

b. This measure is based on data element 3.17.

This measure includes data from each client’s Living Situation (Data Standards element 3.917) response as well as time spent in permanent housing projects between Project Start and Housing Move-In. This information is added to the client’s entry date, effectively extending the client’s entry date backward in time. This “adjusted entry date” is then used in the calculations just as if it were the client’s actual entry date.

The construction of this measure changed, per HUD’s specifications, between FY 2016 and FY 2017. HUD is aware that this may impact the change between these two years.
## FY2018 - Performance Measurement Module (Sys PM)

<table>
<thead>
<tr>
<th></th>
<th>Universe (Persons)</th>
<th>Average LOT Homeless (bed nights)</th>
<th>Median LOT Homeless (bed nights)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Submitted FY 2017</td>
<td>FY 2018</td>
<td>Submitted FY 2017</td>
</tr>
<tr>
<td>1.1 Persons in ES, SH, and PH (prior to &quot;housing move in&quot;)</td>
<td>3864</td>
<td>3336</td>
<td>334</td>
</tr>
<tr>
<td></td>
<td>392</td>
<td>153</td>
<td>187</td>
</tr>
<tr>
<td>1.2 Persons in ES, SH, TH, and PH (prior to &quot;housing move in&quot;)</td>
<td>4910</td>
<td>3957</td>
<td>453</td>
</tr>
<tr>
<td></td>
<td>482</td>
<td>180</td>
<td>244</td>
</tr>
</tbody>
</table>

Difference:

- For 1.1 Persons, the difference is 34.
- For 1.2 Persons, the difference is 64.
Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness

This measures clients who exited SO, ES, TH, SH or PH to a permanent housing destination in the date range two years prior to the report date range. Of those clients, the measure reports on how many of them returned to homelessness as indicated in the HMIS for up to two years after their initial exit.

After entering data, please review and confirm your entries and totals. Some HMIS reports may not list the project types in exactly the same order as they are displayed below.

<table>
<thead>
<tr>
<th>Exit was from</th>
<th>Total # of Persons who Exit to a Permanent Housing Destination (2 Years Prior)</th>
<th>Returns to Homelessness in Less than 6 Months</th>
<th>Returns to Homelessness from 6 to 12 Months</th>
<th>Returns to Homelessness from 13 to 24 Months</th>
<th>Number of Returns in 2 Years</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>FY 2018</td>
<td>% of Returns</td>
<td>FY 2018</td>
<td>% of Returns</td>
<td>FY 2018</td>
</tr>
<tr>
<td>Exit was from SO</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Exit was from ES</td>
<td>467</td>
<td>45</td>
<td>10%</td>
<td>51</td>
<td>11%</td>
</tr>
<tr>
<td>Exit was from TH</td>
<td>171</td>
<td>11</td>
<td>6%</td>
<td>7</td>
<td>4%</td>
</tr>
<tr>
<td>Exit was from SH</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Exit was from PH</td>
<td>413</td>
<td>11</td>
<td>3%</td>
<td>19</td>
<td>5%</td>
</tr>
<tr>
<td>TOTAL Returns to Homelessness</td>
<td>1051</td>
<td>67</td>
<td>6%</td>
<td>77</td>
<td>7%</td>
</tr>
</tbody>
</table>

Measure 3: Number of Homeless Persons

Metric 3.1 – Change in PIT Counts
This measures the change in PIT counts of sheltered and unsheltered homeless person as reported on the PIT (not from HMIS).

<table>
<thead>
<tr>
<th></th>
<th>January 2017 PIT Count</th>
<th>January 2018 PIT Count</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Total PIT Count of sheltered and unsheltered persons</td>
<td>4019</td>
<td>3989</td>
<td>-30</td>
</tr>
<tr>
<td>Emergency Shelter Total</td>
<td>972</td>
<td>932</td>
<td>-40</td>
</tr>
<tr>
<td>Safe Haven Total</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Transitional Housing Total</td>
<td>539</td>
<td>549</td>
<td>10</td>
</tr>
<tr>
<td>Total Sheltered Count</td>
<td>1511</td>
<td>1481</td>
<td>-30</td>
</tr>
<tr>
<td>Unsheltered Count</td>
<td>2508</td>
<td>2508</td>
<td>0</td>
</tr>
</tbody>
</table>

Metric 3.2 – Change in Annual Counts

This measures the change in annual counts of sheltered homeless persons in HMIS.

<table>
<thead>
<tr>
<th></th>
<th>Submitted FY 2017</th>
<th>FY 2018</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Unduplicated Total sheltered homeless persons</td>
<td>4686</td>
<td>3598</td>
<td>-1088</td>
</tr>
<tr>
<td>Emergency Shelter Total</td>
<td>3663</td>
<td>2987</td>
<td>-676</td>
</tr>
<tr>
<td>Safe Haven Total</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Transitional Housing Total</td>
<td>1066</td>
<td>652</td>
<td>-414</td>
</tr>
</tbody>
</table>
# Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects

## Metric 4.1 – Change in earned income for adult system stayers during the reporting period

<table>
<thead>
<tr>
<th></th>
<th>Submitted FY 2017</th>
<th>FY 2018</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Number of adults (system stayers)</td>
<td>677</td>
<td>174</td>
<td>-503</td>
</tr>
<tr>
<td>Number of adults with increased earned income</td>
<td>7</td>
<td>12</td>
<td>5</td>
</tr>
<tr>
<td>Percentage of adults who increased earned income</td>
<td>1%</td>
<td>7%</td>
<td>6%</td>
</tr>
</tbody>
</table>

## Metric 4.2 – Change in non-employment cash income for adult system stayers during the reporting period

<table>
<thead>
<tr>
<th></th>
<th>Submitted FY 2017</th>
<th>FY 2018</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Number of adults (system stayers)</td>
<td>677</td>
<td>174</td>
<td>-503</td>
</tr>
<tr>
<td>Number of adults with increased non-employment cash income</td>
<td>54</td>
<td>71</td>
<td>17</td>
</tr>
<tr>
<td>Percentage of adults who increased non-employment cash income</td>
<td>8%</td>
<td>41%</td>
<td>33%</td>
</tr>
</tbody>
</table>

## Metric 4.3 – Change in total income for adult system stayers during the reporting period

<table>
<thead>
<tr>
<th></th>
<th>Submitted FY 2017</th>
<th>FY 2018</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Number of adults (system stayers)</td>
<td>677</td>
<td>174</td>
<td>-503</td>
</tr>
<tr>
<td>Number of adults with increased total income</td>
<td>59</td>
<td>78</td>
<td>19</td>
</tr>
<tr>
<td>Percentage of adults who increased total income</td>
<td>9%</td>
<td>45%</td>
<td>36%</td>
</tr>
</tbody>
</table>
Metric 4.4 – Change in earned income for adult system leavers

<table>
<thead>
<tr>
<th></th>
<th>Submitted FY 2017</th>
<th>FY 2018</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Number of adults who exited (system leavers)</td>
<td>450</td>
<td>170</td>
<td>-280</td>
</tr>
<tr>
<td>Number of adults who exited with increased earned income</td>
<td>46</td>
<td>32</td>
<td>-14</td>
</tr>
<tr>
<td>Percentage of adults who increased earned income</td>
<td>10%</td>
<td>19%</td>
<td>9%</td>
</tr>
</tbody>
</table>

Metric 4.5 – Change in non-employment cash income for adult system leavers

<table>
<thead>
<tr>
<th></th>
<th>Submitted FY 2017</th>
<th>FY 2018</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Number of adults who exited (system leavers)</td>
<td>450</td>
<td>170</td>
<td>-280</td>
</tr>
<tr>
<td>Number of adults who exited with increased non-employment cash income</td>
<td>89</td>
<td>19</td>
<td>-70</td>
</tr>
<tr>
<td>Percentage of adults who increased non-employment cash income</td>
<td>20%</td>
<td>11%</td>
<td>-9%</td>
</tr>
</tbody>
</table>

Metric 4.6 – Change in total income for adult system leavers

<table>
<thead>
<tr>
<th></th>
<th>Submitted FY 2017</th>
<th>FY 2018</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Number of adults who exited (system leavers)</td>
<td>450</td>
<td>170</td>
<td>-280</td>
</tr>
<tr>
<td>Number of adults who exited with increased total income</td>
<td>131</td>
<td>47</td>
<td>-84</td>
</tr>
<tr>
<td>Percentage of adults who increased total income</td>
<td>29%</td>
<td>28%</td>
<td>-1%</td>
</tr>
</tbody>
</table>
Measure 5: Number of persons who become homeless for the 1st time

Metric 5.1 – Change in the number of persons entering ES, SH, and TH projects with no prior enrollments in HMIS

<table>
<thead>
<tr>
<th></th>
<th>Submitted FY 2017</th>
<th>FY 2018</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Person with entries into ES, SH or TH during the reporting period.</td>
<td>3809</td>
<td>2593</td>
<td>-1216</td>
</tr>
<tr>
<td>Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.</td>
<td>669</td>
<td>461</td>
<td>-208</td>
</tr>
<tr>
<td>Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time)</td>
<td>3140</td>
<td>2132</td>
<td>-1008</td>
</tr>
</tbody>
</table>

Metric 5.2 – Change in the number of persons entering ES, SH, TH, and PH projects with no prior enrollments in HMIS

<table>
<thead>
<tr>
<th></th>
<th>Submitted FY 2017</th>
<th>FY 2018</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Person with entries into ES, SH, TH or PH during the reporting period.</td>
<td>4159</td>
<td>3390</td>
<td>-769</td>
</tr>
<tr>
<td>Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.</td>
<td>691</td>
<td>579</td>
<td>-112</td>
</tr>
<tr>
<td>Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time.)</td>
<td>3468</td>
<td>2811</td>
<td>-657</td>
</tr>
</tbody>
</table>
Measure 6: Homeless Prevention and Housing Placement of Persons defined by category 3 of HUD’s Homeless Definition in CoC Program-funded Projects

This Measure is not applicable to CoCs in FY2018 (Oct 1, 2017 - Sept 30, 2018) reporting period.

Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing

Metric 7a.1 – Change in exits to permanent housing destinations

<table>
<thead>
<tr>
<th></th>
<th>Submitted FY 2017</th>
<th>FY 2018</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Persons who exit Street Outreach</td>
<td>27</td>
<td>48</td>
<td>21</td>
</tr>
<tr>
<td>Of persons above, those who exited to temporary &amp; some institutional destinations</td>
<td>9</td>
<td>13</td>
<td>4</td>
</tr>
<tr>
<td>Of the persons above, those who exited to permanent housing destinations</td>
<td>0</td>
<td>5</td>
<td>5</td>
</tr>
<tr>
<td>% Successful exits</td>
<td>33%</td>
<td>38%</td>
<td>5%</td>
</tr>
</tbody>
</table>

Metric 7b.1 – Change in exits to permanent housing destinations
### FY2018 - Performance Measurement Module (Sys PM)

#### Metric 7b.2 – Change in exit to or retention of permanent housing

<table>
<thead>
<tr>
<th>Description</th>
<th>Submitted FY 2017</th>
<th>FY 2018</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Persons in ES, SH, TH and PH-RRH who exited, plus persons in other PH projects who exited without moving into housing</td>
<td>786</td>
<td>2412</td>
<td>1626</td>
</tr>
<tr>
<td>Of the persons above, those who exited to permanent housing destinations</td>
<td>483</td>
<td>1091</td>
<td>608</td>
</tr>
<tr>
<td>% Successful exits</td>
<td>61%</td>
<td>45%</td>
<td>-16%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>Submitted FY 2017</th>
<th>FY 2018</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Persons in all PH projects except PH-RRH</td>
<td>311</td>
<td>290</td>
<td>-21</td>
</tr>
<tr>
<td>Of persons above, those who remained in applicable PH projects and those who exited to permanent housing destinations</td>
<td>294</td>
<td>283</td>
<td>-11</td>
</tr>
<tr>
<td>% Successful exits/retention</td>
<td>95%</td>
<td>98%</td>
<td>3%</td>
</tr>
</tbody>
</table>
This is a new tab for FY 2016 submissions only. Submission must be performed manually (data cannot be uploaded). Data coverage and quality will allow HUD to better interpret your Sys PM submissions.

Your bed coverage data has been imported from the HIC module. The remainder of the data quality points should be pulled from data quality reports made available by your vendor according to the specifications provided in the HMIS Standard Reporting Terminology Glossary. You may need to run multiple reports into order to get data for each combination of year and project type.

You may enter a note about any field if you wish to provide an explanation about your data quality results. This is not required.
## 2019 HDX Competition Report
### FY2018 - SysPM Data Quality

<table>
<thead>
<tr>
<th></th>
<th>All ES, SH</th>
<th>All TH</th>
<th>All PSH, OPH</th>
<th>All RRH</th>
<th>All Street Outreach</th>
</tr>
</thead>
<tbody>
<tr>
<td>3. HMIS Participation Rate from HIC</td>
<td>59.18</td>
<td>66.18</td>
<td>68.41</td>
<td>69.60</td>
<td>39.96</td>
</tr>
</tbody>
</table>
# 2019 HDX Competition Report

## Submission and Count Dates for CO-500 - Colorado Balance of State CoC

### Date of PIT Count

<table>
<thead>
<tr>
<th>Date CoC Conducted 2019 PIT Count</th>
<th>1/29/2019</th>
</tr>
</thead>
</table>

### Report Submission Date in HDX

<table>
<thead>
<tr>
<th>Submitted On</th>
<th>Met Deadline</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019 PIT Count Submittal Date</td>
<td>4/30/2019</td>
</tr>
<tr>
<td>2019 HIC Count Submittal Date</td>
<td>4/30/2019</td>
</tr>
<tr>
<td>2018 System PM Submittal Date</td>
<td>5/28/2019</td>
</tr>
</tbody>
</table>
HOUSING CHOICE VOUCHER PROGRAM
ADMINISTRATIVE PLAN
Regular HCV Funding

Regular HCV funding may be used to assist any eligible family on the waiting list. Families are selected from the waiting list according to the policies provided in Section 4-III.C.

4-III.C. SELECTION METHOD

PHAs must describe the method for selecting applicant families from the waiting list, including the system of admission preferences that DOH will use [24 CFR 982.202(d)].

Local Preferences [24 CFR 982.207; HCV p. 4-16]

PHAs are permitted to establish local preferences, and to give priority to serving families that meet those criteria. HUD specifically authorizes and places restrictions on certain types of local preferences. HUD also permits DOH to establish other local preferences, at its discretion. Any local preferences established must be consistent with DOH plan and the consolidated plan, and must be based on local housing needs and priorities that can be documented by generally accepted data sources.

Waiting List - Order of Selection

DOH has established 4 local preferences, and gives priority to serving families that meet these criteria. Families will be given one preference point for each of the categories below for which they qualify and can verify.

> 1st Preference:
  - **Households that include someone experiencing homelessness**
    - DOH will use the definition for literally homeless.
      - Sleeping in a place not designed for or used as a regular sleeping accommodation, including a car, park, abandoned building, bus or train station, airport, camping ground, etc.
      - Living in a shelter designed to provide temporary living arrangements (including emergency shelter, congregate shelters, transitional housing, hotels and motels paid for by charitable organizations or by government programs)
      - Exiting an institution where they:
        - resided for ≤ 90 days AND
        - were residing in an emergency shelter or place not meant for human habitation immediately prior to entering the institution
  - **Households that include a person with a disability**
    - "Any person who has a physical or mental impairment that substantially limits one or more major life activities; has a record of such impairment; or is regarded as having such an impairment."

Colorado Department of Local Affairs ~ DOH Administrative Plan

May 2018
HOUSING CATALYST
Building Community. Inspiring Change.

Fort Collins Housing Authority dba Housing Catalyst

HOUSING CHOICE VOUCHER
ADMINISTRATIVE PLAN

Update to HCV Waitlist Preferences Including Addition of Preference for Persons Experiencing Homelessness or Transitioning Out of Institutional and Other Segregated Settings

APPROVED APRIL 2019
5.0 SELECTING FAMILIES FROM THE WAITING LIST

5.1 WAITING LIST ADMISSIONS AND SPECIAL ADMISSIONS

The Housing Authority may admit an applicant for participation in the program either as a special admission or as a waiting list admission.

If HUD awards’ funding that is targeted for families with specific characteristics or families living in specific units, Housing Catalyst will use the assistance for those families.

5.2 PREFERENCES

For the Project Based Voucher Housing Catalyst will select families based on date and time of application with the following preferences:

A. Families involved in self-sufficiency activities through Project Self-Sufficiency. This preference applies only to the Villages project-based waiting list and is limited to 5 vouchers.

B. Families who are working with One Village/One Family on securing adequate housing. This preference applies only to the Villages project-based waiting list and is limited to 5 vouchers.

C. Homeless families referred by the Balance of State Coordinated Entry System/Northern Colorado region. This preference applies only to the Redtail Ponds project-based waiting list.

D. Displaced person(s): Individuals or families displaced by government action or whose dwelling has been extensively damaged or destroyed as a result of a disaster declared or otherwise formally recognized pursuant to Federal Disaster Relief Laws.

E. Applicants who are currently participating in the Family Unification Program as youth.

F. Applicants who are homeless and referred by Catholic Charities of Larimer County or Criminal Justice Services Division of Larimer County. These preferences only apply to the Myrtle and First Street project-based voucher waiting list.

G. All other applicants.

For the Housing Choice Voucher Program Housing Catalyst will select families based on a randomized lottery system. All families not selected by the randomized lottery will not be added to the waiting list and will need to reapply when the list is reopened. This method of selection does not apply to the Veterans Affairs Supportive Housing program (VASH)
or the Family Unification Program (FUP) since the requirements for these programs depend on direct referrals from an outside agency.

H. Housing Catalyst will provide a preference for non-elderly persons with disabilities who are experiencing homelessness or transitioning out of institutional and other segregated settings and would be homeless upon discharge.

5.3 **SELECTION FROM THE WAITING LIST**

Each preference is assigned a point value and preference points are cumulative. Applicants with the highest number of preference points will be at the top of the waiting list.

The date and time of application will be utilized to determine the sequence within the above-prescribed preferences for the Project-Based Voucher Waitlist.

For the Housing Choice Voucher Program, the selection will be made by applying the preference points and randomizing through a lottery system.

Special purpose vouchers can only be issued to applicants who qualify under each special purpose program.

Notwithstanding the above, if necessary, to meet the statutory requirement that 75% of newly admitted families in any fiscal year be families who are extremely low-income, Housing Catalyst retains the right to skip higher income families on the waiting to reach extremely low-income families. This measure will only be taken if it appears the goal will not otherwise be met. To ensure this goal is met, the Housing Authority will monitor incomes of newly admitted families and the income of the families on the waiting list.

If there are not enough extremely low-income families on the waiting list we will conduct outreach on a non-discriminatory basis to attract extremely low-income families to reach the statutory requirement.
Vulnerability Index - 
Service Prioritization Decision Assistance Tool 
(VI-SPDAT) 

Prescreen Triage Tool for Families 

AMERICAN VERSION 2.0 

©2015 OrgCode Consulting Inc. and Community Solutions. All rights reserved. 
1 (800) 355-0420 info@orgcode.com www.orgcode.com
Welcome to the SPDAT Line of Products

The Service Prioritization Decision Assistance Tool (SPDAT) has been around in various incarnations for over a decade, before being released to the public in 2010. Since its initial release, the use of the SPDAT has been expanding exponentially and is now used in over one thousand communities across the United States, Canada, and Australia.

More communities using the tool means there is an unprecedented demand for versions of the SPDAT, customized for specific client groups or types of users. With the release of SPDAT V4, there have been more current versions of SPDAT products than ever before.

VI-SPDAT Series

The Vulnerability Index – Service Prioritization Decision Assistance Tool (VI-SPDAT) was developed as a pre-screening tool for communities that are very busy and do not have the resources to conduct a full SPDAT assessment for every client. It was made in collaboration with Community Solutions, creators of the Vulnerability Index, as a brief survey that can be conducted to quickly determine whether a client has high, moderate, or low acuity. The use of this survey can help prioritize which clients should be given a full SPDAT assessment first. Because it is a self-reported survey, no special training is required to use the VI-SPDAT.

Current versions available:
• VI-SPDAT V 2.0 for Individuals
• VI-SPDAT V 2.0 for Families
• VI-SPDAT V 2.0 for Youth

All versions are available online at

www.orgcode.com/products/vi-spdat/

SPDAT Series

The Service Prioritization Decision Assistance Tool (SPDAT) was developed as an assessment tool for front-line workers at agencies that work with homeless clients to prioritize which of those clients should receive assistance first. The SPDAT tools are also designed to help guide case management and improve housing stability outcomes. They provide an in-depth assessment that relies on the assessor’s ability to interpret responses and corroborate those with evidence. As a result, this tool may only be used by those who have received proper, up-to-date training provided by OrgCode Consulting, Inc. or an OrgCode certified trainer.

Current versions available:
• SPDAT V 4.0 for Individuals
• SPDAT V 4.0 for Families
• SPDAT V 4.0 for Youth

Information about all versions is available online at

www.orgcode.com/products/spdat/
SPDAT Training Series

To use the SPDAT, training by OrgCode or an OrgCode certified trainer is required. We provide training on a wide variety of topics over a variety of mediums.

The full-day in-person SPDAT Level 1 training provides you the opportunity to bring together as many people as you want to be trained for one low fee. The webinar training allows for a maximum of 15 different computers to be logged into the training at one time. We also offer online courses for individuals that you can do at your own speed.

The training gives you the manual, case studies, application to current practice, a review of each component of the tool, conversation guidance with prospective clients – and more!

Current SPDAT training available:
- Level 0 SPDAT Training: VI-SPDAT for Frontline Workers
- Level 1 SPDAT Training: SPDAT for Frontline Workers
- Level 2 SPDAT Training: SPDAT for Supervisors
- Level 3 SPDAT Training: SPDAT for Trainers

Other related training available:
- Excellence in Housing-Based Case Management
- Coordinated Access & Common Assessment
- Motivational Interviewing
- Objective-Based Interactions

More information about SPDAT training, including pricing, is available online at

http://www.orgcode.com/product-category/training/spdat/
Administration

<table>
<thead>
<tr>
<th>Interviewer’s Name</th>
<th>Agency</th>
<th>Team</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Staff</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Volunteer</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Survey Date</th>
<th>Survey Time</th>
<th>Survey Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>DD/MM/YYYY</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Opening Script

Every assessor in your community regardless of organization completing the VI-SPDAT should use the same introductory script. In that script you should highlight the following information:

- the name of the assessor and their affiliation (organization that employs them, volunteer as part of a Point in Time Count, etc.)
- the purpose of the VI-SPDAT being completed
- that it usually takes less than 7 minutes to complete
- that only “Yes,” “No,” or one-word answers are being sought
- that any question can be skipped or refused
- where the information is going to be stored
- that if the participant does not understand a question that clarification can be provided
- the importance of relaying accurate information to the assessor and not feeling that there is a correct or preferred answer that they need to provide, nor information they need to conceal

Basic Information

<table>
<thead>
<tr>
<th>PARENT 1</th>
<th>First Name</th>
<th>Nickname</th>
<th>Last Name</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

In what language do you feel best able to express yourself? __________________________
Date of Birth DD/MM/YYYY ___/___/____ Age Social Security Number Consent to participate

c Yes  No

[ ] No second parent currently part of the household

<table>
<thead>
<tr>
<th>PARENT 2</th>
<th>First Name</th>
<th>Nickname</th>
<th>Last Name</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

In what language do you feel best able to express yourself? __________________________
Date of Birth DD/MM/YYYY ___/___/____ Age Social Security Number Consent to participate

c Yes  No

IF EITHER HEAD OF HOUSEHOLD IS 60 YEARS OF AGE OR OLDER, THEN SCORE 1.
Children

1. How many children under the age of 18 are currently with you? ________ ☐ Refused

2. How many children under the age of 18 are not currently with your family, but you have reason to believe they will be joining you when you get housed? ________ ☐ Refused

3. IF HOUSEHOLD INCLUDES A FEMALE: Is any member of the family currently pregnant? ☐ Y ☐ N ☐ Refused

4. Please provide a list of children’s names and ages:

<table>
<thead>
<tr>
<th>First Name</th>
<th>Last Name</th>
<th>Age</th>
<th>Date of Birth</th>
</tr>
</thead>
<tbody>
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IF THERE IS A SINGLE PARENT WITH 2+ CHILDREN, AND/OR A CHILD AGED 11 OR YOUNGER, AND/OR A CURRENT PREGNANCY, THEN SCORE 1 FOR FAMILY SIZE.

A. History of Housing and Homelessness

5. Where do you and your family sleep most frequently? (check one) ☐ Shelters ☐ Transitional Housing ☐ Safe Haven ☐ Safe Haven ☐ Outdoors ☐ Other (specify): ☐ Refused


SCORE: 0

6. How long has it been since you and your family lived in permanent stable housing? ________ Years ☐ Refused

7. In the last three years, how many times have you and your family been homeless? ________ ☐ Refused

IF THE FAMILY HAS EXPERIENCED 1 OR MORE CONSECUTIVE YEARS OF HOMELESSNESS, AND/OR 4+ EPISODES OF HOMELESSNESS, THEN SCORE 1.

SCORE: 0
B. Risks

8. In the past six months, how many times have you or anyone in your family...

   a) Received health care at an emergency department/room? ___ ☐ Refused
   b) Taken an ambulance to the hospital? ___ ☐ Refused
   c) Been hospitalized as an inpatient? ___ ☐ Refused
   d) Used a crisis service, including sexual assault crisis, mental health crisis, family/intimate violence, distress centers and suicide prevention hotlines? ___ ☐ Refused
   e) Talked to police because they witnessed a crime, were the victim of a crime, or the alleged perpetrator of a crime or because the police told them that they must move along? ___ ☐ Refused
   f) Stayed one or more nights in a holding cell, jail or prison, whether that was a short-term stay like the drunk tank, a longer stay for a more serious offence, or anything in between? ___ ☐ Refused

IF THE TOTAL NUMBER OF INTERACTIONS EQUALS 4 OR MORE, THEN SCORE 1 FOR EMERGENCY SERVICE USE.

9. Have you or anyone in your family been attacked or beaten up since they’ve become homeless? ☐ Y ☐ N ☐ Refused

10. Have you or anyone in your family threatened to or tried to harm themself or anyone else in the last year? ☐ Y ☐ N ☐ Refused

IF “YES” TO ANY OF THE ABOVE, THEN SCORE 1 FOR RISK OF HARM.

11. Do you or anyone in your family have any legal stuff going on right now that may result in them being locked up, having to pay fines, or that make it more difficult to rent a place to live? ☐ Y ☐ N ☐ Refused

IF “YES,” THEN SCORE 1 FOR LEGAL ISSUES.

12. Does anybody force or trick you or anyone in your family to do things that you do not want to do? ☐ Y ☐ N ☐ Refused

13. Do you or anyone in your family ever do things that may be considered to be risky like exchange sex for money, run drugs for someone, have unprotected sex with someone they don’t know, share a needle, or anything like that? ☐ Y ☐ N ☐ Refused

IF “YES” TO ANY OF THE ABOVE, THEN SCORE 1 FOR RISK OF EXPLOITATION.
C. Socialization & Daily Functioning

14. Is there any person, past landlord, business, bookie, dealer, or government group like the IRS that thinks you or anyone in your family owe them money?  
   - Y  - N  - Refused

15. Do you or anyone in your family get any money from the government, a pension, an inheritance, working under the table, a regular job, or anything like that?  
   - Y  - N  - Refused

IF “YES” TO QUESTION 14 OR “NO” TO QUESTION 15, THEN SCORE 1 FOR MONEY MANAGEMENT.  
SCORE: 0

16. Does everyone in your family have planned activities, other than just surviving, that make them feel happy and fulfilled?  
   - Y  - N  - Refused

IF “NO,” THEN SCORE 1 FOR MEANINGFUL DAILY ACTIVITY.  
SCORE: 0

17. Is everyone in your family currently able to take care of basic needs like bathing, changing clothes, using a restroom, getting food and clean water and other things like that?  
   - Y  - N  - Refused

IF “NO,” THEN SCORE 1 FOR SELF-CARE.  
SCORE: 0

18. Is your family’s current homelessness in any way caused by a relationship that broke down, an unhealthy or abusive relationship, or because other family or friends caused your family to become evicted?  
   - Y  - N  - Refused

IF “YES,” THEN SCORE 1 FOR SOCIAL RELATIONSHIPS.  
SCORE: 0

D. Wellness

19. Has your family ever had to leave an apartment, shelter program, or other place you were staying because of the physical health of you or anyone in your family?  
   - Y  - N  - Refused

20. Do you or anyone in your family have any chronic health issues with your liver, kidneys, stomach, lungs or heart?  
   - Y  - N  - Refused

21. If there was space available in a program that specifically assists people that live with HIV or AIDS, would that be of interest to you or anyone in your family?  
   - Y  - N  - Refused

22. Does anyone in your family have any physical disabilities that would limit the type of housing you could access, or would make it hard to live independently because you’d need help?  
   - Y  - N  - Refused

23. When someone in your family is sick or not feeling well, does your family avoid getting medical help?  
   - Y  - N  - Refused

IF “YES” TO ANY OF THE ABOVE, THEN SCORE 1 FOR PHYSICAL HEALTH.  
SCORE: 0
24. Has drinking or drug use by you or anyone in your family led your family to being kicked out of an apartment or program where you were staying in the past?  
   ☐ Y ☐ N ☐ Refused

25. Will drinking or drug use make it difficult for your family to stay housed or afford your housing?  
   ☐ Y ☐ N ☐ Refused

**IF “YES” TO ANY OF THE ABOVE, THEN SCORE 1 FOR SUBSTANCE USE.**

SCORE:

0

26. Has your family ever had trouble maintaining your housing, or been kicked out of an apartment, shelter program or other place you were staying, because of:
   a) A mental health issue or concern?  
      ☐ Y ☐ N ☐ Refused
   b) A past head injury?  
      ☐ Y ☐ N ☐ Refused
   c) A learning disability, developmental disability, or other impairment?  
      ☐ Y ☐ N ☐ Refused

27. Do you or anyone in your family have any mental health or brain issues that would make it hard for your family to live independently because help would be needed?  
   ☐ Y ☐ N ☐ Refused

**IF “YES” TO ANY OF THE ABOVE, THEN SCORE 1 FOR MENTAL HEALTH.**

SCORE:

0

28. **IF THE FAMILY SCORED 1 EACH FOR PHYSICAL HEALTH, SUBSTANCE USE, AND MENTAL HEALTH:** Does any single member of your household have a medical condition, mental health concerns, and experience with problematic substance use?  
   ☐ Y ☐ N ☐ N/A or Refused

**IF “YES“, SCORE 1 FOR TRI-MORBIDITY.**

SCORE:

0

29. Are there any medications that a doctor said you or anyone in your family should be taking that, for whatever reason, they are not taking?  
   ☐ Y ☐ N ☐ Refused

30. Are there any medications like painkillers that you or anyone in your family don’t take the way the doctor prescribed or where they sell the medication?  
   ☐ Y ☐ N ☐ Refused

**IF “YES” TO ANY OF THE ABOVE, SCORE 1 FOR MEDICATIONS.**

SCORE:

0

31. **YES OR NO:** Has your family’s current period of homelessness been caused by an experience of emotional, physical, psychological, sexual, or other type of abuse, or by any other trauma you or anyone in your family have experienced?  
   ☐ Y ☐ N ☐ Refused

**IF “YES”, SCORE 1 FOR ABUSE AND TRAUMA.**

SCORE:

0
E. Family Unit

32. Are there any children that have been removed from the family by a child protection service within the last 180 days?  □ Y □ N □ Refused

33. Do you have any family legal issues that are being resolved in court or need to be resolved in court that would impact your housing or who may live within your housing?  □ Y □ N □ Refused

IF “YES” TO ANY OF THE ABOVE, SCORE 1 FOR FAMILY LEGAL ISSUES.

34. In the last 180 days have any children lived with family or friends because of your homelessness or housing situation?  □ Y □ N □ Refused

35. Has any child in the family experienced abuse or trauma in the last 180 days?  □ Y □ N □ Refused

36. IF THERE ARE SCHOOL-AGED CHILDREN: Do your children attend school more often than not each week?  □ Y □ N □ N/A or Refused

IF “YES” TO ANY OF QUESTIONS 34 OR 35, OR “NO” TO QUESTION 36, SCORE 1 FOR NEEDS OF CHILDREN.

37. Have the members of your family changed in the last 180 days, due to things like divorce, your kids coming back to live with you, someone leaving for military service or incarceration, a relative moving in, or anything like that?  □ Y □ N □ Refused

38. Do you anticipate any other adults or children coming to live with you within the first 180 days of being housed?  □ Y □ N □ Refused

IF “YES” TO ANY OF THE ABOVE, SCORE 1 FOR FAMILY STABILITY.

39. Do you have two or more planned activities each week as a family such as outings to the park, going to the library, visiting other family, watching a family movie, or anything like that?  □ Y □ N □ Refused

40. After school, or on weekends or days when there isn’t school, is the total time children spend each day where there is no interaction with you or another responsible adult...

a) 3 or more hours per day for children aged 13 or older?  □ Y □ N □ Refused

b) 2 or more hours per day for children aged 12 or younger?  □ Y □ N □ Refused

41. IF THERE ARE CHILDREN BOTH 12 AND UNDER & 13 AND OVER: Do your older kids spend 2 or more hours on a typical day helping their younger sibling(s) with things like getting ready for school, helping with homework, making them dinner, bathing them, or anything like that?  □ Y □ N □ N/A or Refused

IF “NO” TO QUESTION 39, OR “YES” TO ANY OF QUESTIONS 40 OR 41, SCORE 1 FOR PARENTAL ENGAGEMENT.

SCORE:
Scoring Summary

<table>
<thead>
<tr>
<th>DOMAIN</th>
<th>SUBTOTAL</th>
<th>RESULTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>PRE-SURVE</td>
<td>0 / 2</td>
<td></td>
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<tr>
<td>A. HISTORY OF HOUSING &amp; HOMELESSNESS</td>
<td>0 / 2</td>
<td>Score: Recommendation:</td>
</tr>
<tr>
<td>B. RISKS</td>
<td>0 / 4</td>
<td>0-3  no housing intervention</td>
</tr>
<tr>
<td>C. SOCIALIZATION &amp; DAILY FUNCTIONS</td>
<td>0 / 4</td>
<td>4-8  an assessment for Rapid Re-Housing</td>
</tr>
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<td>D. WELLNESS</td>
<td>0 / 6</td>
<td>9+   an assessment for Permanent Supportive Housing/Housing First</td>
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<td>E. FAMILY UNIT</td>
<td>0 / 4</td>
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<td>GRAND TOTAL:</td>
<td>0 / 22</td>
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Follow-Up Questions

<table>
<thead>
<tr>
<th>Question</th>
<th>Response Options</th>
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<tbody>
<tr>
<td>On a regular day, where is it easiest to find you and what time of day is easiest to do so?</td>
<td>place: _____________________________ time: ___ : ___ or Night</td>
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<tr>
<td>Is there a phone number and/or email where someone can safely get in touch with you or leave you a message?</td>
<td>phone: (____) ______ - ____________ email: ______________________</td>
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<td>Ok, now I’d like to take your picture so that it is easier to find you and confirm your identity in the future. May I do so?</td>
<td>☑ Yes ☑ No ☑ Refused</td>
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Communities are encouraged to think of additional questions that may be relevant to the programs being operated or your specific local context. This may include questions related to:

- military service and nature of discharge
- ageing out of care
- mobility issues
- legal status in country
- income and source of it
- current restrictions on where a person can legally reside
- children that may reside with the adult at some point in the future
- safety planning
Appendix A: About the VI-SPDAT

The HEARTH Act and federal regulations require communities to have an assessment tool for coordinated entry - and the VI-SPDAT and SPDAT meet these requirements. Many communities have struggled to comply with this requirement, which demands an investment of considerable time, resources and expertise. Others are making it up as they go along, using “gut instincts” in lieu of solid evidence. Communities need a practical, evidence-informed way to satisfy federal regulations while quickly implementing an effective approach to access and assessment. The VI-SPDAT is a first-of-its-kind tool designed to fill this need, helping communities end homelessness in a quick, strategic fashion.

The VI-SPDAT

The VI-SPDAT was initially created by combining the elements of the Vulnerability Index which was created and implemented by Community Solutions broadly in the 100,000 Homes Campaign, and the SPDAT Prescreen Instrument that was part of the Service Prioritization Decision Assistance Tool. The combination of these two instruments was performed through extensive research and development, and testing. The development process included the direct voice of hundreds of persons with lived experience.

The VI-SPDAT examines factors of current vulnerability and future housing stability. It follows the structure of the SPDAT assessment tool, and is informed by the same research backbone that supports the SPDAT - almost 300 peer reviewed published journal articles, government reports, clinical and quasi-clinical assessment tools, and large data sets. The SPDAT has been independently tested, as well as internally reviewed. The data overwhelmingly shows that when the SPDAT is used properly, housing outcomes are better than when no assessment tool is used.

The VI-SPDAT is a triage tool. It highlights areas of higher acuity, thereby helping to inform the type of support and housing intervention that may be most beneficial to improve long term housing outcomes. It also helps inform the order - or priority - in which people should be served. The VI-SPDAT does not make decisions; it informs decisions. The VI-SPDAT provides data that communities, service providers, and people experiencing homelessness can use to help determine the best course of action next.

Version 2

Version 2 builds upon the success of Version 1 of the VI-SPDAT with some refinements. Starting in August 2014, a survey was launched of existing VI-SPDAT users to get their input on what should be amended, improved, or maintained in the tool. Analysis was completed across all of these responses. Further research was conducted. Questions were tested and refined over several months, again including the direct voice of persons with lived experience and frontline practitioners. Input was also gathered from senior government officials that create policy and programs to help ensure alignment with guidelines and funding requirements.

You will notice some differences in Version 2 compared to Version 1. Namely:

• it is shorter, usually taking less than 7 minutes to complete;
• subjective elements through observation are now gone, which means the exact same instrument can be used over the phone or in-person;
• medical, substance use, and mental health questions are all refined;
• you can now explicitly see which component of the full SPDAT each VI-SPDAT question links to; and,
• the scoring range is slightly different (Don’t worry, we can provide instructions on how these relate to results from Version 1).
Appendix B: Where the VI-SPDAT is being used in the United States

Since the VI-SPDAT is provided completely free of charge, and no training is required, any community is able to use the VI-SPDAT without the explicit permission of Community Solutions or OrgCode Consulting, Inc. As a result, the VI-SPDAT is being used in more communities than we know of. It is also being used in Canada and Australia.
A partial list of continuums of care (CoCs) in the US where we know the VI-SPDAT is being used includes:

**Alabama**  
- Parts of Alabama Balance of State

**Arizona**  
- Statewide

**California**  
- San Jose/Santa Clara City & County
- San Francisco
- Oakland/Alameda County
- Sacramento City & County
- Richmond/Contra Costa County
- Watsonville/Santa Cruz City & County
- Fresno/Madera County
- Napa City & County
- Los Angeles City & County

**Colorado**  
- Metropolitan Denver Homeless Initiative
- Parts of Colorado Balance of State

**Connecticut**  
- Hartford
- Bridgeport/Stratford/Fairfield
- Connecticut Balance of State
- Norwalk/Fairfield County
- Stamford/Greenwich
- City of Waterbury

**District of Columbia**  
- District of Columbia

**Florida**  
- Sarasota/Bradenton/Manatee, Sarasota Counties
- Tampa/Hillsborough County
- St. Petersburg/Clearwater/Largo/Pinellas County
- Tallahassee/Leon County
- Orlando/Orange, Osceola, Seminole Counties
- Gainesville/Alachua, Putnam Counties
- Jacksonville-Duval, Clay Counties
- Palm Bay/Melbourne/Brevard County
- Ocala/Marion County
- Miami/Dade County
- West Palm Beach/Palm Beach County

**Georgia**  
- Atlanta County
- Fulton County
- Columbus-Muscogee/Russell County
- Marietta/Cobb County
- DeKalb County

**Hawaii**  
- Honolulu

**Illinois**  
- Rockford/Winnebago, Boone Counties
- Waukegan/North Chicago/Lake County
- Chicago
- Cook County

**Iowa**  
- Parts of Iowa Balance of State

**Kansas**  
- Kansas City/Wyandotte County

**Kentucky**  
- Louisville/Jefferson County

**Louisiana**  
- Lafayette/Acadia
- Shreveport/Bossier/Northwest
- New Orleans/Jefferson Parish
- Baton Rouge
- Alexandria/Central Louisiana CoC

**Massachusetts**  
- Cape Cod Islands
- Springfield/Holyoke
- Chicopee/Westfield/Hampden County

**Maryland**  
- Baltimore City
- Montgomery County

**Maine**  
- Statewide

**Michigan**  
- Statewide

**Minnesota**  
- Minneapolis/Hennepin County
- Northwest Minnesota
- Moorhead/West Central Minnesota
- Southwest Minnesota

**Missouri**  
- St. Louis County
- St. Louis City
- Joplin/Jasper, Newton Counties
- Kansas City/Independence/Columbia/Platte County
- Parts of Missouri Balance of State

**Mississippi**  
- Jackson/Rankin, Madison Counties
- Gulf Port/Gulf Coast Regional

**North Carolina**  
- Winston Salem/Forsyth County
- Asheville/Buncombe County
- Greensboro/High Point

**North Dakota**  
- Statewide

**Nebraska**  
- Statewide

**New Mexico**  
- Statewide

**Nevada**  
- Las Vegas/Clark County

**New York**  
- New York City
- Yonkers/Mount Vernon/New Rochelle/Westchester County

**Ohio**  
- Toledo/Lucas County
- Canton/Massillon/Alliance/Stark County

**Oklahoma**  
- Tulsa City & County/Broken Arrow
- Oklahoma City
- Norman/Cleveland County

**Pennsylvania**  
- Philadelphia
- Lower Marion/Norristown/Abington/Montgomery County
- Allentown/Northeast Pennsylvania
- Lancaster City & County
- Bristol/Bensalem/Bucks County
- Pittsburgh/McKeesport/Penn Hills/Allegheny County

**Rhode Island**  
- Statewide

**South Carolina**  
- Charleston/Low Country
- Columbia/Midlands

**Tennessee**  
- Chattanooga/Southeast Tennessee
- Memphis/Shelby County
- Nashville/Shelby County

**Texas**  
- San Antonio/Bexar County
- Austin/Travis County
- Dallas City & County/Irving
- Fort Worth/Arlington/Tarrant County
- El Paso City and County
- Waco/McLennan County
- Texas Balance of State
- Amarillo
- Wichita Falls/Wise, Palo Pinto, Wichita, Archer Counties
- Bryan/College Station/Brazos Valley
- Beaumont/Port Arthur/South East Texas

**Utah**  
- Statewide

**Virginia**  
- Richmond/Henrico, Chesterfield, Hanover Counties
- Roanoke City & County/Salem
- Virginia Beach
- Portsmouth
- Virginia Balance of State
- Arlington County

**Washington**  
- Seattle/King County
- Spokane City & County

**Wisconsin**  
- Statewide

**West Virginia**  
- Statewide

**Wyoming**  
- Wyoming Statewide is in the process of implementing
Accepted Project Applications

Tom Power
Thu 9/5/2019 1:54 PM

To: Stephanie Van Matre <aadatrinidad@gmail.com>; Julie Glover <jglover@gclinc.org>; Sherry Meyer <Sherry.Meyer@northrange.org>; DeeDee Clement <deidra911@gmail.com>; Marian McDonough <mmcdonough@ccdenver.org>; Sheri@mybrightfuture.org <sherif@mybrightfuture.org>; Karen Bland <kabland@juno.com>; Charlene Tortorice <advocate@comcast.net>; Nicki Johnson <hfapdirector@kci.net>; Becky Rippy <rrippy@ccdenver.org>; Stephanie Madsen-Pixler <stephanie.madsen-pix@summitstonehealth.org>; Bev L amplify <bevle@catholicoutreach.org>; Kristin Toombs <kristin.toombs@state.co.us>; Veronica Gold <veronica.gold@posadapueblo.org>; Kim Bowman <kimbowman315@yahoo.com>; Brigid Korce <bkorce@swhousingsolutions.com>; Kari Clark <kari.clark@alternativeviolence.org>; Nancy Wiehagen <nancy@greeleytransitionalhouse.org>; Jody Strouse <strousejody@yahoo.com>; Jessica Coe <jessica.coe@summitstonehealth.org>
Cc: DeeDee Clement <deidra911@gmail.com>; Charlene Tortorice <advocate@comcast.net>; Melanie Falvo <mfalvo@unitedway-weld.org>; Beverly@catholicoutreach.org <beverly@catholicoutreach.org>; Judy McNeilsmith <jmcneilsmith@gmail.com>; Nicki Johnson <hfapdirector@kci.net>; Claudia Hurtado-Myers <claudia@mybrightfuture.org>; Elsa Inman <elsainman@centura.org>; autumn.dever@uacog.com <autumn.dever@uacog.com>; Shelly Greenwood <rmmnistry@kci.net>; Ben Strand <bstrand@mhumanservices.org>; Veronica Gold <veronica.gold@posadapueblo.org>; Zac Schaffner <zac.schaffner@state.co.us>; Brigid Korce <bkorce@swhousingsolutions.com>; gmoore@hbvg.org <gmoore@hbvg.org>; Michele Christensen <mchristensen@housingcatalyst.com>; Jeri Erickson <Jerickson@voacolorado.org>; Denise McHugh <denise@sparkcommunityfoundation.org>; Shawn Hayes <shayes@coloradocoalition.org>; Nellie Stagg <stagg@crcamerica.org>

This notification is required by the 2019 Continuum of Care program NOFA:

(Note to all 2019 applicants for Balance of State Continuum of Care program funds)
(Copy to Balance of State Governing Board)

Hi Everyone,

The purpose of this message is to notify you that your project application(s) has been accepted and ranked for inclusion on the CoC Priority Listing. This does not guarantee that your application(s) will be funded, just that it will be submitted to HUD as part of our 2019 consolidated Balance of State grant application.

No project applications were rejected this year.

Thank you,

tom

Tom Power
Technical Assistance Coordinator
Rural Initiatives Program
Colorado Coalition for the Homeless
2111 Champa Street
Denver, Colorado 80205

https://outlook.office.com/mail/sentItems/id/AA7mkADY1ZTlImYjAlhwQ2ZGY1NDFIzI05ZGQ2LTA5MGlwMWU2N2ExZQBGAAAAAADltb3HwUKsQzlg...
Accepted Project Applications

Tom Power
Thu 9/5/2019 1:54 PM
To: Stephanie Van Matre <aadatrinidad@gmail.com>; Julie Glover <jglover@gclinc.org>; Sherry Meyer <Sherry.Meyer@northrange.org>; DeeDee Clement <deidra911@gmail.com>; Marian McDonough <mmcdonough@ccdenver.org>; sherri@mybrightfuture.org <sherri@mybrightfuture.org>; Karen Bland <kabland@juno.com>; Charlene Tortorice <advocate@comcast.net>; Nicki Johnson <hfpdirector@kcl.net>; Becky Rippy <rippy@ccdenver.org>; Stephanie Madsen-Pixler <stephanie.madsen-pix@summitstonehealth.org>; Bev Lampley <beverly@catholicoutreach.org>; Kristin Toombs <kristin.toombs@state.co.us>; Veronica Gold <veronica.gold@posadapueblo.org>; Kim Bowman <kibowman315@yahoo.com>; Brigid Korce <bkorce@sw housingsolutions.com>; Kari Clark <kari.clark@alternativeviolence.org>; Nancy Wiehagen <nancy@greeleytransitionalhouse.org>; Jody Strouse <strousejody@yahoo.com>; Jessica Coe <jessica.coe@summitstonehealth.org>
Cc: DeeDee Clement <deidra911@gmail.com>; Charlene Tortorice <advocate@comcast.net>; Melanie Falvo <mfalvo@unitedway-weld.org>; beverly@catholicoutreach.org <beverly@catholicoutreach.org>; Judy McNeilsmith <jmceilsmith@gmail.com>; Nicki Johnson <hfpdirector@kcl.net>; Claudia Hurtado-Myers <claudia@mybrightfuture.org>; Elsa Inman <elsainman@centura.org>; autumn.dever@uaacog.com <autumn.dever@uaacog.com>; Shelly Greenwood <rmministry@kcl.net>; Ben Strand <bstrand@rmhumanservices.org>; Veronica Gold <veronica.gold@posadapueblo.org>; Zac Schaffner <zacschaffner@state.co.us>; Brigid Korce <bkorce@sw housingsolutions.com>; gmoore@hbvg.org <gmoore@hbvg.org>; Michele Christensen <mchristensen@housingcatalyst.com>; Jeri Erickson <jerickson@voacolorado.org>; Denise McHugh <denise@sparkcommunityfoundation.org>; Shawn Hayes <shayes@coloradoalition.org>; Nellie Stagg <stagg@ccamerica.org>

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tom

Tom Power
Technical Assistance Coordinator
 Rural Initiatives Program
Colorado Coalition for the Homeless
2111 Champa Street
Denver, Colorado 80205
CoC Grant Competition Deadline

Thu 7/25/2019 2:13 PM

To: Janet Hollingsworth <janeth@htop.org>; Lisa Poppaw <lpoppaw@crossroadsafeworkhouse.org>; Diane Heidt <diane@awpdv.org>; Stephanie Van Matre <aadatrinidad@gmail.com>; Julie Glover <jglover@gcinc.org>; Sherry Meyer <sherry.meyer@northrange.org>; DeeDee Clement <deidra911@gmail.com>; Marian McDonough <mmcdonough@ccdenver.org>; sheri@mybrightfuture.org; Karen Bland <kabland@junocom>; Charlene Tortorice <advocate@comcast.net>; Nicki Johnson <hfapdirector@kci.net>; Becky Rippy <rippy@ccdenver.org>; Stephanie Madsen-Pixler <stephanie.madsen-pix@summitstonehealth.org>; Bev Lampley <beverly@catholicoutreach.org>; Kristin Toombs <kristin.toombs@state.co.us>; Veronica Gold <veronica.gold@posadapueblo.org>; Kim Bowman <kimbowman215@yahoo.com>; Brigid Korce <bkorce@swhousingssolutions.com>; Kari Clark <kari.clark@alternativeviolence.org>; Nancy Wehagen <nancy@greeleytransitionalhouse.org>; Jody Strouse <strousejody@yahoo.com>; Jessica Coe <jessica.coe@summitstonehealth.org>; Jahlia Daly - DOLA <jahlia.daly@state.co.us>; Jennifer Jones <jennifer@ifministries.org>; Michele Christensen <mchristensen@housingcatalyst.com>

Cc: DeeDee Clement <deidra911@gmail.com>; Charlene Tortorice <advocate@comcast.net>; Melanie Falvo <mfalvo@unitedwayweld.org>; beverly@catholicoutreach.org <beverly@catholicoutreach.org>; Judy McNeilsmith <jmcmensilsmith@gmail.com>; Nicki Johnson <hfapdirector@kci.net>; Claudia Hurtado-Myers <claudia@mybrightfuture.org>; Elsa Inman <eisainman@centura.org>; autumn.dever@uaacog.com <autumn.dever@uaacog.com>; Shelly Greenwood <rministry@kci.net>; Ben Strand <bstrand@mhumservices.org>; Veronica Gold <veronica.gold@posadapueblo.org>; Zac Schaffner <z.ac.schaffner@state.co.us>; Brigid Korce <bkorce@swhousingssolutions.com>; gmoore@htbgv.org <gmoore@htbgv.org>; Michele Christensen <mchristensen@housingcatalyst.com>; Jen Erickson <jerickson@voacolorado.org>; Denise McHugh <denise@sparkcommunityfoundation.org>; Shawn Hayes <shayes@coloradoaliation.org>

This notification is required by the 2019 Continuum of Care program NOFA:

(Note to All Applicants for 2019 Continuum of Care Funds)
(Copy to Balance of State Governing Board)

Hi Everyone,

This is a reminder that all applications for Balance of State CoC funds must be submitted in e-snaps no later than 6:00 pm on **Wednesday August 28, 2019**. This applies to all renewal applications, and all new applications including applications for the 2019 bonus funds.

If you have any questions about this deadline, please let me know.

Thank you,

tom

Tom Power
Technical Assistance Coordinator

https://outlook.office.com/owa/?realm=coloradoaliation.org&exsvurl=1&ll-cc=1033&modurl=0&path=/mail/sentitems
Insert copy of announcement here
New Project Screening and Scoring Tools
For Your Information: The first 13 questions contain threshold questions, which projects/agencies should be able to answer yes (Y.), no (N.), Not Applicable (NA.), Will Participate. Question 13 may require a written response. Please either X your answer or delete the incorrect answer.

<p>| | | |</p>
<table>
<thead>
<tr>
<th></th>
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</thead>
<tbody>
<tr>
<td>1.</td>
<td>Applicant has active SAM registration with current information:</td>
<td>Y. N.</td>
</tr>
<tr>
<td>2.</td>
<td>Applicant has a valid DUNS number in application:</td>
<td>Y. N.</td>
</tr>
</tbody>
</table>
| 3. | **Applicant has no Outstanding Delinquent Federal Debts** - It is HUD policy, consistent with the purposes and intent of 31 U.S.C. 3720B and 28 U.S.C. 3201(e), that applicants with outstanding delinquent federal debt will not be eligible to receive an award of funds, unless:  
A. A negotiated repayment schedule is established, and the repayment schedule is not delinquent, or  
B. Other arrangements satisfactory to HUD are made before the award of funds by HUD. | Y. N. |
<p>| 4. | <strong>Applicant has no Debarments and/or Suspensions</strong> - In accordance with 2 CFR 2424, no award of federal funds may be made to debarred or suspended applicants, or those proposed to be debarred or suspended from doing business with the Federal Government. | Y. N. |
| 5. | <strong>Applicant has an Accounting System</strong>, HUD will not award or disburse funds to applicants that do not have a financial management system that meets federal standards as described at 2 CFR 200.302. HUD may arrange for a survey of financial management systems for applicants selected for award who have not previously received federal financial assistance or where HUD Program officials have reason to question whether a financial management system meets federal standards, or for applicants considered high risk based on past performance or financial management findings. | Y. N. |
| 6. | <strong>Disclosure of any violations of Federal criminal law</strong> - Applicants must disclose in a timely manner, in writing to HUD, all violations of Federal criminal law involving fraud, bribery, or gratuity violations potentially affecting the Federal award. Failure to make required disclosures can result in any of the remedies described in 2 CFR §200.338, Remedies for noncompliance, including suspension or debarment. This mandatory disclosure requirement also applies to subrecipients of HUD funds who must disclose to the pass-through entity from which it receives HUD funds. | Y. N. |</p>
<table>
<thead>
<tr>
<th></th>
<th><strong>Demonstrate they are Eligible Project Applicants</strong> - Eligible project applicants for the CoC Program Competition are, under 24 CFR 578.15, nonprofit organizations, States, local governments, and instrumentalities of State and local governments. Public housing agencies, as such term is defined in 24 CFR 5.100, are eligible without limitation or exclusion. Neither for-profit entities nor Indian tribes are eligible to apply for grants or to be subrecipients of grant funds.</th>
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<tr>
<td></td>
<td><strong>Submitted the required certifications as specified in the NOFA.</strong></td>
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<td></td>
<td><strong>Demonstrated the project is cost-effective,</strong> including costs of construction, operations, and supportive services with such costs not deviating substantially from the norm in that locale for the type of structure or kind of activity.</td>
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<td></td>
<td><strong>Demonstrated they participate in HMIS</strong> - Project applicants, except Collaborative Applicants that only receive awards for CoC planning costs and, if applicable, UFA Costs, must agree to participate in a local HMIS system. However, in accordance with Section 407 of the Act, any victim service provider that is a recipient or subrecipient must not disclose, for purposes of HMIS, any personally identifying information about any client. <strong>Victim service providers must use a comparable database that complies with the federal HMIS data and technical standards.</strong> While not prohibited from using HMIS, legal services providers may use a comparable database that complies with federal HMIS data and technical standards, if deemed necessary to protect attorney client privilege.</td>
</tr>
<tr>
<td></td>
<td><strong>Demonstrated Project Meets Minimum Project Standards</strong> - HUD will assess all new projects for the following minimum project eligibility, capacity, timeliness, and performance standards. Please note that these are minimum threshold criteria. CoCs and project applicants should carefully review each year’s NOFA to ensure they understand and have accounted for all applicable standards. To be considered as meeting project quality threshold, all new projects must meet all of the following criteria:</td>
</tr>
<tr>
<td></td>
<td>C. Project applicants and potential subrecipients must have satisfactory capacity, drawdowns, and performance for existing grant(s) that are funded under the SHP, S+C, or CoC Program, as evidenced by timely reimbursement of subrecipients, regular drawdowns, and timely resolution of any monitoring findings; victim service providers must use a comparable database that complies with the federal HMIS data and technical standards. While not prohibited from using HMIS, legal services providers may use a comparable database that complies with federal HMIS data and technical standards, if deemed necessary to protect attorney client privilege.</td>
</tr>
</tbody>
</table>
D. For expansion projects, project applicants must clearly articulate the part of the project that is being expanded. Additionally, the project applicants must clearly demonstrate that they are not replacing other funding sources; and,
E. Project applicants must demonstrate they will be able to meet all timeliness standards per 24 CFR 578.85. Project applicants with existing projects must demonstrate that they have met all project renewal threshold requirements of this NOFA. HUD reserves the right to deny the funding request for a new project, if the request is made by an existing recipient that HUD finds to have significant issues related to capacity, performance, unresolved audit or monitoring findings related to one or more existing grants, or does not routinely draw down funds from eLOCCS at least once per quarter. Additionally, HUD reserves the right to withdraw funds if no APR is submitted on the prior grant.

12. **Demonstrated Project is Consistent with Jurisdictional Consolidated Plan(s)** - All projects must be consistent with the relevant jurisdictional Consolidated Plan(s). The CoC will be required to submit a Certification of Consistency with the Consolidated Plan at the time of application submission to HUD.

13. **Coordinated Entry Participation (If Applicable)**
   If Not Applicable, Explain:

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<tbody>
<tr>
<td>Y.</td>
<td>N.</td>
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</table>

**Narrative Questions**

14. **Housing First/Low-Barrier Implementation (0-15)**
    Describe experience with utilizing a Housing First approach. Include 1) eligibility criteria; 2) process for accepting new clients; 3) process and criteria for exiting clients. Must demonstrate there are no preconditions to entry, allowing entry regardless of current or past substance abuse, income, criminal records (with exceptions of restrictions imposed by federal, state, or local law or ordinance), marital status, familial status, actual or perceived sexual orientation, gender identity. Must demonstrate the project has a process to address situations that may jeopardize housing or project assistance to ensure that project participation is terminated in only the most severe cases. **Describe your plans for housing first/low-barrier implementation, referencing above criteria here (No More than 500 words):**

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<tr>
<td>Y.</td>
<td>N.</td>
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</table>

**Financial (See question 19 to add narrative answers for questions 15-18)**

15. **Project has reasonable costs** (5 Points)
16. **Project is financially feasible** (5 Points)
17. **Acceptable organizational audit/financial review** (10 Points) (1. Most recent audit found no exceptions to standard practices 2. Most recent audit identified agency as "low risk") Y. N.

18. **Documented financial stability of the applicant** Y. N.

19. Provide any information you feel is relevant to explain your answer to questions 15-18 here (No more than 500 words):

**Experience**

20. **Applicant is an active participant in CoC** (0-10 Points) (Attends meetings regularly, participate in planning/voting, volunteers on local or statewide committees, etc.) Y. N.

**Explain Your Involvement Here:**

21. **Bed/unit utilization rate will be at or above 95%**. (0-5 Points) Y. N.

**Explain Plan for this here:**

22. **Is your agency now, or has it ever, managed a HUD Grant?** (0-20 Points) Y. N.

In the narrative answer section at the end of this question, speak to:

- a. The ability to account for funds appropriately;
- b. Timely use of funds received from HUD;
- c. Timely submission and quality of reports submitted to HUD;
- d. Meeting program requirements;
- e. Meeting performance targets as established in the grant agreement;
- f. The applicant's organizational capacity, including staffing structures and capabilities;
- g. Time-lines for completion of activities and receipt of promised matching or leveraged funds;
- h. The number of persons to be served or targeted for assistance.

**Provide narrative answer here, referencing letters above if speaking to them.** (500 word limit):

23. **Is your agency now, or has it ever, managed a Federal Grant outside of HUD Funding?** (0-10 Points) Y. N.

In the narrative answer section at the end of this question, speak to:

- a. The ability to account for funds appropriately;
- b. Timely use of funds received from HUD;
- c. Timely submission and quality of reports submitted to HUD;
- d. Meeting program requirements;
- e. Meeting performance targets as established in the grant agreement;
f. The applicant’s organizational capacity, including staffing structures and capabilities;
g. Time-lines for completion of activities and receipt of promised matching or leveraged funds;
h. The number of persons to be served or targeted for assistance.

Provide narrative answer here, referencing letters above if speaking to them. (500 word limit):

24. Describe your plan for rapid implementation of the program, documenting how the project will be ready to begin housing the first program participant. Provide a detailed schedule of proposed activities for 60 days, 120 days, and 180 days after the grant award. (0-15 Points):

25. Describe the plan to assist clients to rapidly secure and maintain permanent housing that is safe, affordable, accessible, and acceptable to their needs. (0-15 Points):

26. Describe how clients will be assisted to increase employment and/or income and to maximize their ability to live independently. (0-15 Points):
## NEW PROJECTS THRESHOLD

### NEW PROJECTS THRESHOLD REQUIREMENTS

**Project Name:**

**Organization Name:**

**Project Type:**

**Project Identifier:**

### THRESHOLD REQUIREMENTS

**Stakeholders should NOT assume all requirements are fully addressed through this text. CoC Program application requirements change periodically and annual NOFAAs may provide more detailed guidance. The CoC collaborative applicant and project applicants should carefully review the annual NOFA criteria each year.**

**HUD Threshold Requirement**

1. **Applicant has active SAM registration with current information.**

2. **Applicant has valid DUNS number in application.**

3. **Applicant has no Outstanding Delinquent Federal Debts - It is HUD policy, consistent with the purposes and intent of 31 U.S.C. 3720A and 28 U.S.C. 3001(a), that applicants with outstanding delinquent federal debt will not be eligible to receive an award of funds, unless:**
   - a negotiated repayment schedule is established and the repayment schedule is not delinquent, or
   - (b) Other arrangements satisfactory to HUD are made before the award of funds by HUD.

4. **Applicant has no Delays or suspensions - In accordance with 2 CFR 20.304, no award of federal funds may be made to debarred or suspended applicants, or those proposed to be debarred or suspended from doing business with the Federal Government.**

5. **Applicant has an Accounting System - HUD will not award or disburse funds to applicants that do not have a financial management system that meets federal standards as described in 2 CFR 200.302, HUD may arrange for a survey of financial management systems for applicants selected for award who have not previously received federal financial assistance or where HUD Program officials have reason to question whether a financial management system meets federal standards, or for applicants considered high risk based on past performance or financial management findings.**

6. **Disclosed any violations of Federal Criminal Law - Applicants must disclose in a timely manner, in writing to HUD, all violations of Federal criminal law involving fraud, bribery, or gratuity violations potentially affecting the Federal award. Failure to make required disclosures can result in any of the remedies described in 2 CFR §200.308. Remedies for noncompliance, including suspension or debarment. This mandatory disclosure requirement also applies to subrecipients of HUD funds who must disclose to the pass-through entity from which it receives HUD funds.**

7. **Demonstrated they are Eligible Project Applicants - Eligible project applicants for the CoC Program Competition are, under 24 CFR 578.35, nonprofit organizations, States, local governments, and Instrumentalities of State and local governments. Public housing agencies, as such term is defined in 24 CFR 5.100, are eligible without limitation or exclusion. Neither for-profit entities nor Indian tribes are eligible to apply for grants or be subrecipients of grant funds.**

8. **Submitted the required certifications as specified in the NOFA.**

9. **Demonstrated the project is cost-effective, including costs of construction, operations, and supportive services with such costs not deviating substantially from the norm in that locale for the type of structure or kind of activity.**

10. **Demonstrated they Participate in HMIS - Project applicants, except Collaborative Applicants that only receive awards for CoC planning costs and, if applicable, UPFA Costs, must agree to participate in a local HMIS system.**

11. **Demonstrated Project Meets Minimum Project Standards - HUD will assess all new projects for the following minimum project eligibility, capacity, timeliness, and performance standards. Please note that these are minimum threshold criteria. CoC and project applicants should carefully review each year’s NOFA to ensure they understand and have accounted for all applicable standards. To be considered as meeting project quality threshold, all new projects must meet all of the following criteria:**
   - a) Project applicants and potential subrecipients must have satisfactory capacity, drawdowns, and performance for existing grant(s) that are funded under the SHW, S/C, or CoC Program, as evidenced by timely reimbursement of subrecipients, regular drawdowns, and timely resolution of any monitoring findings.
NEW PROJECTS THRESHOLD

NEW PROJECTS THRESHOLD REQUIREMENTS

<table>
<thead>
<tr>
<th>Project Name:</th>
<th>Organization Name:</th>
<th>Project Type:</th>
<th>Project Identifier:</th>
<th>New Projects Threshold Complete</th>
</tr>
</thead>
</table>

**THRESHOLD REQUIREMENTS**

(b) For expansion projects, project applicants must clearly articulate the part of the project that is being expanded. Additionally, the project applicants must clearly demonstrate that they are not replacing other funding sources; and,

d) Project applicants must demonstrate they will be able to meet all timeliness standards per 24 CFR 578.85. Project applicants with existing projects must demonstrate that they have met all project renewal threshold requirements of this NOFA. HUD reserves the right to deny the funding request for a new project, if the request is made by an existing recipient that HUD finds to have significant issues related to capacity, performance, unresolved audit or monitoring finding related to one or more existing grants, or does not routinely draw down funds from eOCCS at least once per quarter. Additionally, HUD reserves the right to withdraw funds if no APR is submitted on the prior grant.

12. Demonstrated Project is Consistent with Jurisdictional Consolidated Plan(s)- All projects must be consistent with the relevant Jurisdictional Consolidated Plan(s). The CoC will be required to submit a Certification of Consistency with the Consolidated Plan at the time of application submission to HUD.

**CoC THRESHOLD REQUIREMENTS**

For each requirement, select "Yes" if the project has provided reasonable assurance that the project will meet the requirement or has been given an exception from the CoC or will request a waiver from HUD. Otherwise select "No."

<table>
<thead>
<tr>
<th>Requirement</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>Coordinated Entry Participation</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Housing First and/or Low Barrier Implementation</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Documented, secured minimum match</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Project has reasonable costs</td>
<td></td>
<td></td>
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<tr>
<td>Project is financially feasible</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Applicant is active participant in CoC</td>
<td></td>
<td></td>
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<tr>
<td>Application is complete and data are consistent</td>
<td></td>
<td></td>
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<tr>
<td>Applicant utilization rate will be at least 95%</td>
<td></td>
<td></td>
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<tr>
<td>Acceptable organizational audit/financial review</td>
<td></td>
<td></td>
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<tr>
<td>Documented financial stability of applicant</td>
<td></td>
<td></td>
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</tbody>
</table>
NEW PROJECTS RATING TOOL

<table>
<thead>
<tr>
<th>RATING FACTOR</th>
<th>POINTS AWARDED</th>
<th>MAX POINTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>EXPERIENCE</td>
<td></td>
<td></td>
</tr>
<tr>
<td>A. Describe the experience of the applicant and sub-recipients (if any) in working with the proposed population and in providing housing similar to that proposed in the application.</td>
<td>out of 10</td>
<td>10</td>
</tr>
<tr>
<td>B. Describe experience with utilizing Housing First approach. Include 1) eligibility criteria, 2) process for accepting new clients, 3) process and criteria for exiting clients. Must demonstrate there are no preconditions to entry, allowing entry regardless of current or past substance abuse, income, criminal records (with exceptions of restrictions imposed by federal, state, or local law or ordinance), marital status, family status, actual or perceived sexual orientation, gender identity. Must demonstrate the project has a process to address situations that may jeopardize housing or project assistance to ensure that project participation is terminated in only the most severe cases.</td>
<td>out of 10</td>
<td>10</td>
</tr>
<tr>
<td>C. Describe experience in effectively utilizing federal funds including HUD grants and other public funding, including satisfactory drawdowns and performance for existing grants as evidenced by timely reimbursement of subrecipients (if applicable), regular drawdowns, timely resolution of monitoring findings, and timely submission of required reporting on existing grants.</td>
<td>out of 5</td>
<td>5</td>
</tr>
<tr>
<td>DESIGN OF HOUSING &amp; SUPPORTIVE SERVICES</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Experience Subtotal</td>
<td>0</td>
<td>out of 10</td>
</tr>
<tr>
<td>DESIGN OF HOUSING &amp; SUPPORTIVE SERVICES</td>
<td></td>
<td></td>
</tr>
<tr>
<td>A. Demonstrate understanding of the needs of the clients to be served,</td>
<td>out of 15</td>
<td>15</td>
</tr>
<tr>
<td>1. Demonstrate type, state, and location of the housing that fits the needs of the clients to be served,</td>
<td>out of 5</td>
<td>5</td>
</tr>
<tr>
<td>2. Demonstrate type and scale of the supportive services, regardless of funding source, meet the needs of the clients to be served,</td>
<td>out of 3</td>
<td>3</td>
</tr>
<tr>
<td>4. Demonstrate how clients will be assisted in obtaining and coordinating the provision of mainstream benefits</td>
<td>out of 3</td>
<td>3</td>
</tr>
<tr>
<td>5. Establish performance measures for housing and income that are objective, measurable, trackable, and meet or exceed any established HUD, HEARTH or CoC benchmarks.</td>
<td>out of 5</td>
<td>5</td>
</tr>
<tr>
<td>B. Describe the plan to assist clients to rapidly secure and maintain permanent housing that is safe, affordable, accessible, and acceptable to their needs.</td>
<td>out of 3</td>
<td>3</td>
</tr>
<tr>
<td>C. Describe how clients will be assisted to increase employment and/or income and to maximize their ability to live independently.</td>
<td>out of 3</td>
<td>3</td>
</tr>
<tr>
<td>Design of Housing &amp; Supportive Services Subtotal</td>
<td>0</td>
<td>out of 25</td>
</tr>
<tr>
<td>TIMELINESS</td>
<td></td>
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<tr>
<td>A. Describe plan for rapid implementation of the program documenting how the project will be ready to begin housing the first program participant. Provide a detailed schedule of proposed activities for 60 days, 120 days, and 180 days after grant award.</td>
<td>out of 10</td>
<td>10</td>
</tr>
<tr>
<td>Timeliness Subtotal</td>
<td>0</td>
<td>out of 10</td>
</tr>
<tr>
<td>FINANCIAL</td>
<td></td>
<td></td>
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<tr>
<td>A. Project is cost-effective - comparing projected cost per person served to CoC average within project type.</td>
<td>out of 5</td>
<td>5</td>
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<tr>
<td>B. Audit</td>
<td></td>
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<tr>
<td>1. Most recent audit found no exceptions to standard practices</td>
<td>out of 3</td>
<td>3</td>
</tr>
<tr>
<td>2. Most recent audit identified agency as 'low risk'</td>
<td>out of 3</td>
<td>3</td>
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## NEW PROJECTS RATING TOOL

### RATING FACTOR

- **C.** Documented match amount, 
- **D.** Budgeted costs are reasonable, allocable, and allowable,

<table>
<thead>
<tr>
<th>Rating Factor</th>
<th>Points Awarded</th>
<th>Max Points Value</th>
</tr>
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<tbody>
<tr>
<td>Financial Subtotal</td>
<td>out of 4</td>
<td>out of 20</td>
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### PROJECT EFFECTIVITIES

- Coordinated Entry Participation - 90% of entries to project from CCH =

<table>
<thead>
<tr>
<th>Section V Subtotal</th>
<th>out of 5</th>
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### OTHER AND LOCAL CRITERIA

<table>
<thead>
<tr>
<th>Section VI Subtotal</th>
<th>out of 5</th>
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### TOTAL SCORE

<table>
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<tr>
<th>Total Score</th>
<th>out of 110</th>
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### WEIGHTED RATING SCORE

<table>
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<tr>
<th>Weighted Rating Score</th>
<th>out of 300</th>
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### PROJECT FINANCIAL INFORMATION

- **CPC Funding Requested**

| Amount of other public funding (federal, state, county, city) | 5 |
| Amount of private funding | 5 |

**Total Project Cost**

| Total Project Cost | 3 |

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Renewal Project Scoring Tool
**2019 Colorado Balance of State Continuum of Care (CO BoS CoC) Renewal Project Ranking Tool**

### Directions:

<table>
<thead>
<tr>
<th>Steps</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>In order to score the project, choose either the &quot;PSH project&quot; or &quot;RRH or TH Project&quot; tab to the right of this tab, depending on the project type you're scoring. Save this file with another name should you need to score another project of the same type.</td>
</tr>
<tr>
<td>2</td>
<td>Add the &quot;Project Name&quot; in cell C2 of the tab you're completing.</td>
</tr>
<tr>
<td>3</td>
<td>Score the project as directed in the sheet, utilizing APR's, reports from Regional Coordinated Entry Non-CoC Funded Leads/Partners, and the spreadsheet that shows percentage of funds expended. See the &quot;Appendix (A,B,C &amp; D Measures) Tab to complete calculations, where indicated in the &quot;Project&quot; Tab. You must manually enter the scores in the the &quot;Project&quot; Tab.</td>
</tr>
<tr>
<td>4</td>
<td>Calculate the scores to the &quot;Tie Breaker&quot; questions (Located at the bottom of each &quot;Project&quot; Tab) so that the Project Ranking Committee has additional measures to use in case of a tie with another project.</td>
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### Points of Clarification:

<table>
<thead>
<tr>
<th>Clarification</th>
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<tbody>
<tr>
<td>1</td>
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<td>2</td>
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<td>3</td>
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<tr>
<td>4</td>
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# Permanent Supportive Housing (PSH)

## Project Name:

### Measure: Percentage of Participants Who Either Stayed in the Program or Exited to Other Permanent Housing.

**Directions:**
To calculate the percentage, see Appendix to this scoring tool and reference APR Measures "Q05a", "Q23a" and "Q23b".

<table>
<thead>
<tr>
<th>% Who met the criteria</th>
<th>Points to Assign</th>
</tr>
</thead>
<tbody>
<tr>
<td>Less than 79.99% met the criteria</td>
<td>10</td>
</tr>
<tr>
<td>80% to 84.99% met the criteria</td>
<td>20</td>
</tr>
<tr>
<td>85% to 89.99% met the criteria</td>
<td>30</td>
</tr>
<tr>
<td>90% to 94.99% met the criteria</td>
<td>40</td>
</tr>
<tr>
<td>95% to 100% met the criteria</td>
<td>50</td>
</tr>
</tbody>
</table>

Enter Percent from Appendix Here:

**Total Points Assigned for Project**

### Measure: Percentage of Adults who Increased or Maintained Income While in the Program.

**Directions:**
To calculate the percentage, see Appendix to this scoring tool and reference table "Q19a3" of your APR.

<table>
<thead>
<tr>
<th>% Who met the criteria</th>
<th>Points to Assign</th>
</tr>
</thead>
<tbody>
<tr>
<td>Less than 19.99% met criteria</td>
<td>5</td>
</tr>
<tr>
<td>20% to 39.99% met criteria</td>
<td>10</td>
</tr>
<tr>
<td>40% to 59.99% met criteria</td>
<td>15</td>
</tr>
<tr>
<td>60% to 79.99% met criteria</td>
<td>20</td>
</tr>
<tr>
<td>80% to 100% met criteria</td>
<td>25</td>
</tr>
</tbody>
</table>

Enter Percent from Appendix Here:

**Total Points Assigned for Project**

### Measure: Unit Utilization Rate

**Directions:**
Reference APR Q02, "Utilization Rate - Unit". Note: Utilization rates are calculated by averaging the rates of the four quarters as shown in the Unit Utilization Rate table.

<table>
<thead>
<tr>
<th>% Who met the criteria</th>
<th>Points to Assign</th>
</tr>
</thead>
<tbody>
<tr>
<td>Less than 64.99% unit utilization rate</td>
<td>5</td>
</tr>
<tr>
<td>65% to 74.99% unit utilization rate</td>
<td>10</td>
</tr>
<tr>
<td>75% to 84.99% unit utilization rate</td>
<td>15</td>
</tr>
<tr>
<td>85% to 94.99% unit utilization rate</td>
<td>20</td>
</tr>
<tr>
<td>95% to 100% unit utilization rate</td>
<td>25</td>
</tr>
</tbody>
</table>

Enter Percent from Appendix Here:

**Total Points Assigned for Project**

### Measure: Percentage of Adults Exiting with Non-Cash Benefit Sources.

**Directions:**
Items to review: APR Measure 20(b). See Appendix for Information on Percentage Calculation.

<table>
<thead>
<tr>
<th>% Who met the criteria</th>
<th>Points to Assign</th>
</tr>
</thead>
<tbody>
<tr>
<td>59.99% and less with Non-Cash Benefit Sources</td>
<td>5</td>
</tr>
<tr>
<td>60% to 69.99% with Non-Cash Benefit Sources</td>
<td>10</td>
</tr>
<tr>
<td>70% to 79.99% with Non-Cash Benefit Sources</td>
<td>15</td>
</tr>
<tr>
<td>80% to 89.99% with Non-Cash Benefit Sources</td>
<td>20</td>
</tr>
<tr>
<td>90% to 100% with Non-Cash Benefit Sources</td>
<td>25</td>
</tr>
</tbody>
</table>

Enter Percent from Appendix Here:

**Total Points Assigned for Project**

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*Updated 8/1/2018*
Project Prioritizes Based on Greatest Need

How to Score: The local Coordinated Entry Coordinator and BoS CE Committee as it relates to the BoS Coordinated Entry Policies & Procedures
Version 1 & Regional Coordinated Entry Policies and Procedures.

<table>
<thead>
<tr>
<th>% Who met the criteria</th>
<th>Points to Assign</th>
</tr>
</thead>
<tbody>
<tr>
<td>Does not use the VI-SPDAT and does not participate in Case</td>
<td>0</td>
</tr>
<tr>
<td>Uses the VI-SPDAT, does not Participate in Case Conferencing</td>
<td>10</td>
</tr>
<tr>
<td>Uses the VI-SPDAT and Participates in Case Conferencing</td>
<td>20</td>
</tr>
</tbody>
</table>

Total Points Assigned for Project (Click on the cell for a drop-down option)

Tie Breakers

The below two Measures will ONLY be used as a tie breaker for any applicants who have the same scores. In these instances, the percentage will be used as the score and higher percentages/scores will be ranked higher. Measure E will be used to break ties first and if any ties remain after comparing the tied projects with Measure E, those ties will be broken with Measure F.

For example: Program A, B and C all receive the same score on the original screening tool. They are then compared using Measure E, in which Program A has 75% of adults who had cash income at program exit, and programs B and C have 60% each. Then, programs B and C are ranked using the Measure F. If Program B has 95% of funds expended and Program C has 70%, then Program B would rank higher than Program C. Therefore, even though they all originally tied, they will be ranked Program A, then Program B, then Program C.

Percentage of Adults Who Had Cash Income at Program Exit (Including Employment, Disability, etc.):

Items to review: APR Q18, "Total Adults" and "Adults With No Income". Note, this measure is looking at those who have exited programs. Any program that has no exits should be given 100% in final scoring for this tie-breaking measure.

A. From Q18, record the number in "Total Adults" adjacent to "Number of Adults at Exit (Leavers)".
B. From Q18, record the number in "Adults with no Income" adjacent to "Number of Adults at Exit (Leavers)".
C. Total Adults Who Had Cash Income at Program Exit (=A-B):

Percentage (=A-B/A): 0.00%

Expenditure of Grant Funds

Utilizing the HUD report documenting expended funds up to the end of 2018 sent to you via attachments, enter the percentage of funds expended for this project. (The percentage can be found adjacent to the project name under "Column DP", "Percentage of Funds Disbursed")

Percentage:

Returns to Homelessness

Items to review: APR Q23a, "Exit Destination - More Than 90 Days", "Temporary Destinations" Emergency Shelter or Place not Meant for Habitation and Q5a, "Total Number of Persons Served".

A. From Q23a, "Temporary Destinations", add Total # of "Emergency shelter, including hotel or motel paid for with emergency shelter voucher"
B. From Q23a, "Temporary Destinations", add Total # of "Place not meant for habitation (e.g., a vehicle, an abandoned building, bus/train/subway station/airport or anywhere outside)"

Total: 0
C. Q5(a), Total Number of Persons Served

Percentage = (A+B)/C: 0.00%
# Rapid Rehousing (RRH) or Transitional Housing (TH)

## Project Name:

### Measure A: Percentage of Participants Who Either Stayed in the Program orExited to Other Permanent Housing.

**Directions:**

To calculate the percentage, see Appendix to this scoring tool and reference APR Measures "Q05a", "Q23a" and "Q23b".

<table>
<thead>
<tr>
<th>% Who met the criteria</th>
<th>Points to Assign</th>
</tr>
</thead>
<tbody>
<tr>
<td>Less than 79.99% met the criteria</td>
<td>10</td>
</tr>
<tr>
<td>80% to 84.99% met the criteria</td>
<td>20</td>
</tr>
<tr>
<td>85% to 89.99% met the criteria</td>
<td>30</td>
</tr>
<tr>
<td>90% to 92.99% met the criteria</td>
<td>40</td>
</tr>
<tr>
<td>93% to 100% met the criteria</td>
<td>50</td>
</tr>
</tbody>
</table>

Enter Percent from Appendix Here:

Total Points Assigned for Project (Click on the cell for a drop-down option):

### Measure B: Percentage of Adults who Increased or Maintained Income While in the Program.

**Directions:**

To calculate the percentage, see Appendix to this scoring tool and reference table "Q19a3" of your APR.

<table>
<thead>
<tr>
<th>% Who met the criteria</th>
<th>Points to Assign</th>
</tr>
</thead>
<tbody>
<tr>
<td>Less than 19.99% met criteria</td>
<td>5</td>
</tr>
<tr>
<td>20% to 39.99% met criteria</td>
<td>10</td>
</tr>
<tr>
<td>40% to 59.99% met criteria</td>
<td>15</td>
</tr>
<tr>
<td>60% to 79.99% met criteria</td>
<td>20</td>
</tr>
<tr>
<td>80% to 100% met criteria</td>
<td>25</td>
</tr>
</tbody>
</table>

Enter Percent from Appendix Here:

Total Points Assigned for Project (Click on the cell for a drop-down option):

### Measure C: Unit Utilization Rate

**Directions:**

Reference APR Q02, "Utilization Rate - Unit". Note: Utilization rates are calculated by averaging the rates of the four quarters as shown in the Unit Utilization Rate table.

<table>
<thead>
<tr>
<th>% of Unit Utilization Rate</th>
<th>Points to Assign</th>
</tr>
</thead>
<tbody>
<tr>
<td>Less than 64.99% unit utilization rate</td>
<td>5</td>
</tr>
<tr>
<td>65% to 74.99% unit utilization rate</td>
<td>10</td>
</tr>
<tr>
<td>75% to 84.99% unit utilization rate</td>
<td>15</td>
</tr>
<tr>
<td>85% to 92.99% unit utilization rate</td>
<td>20</td>
</tr>
<tr>
<td>93% to 100% unit utilization rate</td>
<td>25</td>
</tr>
</tbody>
</table>

Enter Percent from Appendix Here:

Total Points Assigned for Project (Click on the cell for a drop-down option):

### Measure D: Percentage of Adults Exiting with Non-Cash Benefit Sources.

**Directions:**

Items to review: APR Measure 20(b). See Appendix for Information on Percentage Calculation.

<table>
<thead>
<tr>
<th>% Who met the criteria</th>
<th>Points to Assign</th>
</tr>
</thead>
<tbody>
<tr>
<td>59.99% and less with Non-Cash Benefit Sources</td>
<td>5</td>
</tr>
<tr>
<td>60% to 69.99% with Non-Cash Benefit Sources</td>
<td>10</td>
</tr>
<tr>
<td>70% to 79.99% with Non-Cash Benefit Sources</td>
<td>15</td>
</tr>
<tr>
<td>80% to 89.99% with Non-Cash Benefit Sources</td>
<td>20</td>
</tr>
<tr>
<td>90% to 100% with Non-Cash Benefit Sources</td>
<td>25</td>
</tr>
</tbody>
</table>

Enter Percent from Appendix Here:

Total Points Assigned for Project (Click on the cell for a drop-down option):
**E. Project Prioritizes Based on Greatest Need**

**How to Score:** The local Coordinated Entry Coordinator and BoS CE Committee as it relates to the BoS Coordinated Entry Policies & Procedures Version 1 & Regional Coordinated Entry Policies and Procedures.

<table>
<thead>
<tr>
<th>% Who met the criteria</th>
<th>Points to Assign</th>
</tr>
</thead>
<tbody>
<tr>
<td>Does not use the VI-SPDAT and does not participate in Case</td>
<td>0</td>
</tr>
<tr>
<td>Uses the VI-SPDAT, does not Participate in Case Conferencing</td>
<td>10</td>
</tr>
<tr>
<td>Uses the VI-SPDAT and Participates in Case Conferencing</td>
<td>20</td>
</tr>
</tbody>
</table>

**Total Points Assigned for Project (Click on the cell for a drop-down option):**

| Total | 0 |

**F. Percentage of Adults Who Had Cash Income at Program Exit (Including Employment, Disability, etc.):**

**Items to review:** APR Q18, "Total Adults" and "Adults with No Income". Note, this measure is looking at those who have exited programs. Any program that has no exits should be given 100% in final scoring for this tie-breaking measure.

- **A.** From Q18, record the number in "Total Adults" adjacent to "Number of Adults at Exit (Leavers)".
- **B.** From Q18, record the number in "Adults with No Income" adjacent to "Number of Adults at Exit (Leavers)".
- **C.** Total Adults Who Had Cash Income at Program Exit = (A-B)

| Percentage (A-B/A) | 0.00% |

**G. Expenditure of Grant Funds**

Using the HUD report documenting expended funds up to the end of 2018 sent to you via attachments, enter the percentage of funds expended for this project. (The percentage can be found adjacent to the project name under "Column DP", "Percentage of Funds Disbursed")

<table>
<thead>
<tr>
<th>Percentage</th>
</tr>
</thead>
</table>

**H. Returns to Homelessness**

**Items to review:** APR Q23(a), "Exit Destination - More Than 90 Days", "Temporary Destinations" Emergency Shelter or Place not Meant for Habitation and Q5(a), "Total Number of Persons Served"

- **A.** From Q23a, "Temporary Destinations" add Total # of "Emergency shelter, including hotel or motel paid for with emergency shelter voucher"
- **B.** From Q23a, "Temporary Destinations", add Total # of "Place not meant for habitation (e.g., a vehicle, an abandoned building, bus/train/subway station/airport or anywhere outside)"

**Total:**

| Percentage (A+B/C) | 0.00% |

**Updated 8/2018**
Appendix - 2019 CO BoS CoC Renewal Project Ranking Tool

**Calculation of Measure A (From the APR)**

1. Question 5a identifies the total # of persons served in the project.
   - A = The "Total Number of Persons Served" Field
2. Question 5a in the APR will identify the number of people that stayed in the program.
   - B = Total from the "Number of Stayers" Field
3. Question 23a identifies the # of people that exited to Permanent Destinations who stayed more than 90 days.
   - C = The "Total" Column adjacent to the "Subtotal" Row under "Permanent Destinations"
   - *Note, anyone who is exited due to death (Q23a, "Other Destinations", "Deceased" adjacent to "Total") should be added to measure C.
4. Question 23b identifies the # of people that exited to Permanent Destinations who stayed 90 days or less.
   - D = The "Total" Column adjacent to the "Subtotal" Row under "Permanent Destinations"
   - *Note, anyone who is exited due to death (Q23b, "Other Destinations", "Deceased" adjacent to "Total") should be added to the total.
5. Percentage who either stayed or exited to permanent destinations = (B+C+D)/A
   - Multiply by 100 to get percentage.

**Calculation of Measure B (From the APR)**

1. Using the table below as taken from Q19a3 of the APR, the percentage of those that maintained or increased income = (B - A)/B
   - Multiply by 100 to get percentage.

**Q19a3: Client Cash Income Change – Income Source – by Entry and Latest Status/Exit**

<table>
<thead>
<tr>
<th>Income Change by Income Category</th>
<th>Had income category at entry and did not have it at follow-up/exit</th>
<th>Retained income category but had less $ at follow-up/exit than at entry</th>
<th>Retained income category and same $ at follow-up/exit as at entry</th>
<th>Did not have the income category at entry and gained the income category at follow-up/exit</th>
<th>Did not have the income category at entry or follow-up/exit</th>
<th>Performance Measures: Adults who gained or increased income from entry to follow-up/exit, Average Gain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of Adults with Earned Income</td>
<td>$</td>
<td>$</td>
<td>$</td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td>Average change in Earned Income</td>
<td>$</td>
<td>$</td>
<td>$</td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td>Number of Adults with Other Income</td>
<td>$</td>
<td>$</td>
<td>$</td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
</tbody>
</table>

Make sure to record the answer in whatever Project tab you're working on! It does not transfer automatically.
Calculation of Measure C (From the APR)

1. Using APR Q02, Bed and Unit Inventory and Utilization, go to "Utilization Rate - Unit" and record the percentage to the corresponding month in the calculation table to the right.
2. The "Total Percentage" should be entered in to Measure C and points should be added based on the answer.
3. Total Percentage of Unit Utilization = (January % + April % + July % + October %) / 4

If not formatted like described above, see below:
If Q02 appears like the image below, copy the percentage under "Average % of Actually Available to Proposed", adjacent to "Units" directly in the "Project" tab. No need to enter numbers in to this formula here because the APR calculates automatically.
Example: In the below image you would copy 100.00%

<table>
<thead>
<tr>
<th>Q02, Bed and Unit Inventory and Utilization</th>
</tr>
</thead>
<tbody>
<tr>
<td>AS PROPOSED IN THE APPLICATION</td>
</tr>
<tr>
<td>Units</td>
</tr>
<tr>
<td>Beds</td>
</tr>
</tbody>
</table>

Calculate Measure C Here!
- Enter January Here:
- Enter April Here:
- Enter July Here:
- Enter October Here:
- Averaged Total: 0%
- Total Percentage: 0.00%

Make sure to record the answer in whatever Project tab you’re working on! It does not transfer automatically.

Calculation of Measure D

1. From APR Q20(b), record the number in "Total" adjacent to "Benefits at Exit for Leavers" to get A.
2. From Q20(b), record the number in "1+ Source(s)" adjacent from "Benefit at Exit for Leavers" to get B.
3. Percentage of Adults Exiting with Non-Cash Benefit Sources = B / A
   Multiply by 100 to get the percentage
   *Note, any program that has no "Leavers" should be given 100% directly in the Project Tab in Measure D, even though this calculation may show 0% if completed as directed.

Calculate Measure D Here!
- Record A here:
- Record B here:
- Total Percentage: 0.00%

Make sure to record the answer in whatever Project tab you’re working on! It does not transfer automatically.
Final Project Scoring Results
<table>
<thead>
<tr>
<th>Project Name</th>
<th>Renewal or New Project</th>
<th>Total Score from Scoring Tool (0-145) (Highest score = Best Outcome)</th>
<th>Tie Breaker 1 (Cash Income % at Exit) (Highest % = Best Outcome)</th>
<th>Tie Breaker 2 (% of funds expended, 2017-2018) (Highest % = Best Outcome)</th>
<th>Tie Breaker 3 (% Returned to Homelessness) (Lowest % = Best outcome)</th>
<th>Ranking Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>St. Martin Permanent Housing</td>
<td>Renewal Project</td>
<td>145</td>
<td>100.00%</td>
<td>100.00%</td>
<td>0.00%</td>
<td>1</td>
</tr>
<tr>
<td>Renewal Project Application FY2018 (Rectall Ponda PSH)</td>
<td>Renewal Project</td>
<td>145</td>
<td>100.00%</td>
<td>100.00%</td>
<td>0.00%</td>
<td>2</td>
</tr>
<tr>
<td>Southwest Colorado Rapid Rehousing Program (CCH)</td>
<td>Renewal Project</td>
<td>135</td>
<td>83.33%</td>
<td>100.00%</td>
<td>0.00%</td>
<td>3</td>
</tr>
<tr>
<td>Eagle Rapid Rehousing Program (CCH)</td>
<td>Renewal Project</td>
<td>130</td>
<td>100.00%</td>
<td>100.00%</td>
<td>0.00%</td>
<td>4</td>
</tr>
<tr>
<td>Harmony Way Permanent Housing Project (North Range Behavioral Health)</td>
<td>Renewal Project</td>
<td>130</td>
<td>100.00%</td>
<td>66.70%</td>
<td>0.00%</td>
<td>5</td>
</tr>
<tr>
<td>Northern Front Range Rapid Rehousing Program (CCH)</td>
<td>Renewal Project</td>
<td>130</td>
<td>60.00%</td>
<td>100.00%</td>
<td>0.00%</td>
<td>6</td>
</tr>
<tr>
<td>Trinidad Transitional Housing Program (CCH)</td>
<td>Renewal Project</td>
<td>125</td>
<td>100.00%</td>
<td>100.00%</td>
<td>0.00%</td>
<td>7</td>
</tr>
<tr>
<td>Permanent Supportive Housing in Loveland FY 2018 (SummitStone)</td>
<td>Renewal Project</td>
<td>125</td>
<td>100.00%</td>
<td>100.00%</td>
<td>0.00%</td>
<td>8</td>
</tr>
<tr>
<td>Stephens Brain Injury Campus (Greeley Center for Independence)</td>
<td>Renewal Project</td>
<td>125</td>
<td>100.00%</td>
<td>100.00%</td>
<td>0.00%</td>
<td>9</td>
</tr>
<tr>
<td>Front Porch/Chateau Cheffee Rapid Rehousing Program (CCH)</td>
<td>Renewal Project</td>
<td>125</td>
<td>100.00%</td>
<td>100.00%</td>
<td>0.00%</td>
<td>10</td>
</tr>
<tr>
<td>St. Benedict Permanent Housing (Grand Valley Catholic Outreach)</td>
<td>Renewal Project</td>
<td>125</td>
<td>100.00%</td>
<td>100.00%</td>
<td>0.00%</td>
<td>11</td>
</tr>
<tr>
<td>Catholic Outreach Rapid Rehousing (Grand Valley Catholic Outreach)</td>
<td>Renewal Project</td>
<td>125</td>
<td>72.00%</td>
<td>100.00%</td>
<td>0.00%</td>
<td>12</td>
</tr>
<tr>
<td>Garfield Rapid Rehousing Program (CCH)</td>
<td>Renewal Project</td>
<td>125</td>
<td>66.67%</td>
<td>78.99%</td>
<td>0.00%</td>
<td>13</td>
</tr>
<tr>
<td>DOH - Balance of State PSH (DOLA)</td>
<td>Renewal Project</td>
<td>125</td>
<td>50.00%</td>
<td>97.14%</td>
<td>0.88%</td>
<td>14</td>
</tr>
<tr>
<td>Morgan/Logan Rapid Rehousing Program (CCH)</td>
<td>Renewal Project</td>
<td>115</td>
<td>71.43%</td>
<td>95.98%</td>
<td>0.00%</td>
<td>15</td>
</tr>
<tr>
<td>Pueblo Permanent Supportive Housing Program (CCH)</td>
<td>Renewal Project</td>
<td>110</td>
<td>100.00%</td>
<td>100.00%</td>
<td>0.00%</td>
<td>16</td>
</tr>
<tr>
<td>Pueblo Rapid Rehousing Program (CCH)</td>
<td>Renewal Project</td>
<td>110</td>
<td>80.62%</td>
<td>85.62%</td>
<td>0.00%</td>
<td>17</td>
</tr>
<tr>
<td>Balance of State SSO-CE Project (CCH)</td>
<td>New Project - DV Bonus</td>
<td>107.5</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>18</td>
</tr>
<tr>
<td>St. Martin Permanent Housing-Expansion (GVCO)</td>
<td>New Project - CoC Bonus</td>
<td>107</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>19</td>
</tr>
<tr>
<td>HSSW RRH for Survivors Southwest CO (HSSW)</td>
<td>New Project - DV Bonus</td>
<td>88.5</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>20</td>
</tr>
</tbody>
</table>
Evidence of Public Posting of Final CoC Consolidated Application
Consolidated Application Available

Tom Power

Wed 9/25/2019 10:18 AM

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(Note to Balance of State Governing Board)
(Copy to 2019 Applicants for Balance of State CoC Funding)

Hi Everyone,

The 2019 consolidated grant application for the Balance of State CoC consists of the "CoC Application" and the "CoC Priority Listing." The final 2-part application has now been posted to the Balance of State CoC website at the following address:

http://www.coloradocoalition.org/BoSCoCFunding

In addition to the final application, you can also find the project ranking materials at this web address, including a list of projects that were accepted and ranked for inclusion on the CoC Priority Listing.

Thank you,

tom

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COLORADO BALANCE OF STATE CONTINUUM OF CARE

2019 Continuum of Care Grant Competition
Racial Disparity Assessment

Introduction

In the Summer of 2019, the Colorado Balance of State CoC conducted an assessment of racial disparities within the CoC’s geographic area. The assessment was conducted by the Collaborative Applicant, Colorado Coalition for the Homeless.

CoC Racial Equity Analysis Tool

(1) Distribution of Race

We first examined the data on distribution of race, which showed that for all people in poverty, 18% of those persons were of non-white race. The percent of those persons experiencing homelessness was 14% non-white, and the percent experiencing unsheltered homelessness was 10% non-white. Therefore, the percent of non-white persons experiencing homelessness and unsheltered homelessness was less than would be expected based on poverty alone.

For youth experiencing homelessness, 13% were non-white, and for youth experiencing unsheltered homelessness, 10% were non-white. Therefore, the percent of non-white youth experiencing homelessness and unsheltered homelessness was less than would be expected based on poverty alone.

For veterans experiencing homelessness, 13% were non-white, and for veterans experiencing unsheltered homelessness, 8% were non-white. Therefore, the percent of non-white veterans experiencing homelessness and unsheltered homelessness was less than would be expected based on poverty alone.

(2) Distribution of Ethnicity

We then examined the data on distribution of ethnicity, which showed that for all people in poverty, 34% of those persons were hispanic. The percent of those persons experiencing homelessness was 34% hispanic, and the percent experiencing unsheltered homelessness was 36% hispanic. Therefore, the percent of hispanic persons experiencing homelessness and unsheltered homelessness was about what would be expected based on poverty alone.

For youth experiencing homelessness, 32% were hispanic, and for youth experiencing unsheltered homelessness, 33% were hispanic. Therefore, the percent of hispanic youth
experiencing homelessness and unsheltered homelessness was about what would be expected based on poverty alone.

For veterans experiencing homelessness, 16% were hispanic, and for veterans experiencing unsheltered homelessness, 21% were hispanic. Therefore, the percent of hispanic veterans experiencing homelessness and unsheltered homelessness was significantly less than what would be expected based on poverty alone.

(3) CoC Data vs. State of Colorado Data

We then compared several data points for Balance of State CoC data vs. Colorado statewide data. For all households experiencing poverty, in the Balance of State CoC, 18% were non-white, while in the statewide data 25% were non-white. Similarly, for all households experiencing homelessness, in the Balance of State CoC, 14% were non-white, while in the statewide data, 29% were non-white. This is not surprising: the Balance of State CoC covers all of Colorado’s rural and non-metro counties, not including metro Denver and Colorado Springs. The general population of the rural and non-metro counties in the Balance of State has a much smaller non-white population than metro Denver and Colorado Springs.

Additional Assessment

CCH also reviewed one research study and two references to try to further inform our assessment of racial disparities in the Balance of State CoC. Those resources are referenced here:


“Addressing Racial Equity is Essential to Preventing and Ending Homelessness,” Katie Hong, Raikes Foundation, February 2018.


Conclusion

Based on the assessment described above, it is not clear whether there are real racial disparities in the distribution of homelessness and unsheltered homelessness in the Colorado Balance of State CoC.