Together, we make a difference.
We believe all people have the right to adequate housing and health care. We work to remove the barriers that restrict access to these rights. Society benefits when adequate housing and health care are available to everyone.

*Philosophy of service*

*We create lasting solutions to homelessness by:*

**Honoring the inherent dignity** of those we serve, affirming their capabilities and fostering their hope that a better life is possible.

**Building strong, caring communities** through the integration of housing, health care and supportive services.

**Advocating for social equality** and challenging the status quo on behalf of the individuals and families we serve.

**Achieving excellence** through continuous quality assurance, innovation and professional development.

**Using resources judiciously** and effectively.
Dear friends,

After two years of tremendous growth in homelessness, the Colorado Coalition for the Homeless spent 2016 broadening and deepening our services that help people overcome homelessness, while embarking on new initiatives to end homelessness in Colorado, creating better communities for all of us. In this report, you will read that we served thousands of people with health care, housing and supportive services, helping them achieve and sustain stable lives.

The causes of homelessness are as varied as the human experience, but one fact is constant: homelessness is almost never a personal choice, but rather the tragic result of environmental factors and traumatic personal experiences. Together, the Coalition and our partners address the diverse circumstances and needs of individuals, families and special groups like Veterans and those recovering from addiction.

We are working in three areas to make this vision a reality by:

• filling gaps in the services that people need—in health care, in housing, and in supportive services—so that the entire continuum can work more effectively.

• working with public and private partners on innovative ways to fund these vital services, and demonstrate that ending homelessness creates economic benefits for our communities.

• building at least 500 new homes to meet the critical housing needs of those recovering from homelessness in this very expensive housing market.

Perhaps the most vital partners in this community-wide coalition to end homelessness are people like you, whose advocacy, financial gifts and voluntarism are critical to our success. Thank you.

Gratefully,

John Parvensky
President & CEO

T.R. Reid
Chair, Board of Directors
During 2016 we broadened the services we offer to individuals to support their health and recovery, delivering 110,000 health care visits to 13,421 patients through our four health centers.

The Social Impact Bond partnership, or SIB, initiated early in 2016, placed the Coalition and our partners squarely in the vanguard of innovative funding models to end homelessness, coupled with a robust evaluation to demonstrate community benefits in ending homelessness. The SIB, a partnership of the Coalition, the City and County of Denver, and private investors, funds construction of permanent housing, integrated health care and supportive services to 250 adults. Participants experienced chronic, long-term homelessness, and have been cycling through the criminal justice system. The program will follow program participants for five years, demonstrating housing stability and reductions in arrests, jail and court costs. As these individuals sustain their stability, their use of expensive taxpayer-funded services will decline and the City and County of Denver will use these savings to repay the investors.

Year 1—2016—was dedicated to enrolling program participants and their move-in to housing and initiation of services. Early progress is encouraging: enrollment of program participants was ahead of projections at year-end, and all participants enthusiastically accepted housing and services.

Overcoming homelessness requires much more than simply a roof overhead. The key to lasting solutions is to provide comprehensive care and opportunities to help the individual overcome their obstacles to health and stability.

Serve the whole person; serve the whole community

Last year, the Colorado Coalition for the Homeless helped 18,032 adults & children.
“CCH is making a huge difference. Providing the homeless a permanent place to live is a major step. And, providing access to excellent health care makes a huge difference. I always see people in the homeless community who remind me of an uncle, cousin, or maybe someone I liked back in high school. We are all human—some of us are just luckier than others.”

ANNALEE SCHORR, ARTIST AND DONOR
Throughout 2016, metro Denver experienced historic levels of residential development, yet low-income individuals and families found themselves in an increasingly hostile environment of escalating rents and dwindling supply of affordable housing.
An independent survey by the Urban Institute found that 89% of very low-income households in Denver are “housing burdened,” that is, must spend more than 30% of their income on rent. This parallels the annual Point In Time survey of homelessness, finding that 52% of respondents were working yet could not afford housing.

The Colorado Coalition for the Homeless is developing housing as quickly as resources allow. In February, we opened Renaissance at North Colorado Station, a 103-unit apartment residence accommodating single adults and families with children. A separate wing dedicated to a sober living community promotes the inter-dependent supportive community to help residents succeed. Case management staff are available on-site to assist residents in accessing health care and other resources that help to improve housing stability.

We began constructing Renaissance Downtown Lofts, 100 apartments dedicated to adults recovering from chronic, long-term homelessness through the comprehensive program funded through the Denver Social Impact Bond. This property will open for occupancy late in 2017.

Metro Denver still needs approximately 23,000 units of housing for individuals and households whose income fall below 30% of area median income (AMI). The Coalition is committed to building more housing to meet this pressing need and plans to build at least 500 new housing units over the next five years.

With this goal in mind, we are navigating several challenges in the year ahead. Denver’s booming construction environment has dramatically increased land acquisition and construction costs, slowing our progress as we compete for talent and appropriate building sites. More concerning are the proposals at the federal level proposing to make draconian cuts to affordable housing subsidies, low-income housing tax credits and housing development funds. We will continue to monitor federal funding proposals and advocate for programs that will benefit affordable housing efforts in Colorado and across the nation.
The Schorrs know that building a life is best accomplished by building community, and they want to make Denver a great place to live for years to come.

They have seen how Denver’s growth has squeezed those living on the margins, those struggling financially to maintain housing in a rapidly gentrifying region. They know that when people struggle with homelessness, their struggle impacts quality of life for everyone.

Wag and Annalee have been stalwart contributors to the Coalition over two decades. In addition to their generous financial gifts, Annalee has led efforts to provide the loan of artworks that grace both the Stout Street Health Center and the West End Health Center, and both have introduced many new friends who now also give to the Coalition. Their support has allowed the Coalition to maintain stable delivery of services, especially when the need is greatest: times of economic uncertainty when even more people need help.

The Schorrs are savvy donors, and use tax-advantaged giving strategies available to everyone through the Colorado Child Care Tax Credit and the Denver Enterprise Zone Tax Credit programs. They have used widely available giving techniques, including a donor advised fund and making gifts directly from their individual retirement accounts. In doing so, they have maximized their donations’ impact, minimized their tax burden, and protected other assets for their heirs while expressing their values through giving.

The Colorado Coalition for the Homeless is deeply grateful to Wag and Annalee for their commitment to lasting solutions, for now and the future.
2016 Financial Highlights

Colorado Coalition for the Homeless • Renaissance Housing Development Corporation • Renaissance Property Management Corporation • Stout Street Health Center LLC • Forum Building Housing LP • Off Broadway Lofts LLLP • Loretto Heights Housing Corporation • Concord Plaza Housing Corporation • Civic Center Apartments LLLP

Revenue

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<tr>
<th>Revenue Source</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Private Contributions and Special Events</td>
<td>$3,897,471</td>
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<tr>
<td>Federal, State &amp; Local Grants</td>
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<td>Program Income</td>
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<td>Interest and Investment Income</td>
<td>$855,593</td>
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<tr>
<td>Gain from Housing Acquisition*</td>
<td>$9,636,182</td>
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<tr>
<td>Other</td>
<td>$4,706,288</td>
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<td>In-Kind Revenue</td>
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<td><strong>Total support</strong></td>
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Expenses

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<td>PROGRAM SERVICES</td>
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<tr>
<td>Health Care</td>
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<tr>
<td>Housing</td>
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<td>Property Management Services</td>
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<td>Statewide Education &amp; Advocacy</td>
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<td><strong>Total Program Services</strong></td>
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<tr>
<td>SUPPORTING SERVICES</td>
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<td>General &amp; Administrative</td>
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<td>Fundraising</td>
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<td><strong>Total Supporting Services</strong></td>
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<td><strong>Total expenses</strong></td>
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Net Assets

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<tr>
<td>December 31, 2015</td>
<td>$36,372,696</td>
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<td>December 31, 2016</td>
<td>$52,156,517</td>
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<tr>
<td><strong>Increase (decrease) in net assets</strong></td>
<td>$15,783,821</td>
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*NOTE: Includes gain of assets from transfer of Renaissance at Civic Center Apartments from Partnership to Coalition
Leadership

John Parvensky  PRESIDENT AND CEO
Louise O. Boris  CHIEF PROGRAM OFFICER
Stanley Elkort  CHIEF ADMINISTRATIVE OFFICER
Meg Mullen  CHIEF DEVELOPMENT OFFICER
Pete Stoller  CHIEF FINANCIAL OFFICER
Cathy Alderman  VICE PRESIDENT OF COMMUNICATIONS AND PUBLIC POLICY
Tim Marshal  VICE PRESIDENT OF RESIDENTIAL OPERATIONS AND SERVICES
Mandy Graves May  VICE PRESIDENT OF QUALITY ASSURANCE
Bill Windsor  VICE PRESIDENT OF HOUSING DEVELOPMENT
Heather Beck  DIRECTOR OF OUTREACH AND ENGAGEMENT
Elizabeth Cookson  DIRECTOR OF PSYCHIATRY

Mary Lea Forington  DIRECTOR OF INTEGRATED HEALTH SERVICES
James Ginsburg  DIRECTOR OF FORT LION SUPPORTIVE RESIDENTIAL COMMUNITY
Kirt Hubin  DIRECTOR OF HUMAN RESOURCES
Joe Ladka  MEDICAL DIRECTOR
Mark Miller  DIRECTOR OF RENTAL ASSISTANCE
Becky Nelson  DIRECTOR OF GRANTS AND COMPLIANCE
David Otto  MEDICAL DIRECTOR OF INTEGRATED HEALTH SERVICES
Laural Radmore  DIRECTOR OF RESIDENTIAL SERVICES
Judith Spiegel  DIRECTOR OF FINANCE AND ACCOUNTING
Lisa Thompson  DIRECTOR OF HOUSING FIRST AND ACT
Roz Wheeler-Bell  DIRECTOR OF ESG AND RURAL INITIATIVES

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Jennifer Bettridge  SECRETARY
Virginia Berkeley  TREASURER
T.R. Reid  VICE CHAIR
Christopher Bates
Darrell Brown
Patience Crowder
James E. Davis
Norman Haglund
Sana Q. Hamelin
Tanger Jones
Laray Kraepelin
Randle Loeb
Jynx Messacar
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TafRhonda Thomas
Leanne Wheeler
Jim Winston

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Estaban Martinez
Mandy G. May
Toren Mushovic
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Keith Smith
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Komal Vaidya
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Jim Winston

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Rocco Smaldone
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Vittoria Whitsett

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Montgomery Cleworth
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T.R. Reid
Kathy Seidel

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Board of Directors
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Bill Windsor  SECRETARY
Darrell Brown
Patience Crowder
John Future
Norman Haglund
Leland Hansen
Benjamin Kuruvilla
Randle Loeb
Grant Muller
John Pappas
Alan Robinson
Matthew Walker
Jim Winston

14  COLORADO COALITION FOR THE HOMELESS
Helping Hands Award of Excellence for Integration and Wellness
*National Council for Behavioral Health*

Awarded to the Coalition’s Stout Street Health Center

Carle Whitehead Memorial Award
*American Civil Liberties Union of Colorado*

Recognizing President & CEO John Parvensky’s lifetime contributions to social justice

Public Health Champion of the Year
*Jefferson County Public Health Department*

Recognizing the Renaissance Children's Center’s work in improving health through trauma-informed early childhood education

Volunteer Clinician of the Year
*Colorado Community Health Network*

Recognizing Stout Street Eye Clinic
Founder Malcolm A. Tarkanian, MD

577 Volunteers provided 10,538 hours of service to the Coalition in 2016
“I feel it in my heart. I’m making a life for myself now. I’m worthy.”

FORT LYON RESIDENT

The mission of the Coalition is to work collaboratively toward the prevention of homelessness and the creation of lasting solutions for homeless and at-risk families, children and individuals throughout Colorado. The Coalition advocates for and provides a continuum of housing and a variety of services to improve the health, well-being and stability of those we serve.

Support the Coalition today by visiting ColoradoCoalition.org